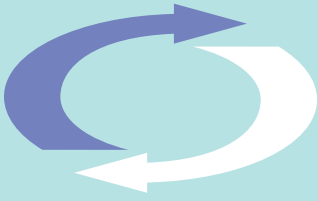


The Kensington and Chelsea Partnership



RENEWING OUR
NEIGHBOURHOODS

Strategy Statement
and Action Plan



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A Neighbourhood Renewal Strategy
for Kensington and Chelsea

September 2002

Foreword

Welcome to *Renewing Our Neighbourhoods*, the Neighbourhood Renewal Strategy for Kensington and Chelsea.

This publication opens with the Strategy Statement, a summary of the strategy which explains how it all fits together. If you are unfamiliar with the term 'Neighbourhood Renewal', you may wish to turn first to Appendix i which introduces the concept.

The core of this document is the Action Plan. It is in three parts.

Part 1 is concerned with the Golborne and St Charles wards, north of the Westway. Here you will find listed initiatives and activities to address local issues which, residents and others have told us, can compromise the quality of life of those who live and work there compared to most other parts of the Borough.

We are equally resolved to ensure that best practice of the public, voluntary and private sectors working together to deliver effective services is spread throughout Kensington and Chelsea; Part 2 is a Borough-wide programme of advancing skills and sharing knowledge to promote Neighbourhood Renewal objectives.

Part 3 of the Action Plan is more technical. It shows how the £2.43 million allocation from the Government's Neighbourhood Renewal Fund is being used to support some of the initiatives already described in Parts 1 and 2, and how success will be evaluated.

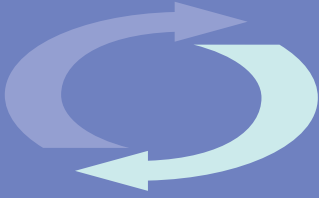
The Action Plan is one of three supporting documents, which together with the Strategy Statement, make up *Renewing Our Neighbourhoods*. The two others were published in July 2002: the Summary of Progress sets out the approach of the Steering Group to Neighbourhood Renewal, while in the Area Profiles the Borough is divided into three parts, providing a snapshot of local information, priorities and opportunities. Both publications are available on request and on our website.

Renewing Our Neighbourhoods has been published by the Steering Group of the Kensington and Chelsea Partnership, an umbrella body of local organisations and representatives, with a shared interest in the future of this diverse and outstanding part of London. If you want to know more about the Steering Group, or join the Partnership, there are details in Appendix ii. Membership is free and open to individuals as well as organisations. I encourage you to join us.

Renewing Our Neighbourhoods complements the Community Strategy, a ten-year plan for the Royal Borough, published in July 2002 under the title *The Future of Our Community*. We will review both strategies in the summer of 2003, so if there are things you feel we have missed out or misrepresented, please let us know. Details of the various ways you can do this are on the back cover.



Councillor Merrick Cockell
*Chairman of the Kensington and
Chelsea Partnership Steering Group*



Strategy Statement

Introduction

Renewing Our Neighbourhoods, the Neighbourhood Renewal Strategy for Kensington and Chelsea, has been prepared by the Steering Group of the Kensington and Chelsea Partnership (KCP).

Launched in March 2002, and accredited by the Government, the KCP brings together large and small organisations providing services within the Borough, and existing partnerships.

The essentials of the Neighbourhood Renewal Strategy are set out in this Strategy Statement.

The Strategy Statement is supported by three publications:

1. Summary of Progress – sets out the approach of the Steering Group, including the identification of the priority areas, north of Westway
2. Area Profiles – provides a snapshot of information, priorities and opportunities throughout the Borough, as at March 2002
3. Action Plan – contains three parts:
 - Part 1: Golborne & St Charles: Neighbourhood Action Plan
 - Part 2: Skills and Knowledge
 - Part 3: The Neighbourhood Renewal Fund



Strategic Framework

The Government's national vision is that "within 10 to 20 years, no-one should be seriously disadvantaged by where they live".

The Steering Group has adopted a set of objectives, which if jointly pursued by all services will make a significant contribution locally to bringing the national vision closer. These are displayed below:

A Borough where:

1. Best practice is adopted as standard practice by all authorities, departments, agencies and organisations operating within its boundaries
2. Services are tailored to the specific needs of potential users in different neighbourhoods and are accessible by all
3. Local people of all ages are involved in developing neighbourhood initiatives
4. Residents, workers and visitors, throughout the area, feel safe and secure
5. Major new developments bring tangible benefits to the neighbourhoods in which they are located
6. Knowledge and skills are shared between different service providers, partners in regeneration and residents' organisations

Renewing Our Neighbourhoods (the Neighbourhood Renewal Strategy) has been prepared alongside The Future of Our Community (the Community Strategy), which sets a ten-year vision for the Royal Borough.

The two strategies, together, will help attract investment into Kensington and Chelsea, in line with local priorities and national goals. They are organised around the same themes:

Shared themes

1. Environment and transport
2. Health and well-being
3. Homes and housing
4. Learning and leisure
5. Safe communities
6. Work and business

Renewing Our Neighbourhoods is made up of the Strategy Statement (this paper) and three supporting publications:

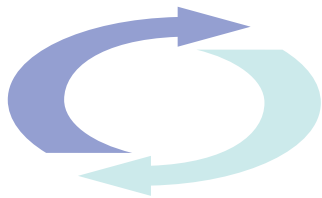
The **Summary of Progress**, outlines the approach of the Steering Group to Neighbourhood Renewal within Kensington and Chelsea.

The **Area Profiles** relates the shared themes to local circumstances within different parts of the Borough, namely:

- North Kensington and Notting Hill
- Kensington and Earls Court
- South Kensington and Chelsea

The profiles describe and map the community resources, needs, issues, plans and opportunities of each area as at 31 March 2002, and pull together the findings from local consultation and participative events held since the Borough Conference of October 2001. The Area Profiles is a baseline document for evaluating the impact of Neighbourhood Renewal and other programmes.

The **Action Plan** concentrates on the priority wards of Golborne and St Charles, identified by independent analysis as among the 10% most deprived nationally. It has three parts.



Strategy Statement

Action Plan: Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Not all local problems have local solutions but many do. Through research, consultation and participative events over the year, the Steering Group has identified eleven such issues, which adversely affect the quality of life of many who live or work in the two priority wards north of the Westway.

Key local issues

1. Relatively low satisfaction with streetscape and street cleaning, particularly streets with markets and Ladbroke Grove
2. Inadequate public transport links
3. Poor condition of parks and public spaces, compared to other parts of the Borough
4. Variations in the quality and accessibility of local health and care services
5. Need to improve the quality of management, maintenance and repairs across social housing
6. Some residents never use the leisure, recreation, library and arts services available in the area
7. Some youth facilities are adopted by groups which then exclude or discourage others
8. Residents want to feel safe on the streets and at home
9. Relatively few residents are employed by local public services
10. There is no job centre in North Kensington
11. There is a lack of affordable business and office space

Part 1 of the Action Plan contains actions to be completed or set in train by 2005. Partner organisations, working with local people, will identify additional actions to help tackle these issues.

Action Plan: Part 2 - Skills and Knowledge

The Partnership recognises the importance of sharing skills and advancing knowledge amongst all those involved in Neighbourhood Renewal and the delivery of public services, including the encouragement of community cohesion. The priorities are applicable across the entire Borough.

Priorities

1. Shared vision
2. Co-ordinated planning
3. Local participation
4. Partnership working
5. Organisational effectiveness
6. Monitoring and evaluation

Details of activities under each priority are contained in Part 2 of the Action Plan.

Action Plan: Part 3 – The Neighbourhood Renewal Fund

£2.43 million from the Government's Neighbourhood Renewal Fund is being used to support actions and activities described in Part 1 and Part 2 of the Action Plan, focusing on Golborne and St Charles.

Details on the use of the Fund and its intended impacts are set out in Part 3 of the Action Plan.

Further Information

For further information, or copies of publications referred to in the Strategy Statement, please contact:

By post:

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London W8 7BR

By e-mail: info@kcpartnership.org.uk

Or visit our website at: www.kcpartnership.org.uk

By telephone: 020 7361 2402 or 020 7361 2615



For further information visit
www.kcpartnership.org.uk

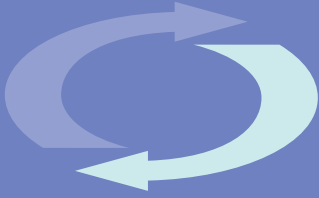
How it all fits



● **Renewing Our Neighbourhoods**, the Neighbourhood Renewal Strategy for Kensington and Chelsea, sits within the ten-year vision for the Royal Borough, **The Future of Our Community**, published by the Partnership in July 2002.

● **Renewing Our Neighbourhoods** is made up of three separate but interlocking publications, the *Area Profiles*, the *Summary of Progress* and the *Action Plan*. The essentials of the strategy are set out in the *Strategy Statement*

The above diagram shows how the different elements of the Neighbourhood Renewal Strategy fit together and relate to the Community Strategy.



Action Plan

Introduction

This Action Plan is one of three publications, which together with the Strategy Statement, make up *Renewing Our Neighbourhoods*, the Neighbourhood Renewal Strategy for Kensington and Chelsea. It is a three-year plan, to be reviewed annually.

The Action Plan has been prepared by the Neighbourhood Renewal Steering Group (NRS) on behalf of the Steering Group of Kensington and Chelsea Partnership (KCP) and to which it is accountable. The NRS has representatives from the range of public services operating in the Borough, and the voluntary sector. The membership of both groups is described in Appendix ii.



Purpose of the Action Plan

There are numerous Borough-wide statutory and service plans in existence – about 70 at the last count. There is also a history of over 30 years of locally-directed regeneration initiatives in North Kensington. The NRSRG considered it important that the Neighbourhood Renewal Action Plan should be something different and add value to what was already going on. It needed to make a distinctive contribution.

This means that the Action Plan is not a traditional 'spending plan'. It is more ambitious than that. It sets out to identify issues that really matter to the people living in the Borough's more deprived neighbourhoods and then to challenge Government departments, agencies, local service providers and voluntary organisations as to whether the resources at their disposal could be applied more appropriately and effectively to tackle these issues.

Structure of the Action Plan

The Action Plan is made up of three sections:

- Part 1: Golborne & St Charles Neighbourhood Action Plan
- Part 2: Skills and Knowledge
- Part 3: The Neighbourhood Renewal Fund

Each part is organised under the same themes as used in the Community Strategy and the Area Profiles, namely:

- Environment and transport
- Health and well-being
- Homes and housing
- Learning and leisure
- Safe communities
- Work and business

Part 1 – Golborne & St Charles Neighbourhood Action Plan

Priority areas

The initial task of selecting the priority areas was straightforward: the adjoining wards of Golborne and St Charles were identified by independent analysis as

amongst the 10% most deprived wards nationally, based on the 2000 Index of Multiple Deprivation. The ranking of these wards within the 10% was the trigger for attracting Neighbourhood Renewal funding from the Government to the Borough, albeit for a transitional period of three years only to March 2004.

Local issues

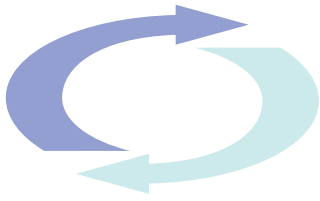
The approach taken by the NRSRG has been to try to identify key local issues which, individually and cumulatively, compromise the quality of life of those who live and work in Golborne and St Charles wards, compared to most other parts of the Borough.

The starting point was the first Borough Conference in October 2001 and the subsequent research, consultation and participative events carried out to inform the preparation of both the Community Strategy and the Neighbourhood Renewal Strategy. The findings were analysed and are presented in the separately published Area Profiles.

Some of the issues raised, although important locally, are national or Borough-wide. Where these are being tackled on the wider stage they have not been included in the Neighbourhood Action Plan (NAP). An example is educational attainment, which is a priority across the Borough as a whole, with actions targeted within the Education Development Plan and the Community Strategy and at the level of individual schools.

Similarly, childcare, while an important issue locally, falls within the remit of the Early Years Development and Childcare Partnership (EYDCP) and the two Sure Start programmes covering Golborne & St Charles. It has therefore not been included as an issue for the NAP.

A third issue, health, is the major element of the Golborne United SRB while Dalgarno SRB also has a health improvement theme involving the voluntary and community sector delivering community-based health care services. The SRB programmes have not



Action Plan

been reproduced in the NAP. One local health issue – a concern with variations in the quality of and accessibility to local services – is beyond the scope of the SRB programmes and is included.

A draft list of issues to be included in the NAP was prepared, debated and modified by a sub-group of the NRSB. The definition of the issues was then refined and actions developed through a second round of consultation with the five local regeneration partnerships, local businesses and the Regeneration Exchange of public and voluntary sector managers. Two 'open events' were also held.

From this process, eleven key issues emerged for inclusion in the NAP:

The key issues

1. Relatively low satisfaction with streetscape and street cleaning, particularly streets with markets and Ladbroke Grove
2. Inadequate public transport links
3. Poor condition of parks and public spaces, compared to other parts of the Borough
4. Variations in the quality and accessibility of local health and care services
5. Need to improve the quality of management, maintenance and repairs across social housing
6. Some residents never use the leisure, recreation, library and arts services available in the area
7. Some youth facilities are adopted by groups which then exclude or discourage others
8. Residents want to feel safe on the streets and at home
9. Relatively few residents are employed by local public services
10. There is no job centre in North Kensington
11. There is a lack of affordable business and office space

Actions

Against each issue in the NAP there are actions shown, which will help address it. These arose out of:

- Research findings and statistical analysis
- Consultation exercises
- Discussions with service providers (including voluntary organisations), and
- Identification of one-off opportunities

Most of the actions represent a commitment from partners to focus or 'bend' their services to meet a local need. Some are funded by the Neighbourhood Renewal Fund.

Only actions that can be achieved or set in train by 2005 have been included. A few of the actions focus on lobbying agencies which are outside the Partnership but which are important service deliverers in the area, notably Transport for London. Locations of initiatives and organisations are shown on Maps: North Kensington.

Part 2 – Skills and Knowledge

The Partnership recognises the importance of sharing skills and advancing knowledge amongst all those involved in Neighbourhood Renewal and the delivery of public services.

This part of the Action Plan is applicable Borough-wide. Activities are shown under one of six Neighbourhood Renewal priorities and which, together, will encourage community cohesion:

- Shared vision
- Co-ordinated planning
- Local participation
- Partnership working
- Organisational effectiveness
- Monitoring and evaluation

Part 3 – The Neighbourhood Renewal Fund

Kensington and Chelsea has been allocated £2.43 million over three years from the Government's Neighbourhood Renewal Fund (NRF). The third part of the Action Plan describes the initiatives receiving NRF support between April 2002 and March 2003, their targets and their contribution towards:



- Addressing local issues
- Meeting national neighbourhood renewal targets
- Improving services
- Developing partnership working

Full details of the application of the NRF can be found in the Partnership's annual Statement of Use, submitted to the Government Office for London in September 2002.

Related Activities

The KCP Steering Group has been involved in the development of the Council's Local Public Service Agreement (LPSA) with the Government. The LPSA will comprise a set of 'stretch' targets for improvements, ranging from ones prescribed by Central Government on education, transport, crime and cost-effectiveness, to locally negotiated targets on the street scene and energy efficiency. The targets are still being developed and will be agreed with the Government this autumn.

Where appropriate, targets will be focused on Golborne and St Charles as a mechanism for the more effective delivery of mainstream services. Specifically, streetscape improvements, transport improvements and making libraries and leisure facilities more accessible have been included in the NAP.

Three major reviews of regeneration are underway which will help inform the first annual review of the Neighbourhood Renewal Strategy in the summer of 2003:

- FUNK SRB, which finishes in March 2003, has commissioned an independent evaluation of the impact of its seven-year programme, Fighting Unemployment in North Kensington
- Golborne United SRB partnership is conducting an evaluation of the first three years of its programme. This includes a survey of residents which will elicit some baseline data for use in monitoring the NAP
- The Council is undertaking a Best Value review of economic development and regeneration

Next Steps

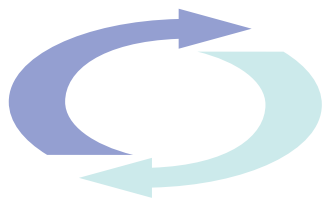
This Action Plan is intended to be a 'living' document. As the Action Plan becomes more widely known and discussed, the Partnership expects to expand the range of activities and actions which will help address the issues identified in Parts 1 and 2. Where appropriate, the NRSRG will work with lead partners to develop baseline data, targets and quantifiable milestones for specific activities.

During the period of development of Renewing Our Neighbourhoods, some partners have been undergoing major organisational changes. The Primary Care Trust was established in April 2002 while Jobcentre Plus has changed its boundaries with the Borough reassigned to the central district of London, requiring new relationships to be developed. The KCP Steering Group is encouraging all partners and service providers to identify further actions to help address the issues identified in both Part 1 and Part 2 of the Action Plan, and to use Renewing Our Neighbourhoods to inform their planning and investment decisions.

The KCP Steering Group is currently undertaking a review of the membership of the NRSRG to ensure that it continues to reflect a cross-section of community and partner interests. The review is part of the Partnership's commitment to securing effective community involvement in Neighbourhood Renewal.

The first annual review of Renewing Our Neighbourhoods, including the Action Plan, will take place in summer 2003, to report to the Steering Group of the KCP in September 2003.

The KCP Steering Group will seek early discussions with the Government Office for London and the Neighbourhood Renewal Unit about the further allocation of NRF in Kensington and Chelsea beyond 2003/04, to help ensure that it can deliver its Neighbourhood Renewal Strategy.



Action Plan

Part 1 – Golborne & St Charles: Neighbourhood Action Plan

The following table describes the actions identified which will help address one of eleven key local issues which, individually or cumulatively, compromise the quality of life of those who live and work in Golborne and St Charles wards, compared to most other parts of the Borough. The criteria for the selection of issues and actions are discussed in the introduction to the Action Plan. Some outcomes are linked to targets under negotiation between the Council and the Government to secure a Local Public Service Agreement (LPSA). Actions receiving support from the Neighbourhood Renewal Fund (NRF) are highlighted.

Issues, actions and outcomes relating to the sharing of skills and knowledge are set out in Part 2: Skills and Knowledge. See Maps: North Kensington for locations of projects and organisations.

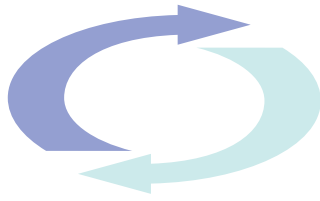
Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Strategy Theme	Issue	Outcome <i>Means of evaluation</i>	Action Required by 2005 See Part 3 for NRF-related targets	Partners Lead partner in bold
Environment and transport	1. Relatively low satisfaction with streetscape and street cleaning, particularly streets with markets and Ladbroke Grove	1.1 Improved satisfaction rates with street cleaning <i>Residents' panel</i> Potential LPSA target	NRF funding: <i>Establish street closure protocols</i> to facilitate regular street cleaning	RBKC Environmental Services
		1.2 Improved satisfaction rates with streetscape <i>Satisfaction survey</i> Potential LPSA target	NRF funding: <i>Environmental improvements</i> Working with local residents and agencies to improve visual appearance and lighting of local railway bridge Develop a streetscape proposal for Golborne Road and/or Ladbroke Grove	The Westway Project RBKC Environmental Services RBKC Planning & Conservation Railtrack RBKC Environmental Services
Environment and transport	2. Inadequate public transport links	2.1 Improved provision of public transport within North Kensington and also between North and South of Borough <i>New services/facilities provided</i> Potential LPSA target	Lobby Transport for London to: i. provide more buses in Dalgarno and Golborne, and to accommodate needs of disabled users more effectively ii. trial North-South Bus Route Create new entrance to Westbourne Park Station from Acklam Road	RBKC Transportation and Highways Transport for London London Buses London Underground RBKC Transport and Highways Westbourne Studios MCHC – Al Manaar
Environment and transport	3. Poor condition of parks and public spaces compared to other parts of Borough	3.1 Improved condition and management of parks, public spaces in North Kensington <i>New services/facilities provided</i> <i>Inspections</i>	Launch Friends of North Kensington Parks	Friends of North Kensington Parks Notting Hill Housing Trust RBKC Environmental Services



Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Strategy Theme	Issue	Outcome <i>Means of evaluation</i>	Action Required by 2005 See Part 3 for NRF-related targets	Partners Lead partner in bold
		3.2 Improved satisfaction rates with Little Wormwood Scrubs <i>Users' survey</i>	Improve provision of recreational and environmental facilities at Little Wormwood Scrubs NRF funding: <i>Improve outside play area for under 4's at Little Wormwood Scrubs</i>	RBKC Environmental Services Sure Start North West Kensington
		3.3 Increased use of the canal towpath by the public <i>Follow-up study</i>	Promote and facilitate the recommendations from the North Kensington Feasibility Study of the Canal Environment (North Kensington Environment Forum)	North Kensington Environment Forum RBKC Leisure Services
Health and well-being	4. Variations in the quality and accessibility of local health and care services	4.1 Greater awareness of services <i>Client take-up data</i>	Evaluate impact of initiatives to improve access to local health services by regeneration projects NRF funding: <i>Raising Awareness of Dental Care Amongst Children:</i> Health promotion initiative to improve oral hygiene and increased awareness of the need for a healthy diet	Golborne United SRB Dalgarno SRB Sure Starts – Golborne and North West Kensington Sure Start North West Kensington
		4.2 Representation of healthcare needs of the black and minority ethnic (BME) community in the development of local services <i>Users' survey</i>	Promote the health needs of the BME residents through involvement of service providers and community groups in the activities and events of the BME Health Forum	BME Health Forum Central North West London Mental Health Trust Kensington and Chelsea Primary Care Trust
		4.3 Improved rates of use of sports and health facilities by underusing groups <i>Take-up rates</i>	Launch guide to health, sports and leisure services and facilities available in Golborne	Golborne United SRB
		4.4 Improved range of services offered, increased opening hours, and increased number of patients seen within 2 days <i>New services/facilities provided</i>	The Primary Care Trust to support general practices to set targets and improve performance standards across a range of services	Kensington and Chelsea Primary Care Trust



Action Plan

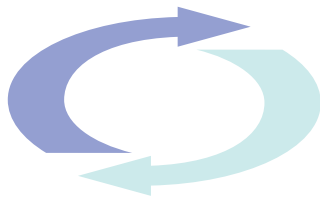
Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Strategy Theme	Issue	Outcome <i>Means of evaluation</i>	Action Required by 2005 See Part 3 for NRF-related targets	Partners Lead partner in bold
		4.5 Easily accessible smoking cessation services for pregnant women, black and minority ethnic groups, younger and older people <i>New services/facilities provided</i>	Work with nurses and general practices and hospital trusts to provide smoking cessation services for hard to reach groups within St Charles Hospital	Kensington and Chelsea Primary Care Trust Golborne United Sure Start North West Kensington
Homes and housing	5. Need to improve the quality of management, maintenance and repairs across social housing	5.1 Consistent quality of housing management, maintenance and repair services by different social landlords across the Dalgarno area <i>Satisfaction surveys of residents</i>	NRF funding: Dalgarno Neighbourhood Management Pilot for social landlords, local residents and other public agencies to improve services	Dalgarno SRB RBKC Housing Registered social landlords in the Dalgarno area
		5.2 TMO housing stock upgraded to the Decent Homes Standard <i>Works completed/started</i> Potential LPSA target	Development of an Arms-length Management Organisation to manage and maintain the Royal Borough's housing stock Repair and improvement work to Trellick Tower and Holmfield House	RBKC Tenant Management Organisation RBKC Housing RBKC Housing
		5.3 A proposal for the regeneration of Wornington Green Estate agreed by residents and stakeholders <i>Strategy and proposals agreed</i>	Develop plans with local residents and other stakeholders to improve the Wornington Green Estate	Kensington Housing Trust RBKC
Learning and leisure	6. Some residents never use the leisure, recreation, library and arts services available in the area	6.1 Increased use of sports, leisure and arts provision by under using groups <i>Take-up rates and profile of participants</i> Potential LPSA target	Set up working groups of health, sport and leisure service providers to explore improving access to leisure services Develop action plan to ensure residents can fully access leisure services and facilities. Re-launch the Borough's Leisure Pass Increase use of libraries and arts services by under-represented groups	Golborne United SRB Dalgarno SRB Kensington and Chelsea Primary Care Trust Westway Development Trust RBKC Leisure Services RBKC Sports Development RBKC Libraries and Arts Service



Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Strategy Theme	Issue	Outcome <i>Means of evaluation</i>	Action Required by 2005 See Part 3 for NRF-related targets	Partners Lead partner in bold
			NRF funding: <i>Dalgarno Community Centre</i> – Internal works and improvements to enhance its use by wider community, service providers and community groups	Dalgarno SRB
Learning and leisure	7. Some youth facilities are adopted by groups which then exclude or discourage others	7.1 Youth centres which are inclusive and welcoming to all <i>Take-up rates and profile of participants</i>	Assess take-up of youth provision and profile of participants Launch Connexions Network in Golborne, linking personal advisors to young people	RBKC Education Central London Connexions Service
		7.2 Improved range of activities on offer for young people <i>New services/facilities provided</i> Potential LPSA target	Set up project to broaden participation by young people in the running and planning of services Refurbish Golborne Youth Centre	RBKC Education RBKC Leisure RBKC Education
Safe communities	8. Residents want to feel safe on the streets and at home	8.1 Reduction in incidents of street crime, burglary and robbery <i>Statistical analysis</i> Potential LPSA target	NRF funding: <i>Burglary Reduction</i> – to help reduce level of burglaries in Golborne and St Charles	RBKC Community Safety Metropolitan Police Notting Hill Housing Trust
		8.2 Reduction in anti-social behaviour <i>Statistical analysis</i>	NRF funding: <i>Acceptable Behaviour Contracts</i> – to reduce acts of anti-social behaviour committed by young people NRF funding: <i>Alcohol Referral Service</i>	RBKC Community Safety Metropolitan Police Notting Hill Housing Trust RBKC Community Safety Rugby House Charity
		8.3 Increased levels of feelings of safety in the area <i>Residents' panel</i>	NRF funding: Support <i>Police Sector Working Groups</i> funding for small projects Installation of new lighting and CCTV for Peabody, Rootes, St Quintin Estates and parts of Little Wormwood Scrubs Consider means of attaining greater uniformed presence on the street	Police Sector Working Groups Dalgarno SRB Metropolitan Police Notting Hill Housing Trust Peabody Trust RBKC Corporate Services William Sutton Trust Metropolitan Police RBKC Community Safety



Action Plan

Part 1 – Golborne & St Charles: Neighbourhood Action Plan

Strategy Theme	Issue	Outcome <i>Means of evaluation</i>	Action Required by 2005 See Part 3 for NRF-related targets	Partners Lead partner in bold
			Identify crime hotspots in North Kensington requiring additional lighting	Metropolitan Police RBKC Community Safety RBKC Environmental Services
Work and business	9. Relatively few residents are employed by local public services	9.1 Increased proportions of Borough residents, representative of the diversity of the local population, in public sector workforces <i>Statistical analysis</i>	NRF funding: <i>Realising the Potential</i> . A programme of courses/work places, with local people to enable them to access local NHS employment RBKC Headstart programme (12 month work experience/training scheme in Council administration), to recruit young people from Golborne and St Charles NRF funding: <i>FUNK Bridging Project</i> to support a selection of employment and training projects, post-SRB programme	Kensington and Chelsea Primary Care Trust Kensington and Chelsea College RBKC Staff Development Associates FUNK SRB
		9.2 Increased proportion of those parents with young children, and who wish to work, in employment <i>Survey</i>	NRF funding: <i>Employment and Childcare</i> to increase participation in employment and training of parents of 0 to 16 year olds	Early Years Development and Childcare Partnership RBKC Education and Libraries Sure Start North West Kensington Jobcentre Plus
Work and business	10. There is no job centre in North Kensington	10.1 Increased Jobcentre Plus services in North Kensington <i>New services/facilities provided</i>	Work with Jobcentre Plus and North Kensington Opportunities Centre to expand services locally Jobcentre Plus to find site in North Kensington for location of one-stop centre	RBKC Economic Development Jobcentre Plus North Kensington Opportunities Centre
Work and business	11. There is a lack of affordable business and office space	11.1 Increased supply of affordable business and office spaces for local businesses and services <i>New services/facilities provided</i>	NRF funding: <i>Economic Development Fund</i> . Develop business units on under-used Council land, starting with Barandon Walk garages (Lancaster West estate)	RBKC Economic Development London Development Agency



Part 2: Skills and Knowledge

Residents, local organisations and public services all have much to contribute to Neighbourhood Renewal and the fulfilment of its objectives, including community cohesion. It requires a change in the way that public, private and voluntary sector agencies work and engage with communities in deprived areas, and with each other. An integral part of this process is the sharing of skills and knowledge so that everyone can contribute fully.

The following table gives an indication of what has been achieved since October 2001, and what is planned to September 2003. References to Golborne and St Charles (the priority areas) and activities supported by Neighbourhood Renewal programme funding are highlighted in **bold**. See key below for names of Lead Partners.

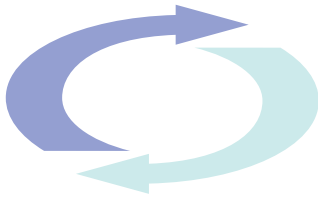
Key to Lead Partners			
CEMVO	Council for Ethnic Minority Voluntary Organisations	MRCF	Migrant and Refugee Communities Forum
FOF	Forum of Faiths	NKRPs	North Kensington Regeneration Partnerships
FUNK	Fighting Unemployment in North Kensington SRB	NRSNG	Neighbourhood Renewal Steering Group
GU	Golborne United SRB	RBKC	The Royal Borough of Kensington and Chelsea
KCP	The Kensington and Chelsea Partnership	SSG	Sure Start Golborne
KCSC	Kensington and Chelsea Social Council	SSNWK	Sure Start North West Kensington
MCHC	Muslim Cultural Heritage Centre – Al Manaar	VOF	Voluntary Organisations Forum

Potential additional funding partners include:

- Central London Learning and Skills Council (Neighbourhood Learning Fund)
- National and local charitable foundations
- Private sector organisations

Part 2 – Skills and Knowledge

Aspect	Issue	Achieved: October 2001 – September 2002	Planned: October 2002 – September 2003	Lead Partners
1. Shared vision	What are we trying to achieve?	Preparation and publication of a Borough-wide vision in the Community Strategy	Testing of vision through Borough Conference 2002 and annual review of the Community Strategy and the Neighbourhood Renewal Strategy	KCP, RBKC
		Publication of Summary of Progress, setting out the Partnership's approach to neighbourhood renewal		
		Adoption of a set of NR strategic objectives	Testing of objectives and issues through Borough Conference 2002 and annual review of the Neighbourhood Renewal Strategy	KCP, NRSNG
		Identification of key issues in Golborne and St Charles		
2. Co-ordinated planning	Who is doing what already and what still needs to be done?	Preparation and publication of 'area profiles' for the different parts of the Borough, including plans and opportunities	NRS Implementation Plan (November 2002) and first annual review (September 2003)	NRSNG



Action Plan

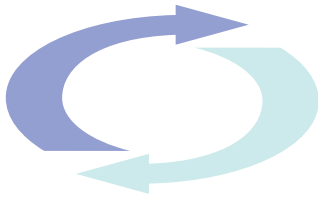
Part 2 – Skills and Knowledge

Aspect	Issue	Achieved: October 2001 – September 2002	Planned: October 2002 – September 2003	Lead Partners
		Preparation of a Neighbourhood Action Plan for the priority areas, Golborne and St Charles	Geo-coding of mapped information to allow on-line updating Update data analysis by 'new' wards, and other 'small areas', as data becomes available from the Census and other sources	RBKC KCP RBKC
		Analysis of regeneration funding going into North Kensington MORI Survey of Managers of Public Services, across the KCP, looking at how resources are allocated (December 2001)	Attempt to quantify the amount of 'mainstream' resources going into Golborne and St Charles	NRSG, RBKC
		Development of initiatives supported by NRF (see Part 3 of the Action Plan on page 19)	Monitor the effectiveness of the use of the fund to achieve neighbourhood renewal objectives	NRSG, KCP
3. Local participation	How do we help more residents to become involved in neighbourhood issues?	First Borough Conference, October 2001 Representation of residents on SRB Boards and LSP Steering Group [See also: 5. <i>Organisational effectiveness</i>]	Second Borough Conference, November 2002 Provide small grants of up to £5000 from the Community Learning Chest to help individuals, community groups and partnerships to play an active role in Neighbourhood Renewal by accessing learning opportunities	KCP, RBKC CEMVO VOF
		Programme of Borough-wide and area-based participation events to inform the draft Community and Neighbourhood Renewal strategies. Regular opinion and satisfaction surveys, including: <ul style="list-style-type: none"> • RBKC: residents' panel • Social landlords: tenants 	In-depth study by the Council's Overview and Scrutiny Committees of the effectiveness of public consultation procedures and practice	RBKC, MRCF
		Consultation on draft strategies and preparation of Golborne & St Charles Neighbourhood Action Plan	Publication, publicity and widespread circulation of the NRS Use of KCP website to raise awareness of Neighbourhood Renewal in Kensington and Chelsea	KCP, RBKC
		NRF funding of <i>Community Literacy Project</i> to increase parents' involvement in education NRF funding of <i>Refugee Education Team initiative</i> to improve support to local schools with high proportion of refugee and asylum seeker pupils	<i>Launch of Sure Start Golborne Parent Involvement Programme and activities</i>	SSG



Part 2 – Skills and Knowledge

Aspect	Issue	Achieved: October 2001 – September 2002	Planned: October 2002 – September 2003	Lead Partners
4. Partnership working	How can we encourage different services, organisations and groups to communicate and work with each other better?	Establishment of cross-sector Neighbourhood Renewal Steering Group (NRSRG), accountable to the KCP	Review membership of NRSRG to ensure it continues to reflect local partnerships working in Golborne and St Charles	NRSRG, KCP
		NRSRG members acting as information bridges between the public services, North Kensington Regeneration Partnerships (NKRPs), voluntary sector organisations and the KCP	Develop involvement of NKRPs to maximise their contribution to Neighbourhood Renewal objectives and the Action Plan	NRSRG
		Consultation meetings with K&C Chamber of Commerce, Portobello Business Forum	Set up a business panel to consult with business	RBKC, KCP
		Forum of Faiths (FOF) established Open days: e.g. Muslim Cultural Heritage Centre (MCHC)	National Faith in Regeneration conference, September 2002, to be held in MCHC	FOF, MCHC
5. Organisational effectiveness	How can we help local services and agencies to become more effective?	Community Empowerment Fund (CEF) launched in Kensington and Chelsea, with the Voluntary Organisations Forum (VOF) acting as the local Community Network Use of CEF to: <ul style="list-style-type: none"> develop the Social Council's website as a resource for the voluntary sector hold capacity building training workshops run by the Social Council with the Black Training Enterprise Group (BTEG) 	CEF to continue to enhance involvement and skills and knowledge of voluntary sector to contribute fully to neighbourhood renewal Additional NRF funding for voluntary sector capacity building, developing the ability of community and voluntary organisations to support renewal of local neighbourhoods (£35,000 in 2002/03)	VOF, KCSC VOF, KCSC
		Community Chest grant scheme launched. By May 2002, £55,386 had been allocated to 23 community organisations in Kensington and Chelsea	Administration of 2002/03 Community Chest allocation of £83,079, including application support workshops [See also Community Learning Chest: 3. Local participation]	CEMVO VOF
		Meet the Funder events held for voluntary organisations and social enterprises NRF funding: Employment and Training , to support education and training agencies to take up future statutory and European funding	Publish guide to small grants schemes available in the Borough, and arrange further Meet the Funder events Set up Community Foundation to generate sustainable income for future regeneration initiatives and projects	NKRPs RBKC VOF



Action Plan

Part 2 – Skills and Knowledge

Aspect	Issue	Achieved: October 2001 – September 2002	Planned: October 2002 – September 2003	Lead Partners
		<p>Launch of Regeneration Exchange bringing together local service providers across the Partnership</p> <p>Two themed events held:</p> <ul style="list-style-type: none"> • January 2001 (Golborne): presentation of findings of Survey of Heads of Service (MORI); plus NRS strategic framework workshops • May 2002 (St Charles): presentations by the Primary Care Trust and local health projects; plus Golborne & St Charles NAP workshops 	<p><i>Three themed Regeneration Exchange events to be held:</i></p> <ul style="list-style-type: none"> • <i>October (Golborne): presentations and workshops on housing regeneration</i> • <i>February and June themes to be agreed</i> 	NRSG, NKRPs
		MORI Survey of Managers of Public Services, across the KCP, looking at how resources are allocated (December 2001)	<p>Best Value reviews to take account of the NRS</p> <p>Local organisations and service providers to take account of the NRS in establishing priorities and business planning</p>	<p>KCP, ALL</p> <p>KCP, ALL</p>
6. Monitoring and evaluation	How do we know whether we are achieving our objectives?	Audit and presentation in Area Profiles of information and data by area and ward (as at March 2002), to provide a baseline to measure the impact of NR and other regeneration programmes	<p>NRS Implementation Plan (November 2003)</p> <p>Annual review of the NRS (reporting to KCP September 2003)</p>	<p>NRSG</p> <p>NRSG, KCP</p>
		<p>Publication of a 'Statement of Use of NRF 2002/03' and anticipated impacts</p> <p>Assessment and mapping of national floor targets against:</p> <ul style="list-style-type: none"> • Borough performance measures • Borough performance targets • Provisional Public Service Agreement between the Council and the Government 	<p>Where appropriate, elicit from partners local performance measures against activities linked to:</p> <ul style="list-style-type: none"> • National floor targets • Local targets to which mainstream services and partnerships are working • Local targets established as part of a Public Service Agreement between the Council and the Government 	NRSG, RBKC
		Launch of independent end-of-programme evaluation of FUNK SRB, seeking views of voluntary sector and other NKRPs on its impact	<p>Publish and publicise results to shape and inform future regeneration plans and activities in North Kensington</p> <p>Royal Borough review of economic development and regeneration (autumn 2002 – spring 2003)</p>	<p>FUNK, RBKC, KCP</p> <p>RBKC, KCP</p>
		<p>Launch of independent evaluation of the first 3 years of Golborne United SRB</p> <p>Trained local residents interviewing fellow residents, to inform the evaluation</p>	<p>Prepare plans based on evaluation to inform the second half of Golborne United programme, to 2006</p> <p>Share good practice on how to utilise expertise of local residents as researchers for future consultations with others</p>	<p>GU, RBKC</p> <p>GU, RBKC</p>

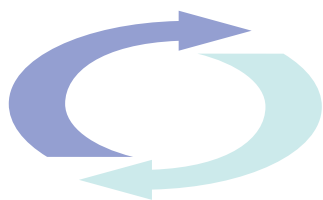


Part 3: Neighbourhood Renewal Fund

Kensington and Chelsea has been allocated a total of £2.43 million over three years from the Government's Neighbourhood Renewal Fund (NRF). The NRF is intended to support initiatives which will help implement the Partnership's Neighbourhood Renewal Strategy. Full details of the NRF programme can be found in the annual Statement of Use submitted to the Government Office for London at the end of September.

The table below summarises the objectives, elements, targets and impacts on services of initiatives receiving funding from the NRF in 2002/03, totalling £951,000, and how each initiative will contribute towards meeting national NR targets and developing partnership working.

Part 3 – Neighbourhood Renewal Fund					
Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
Environment and transport	Under 4s play-area on Little Wormwood Scrubs <i>To renovate play area</i>	£10,000 £10,000	Provision of safe, accessible and stimulating outdoor play space. Capital works <i>Adjacent to St Charles</i>	By March 2004, to have provided a children's play-area on the Little Wormwood Scrubs Potential LPSA target <i>No relevant floor target. Relates to overall objectives of NR programme</i>	<i>North Kensington Regeneration Partnerships (NKRPs), working with local residents</i>
Environment and transport	Environmental improvement initiatives <i>To improve the physical environment and pride in the area</i>	£40,000 £20,000	Establishment of street closure protocol to facilitate regular street cleaning Initiatives to improve streetscape and bridge <i>Golborne</i>	By September 2003, to have protocol in place By March 2004, to have increased local satisfaction rates with street cleaning to the Borough average By June 2003, to have improved the visual appearance of railway bridge, with enhanced lighting, developed in partnership with local community and agencies <i>No relevant floor target. Relates to overall objectives of NR programme</i>	<i>Joint working within the Council to identify new arrangements to provide enhanced street cleaning service</i> <i>Joint working between Railtrack, the Council, local businesses, residents and NKRPs, to improve the visual appearance of a local landmark</i>



Action Plan

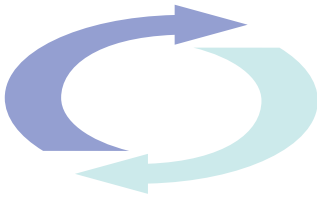
Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
Health and well-being	Raising awareness of dental care amongst children	£5,000 £5,000	Health promotion initiative to improve oral hygiene and increase awareness of the need for a healthy diet amongst young children St Charles	By March 2004, to have raised awareness of the need for healthy diets, thereby reducing tooth decay amongst under 4 year olds in St Charles. Target to be established in accordance with the delivery plan of SSNWK Potential LPSA target No relevant floor target. Relates to overall objectives of NR programme	Partnership of Sure Start North West Kensington, Primary Care Trust, dentists and other health workers, to develop new arrangements for working together
Health and well-being	Alcohol Referral Service To build capacity	£10,000 £10,000	Increased hours of part time worker to evaluate impact of service Golborne and St Charles	By March 2003, to have achieved a 10% reduction in repeat victimisation (domestic violence) 'By 2010 the Government will reduce by at least 10 per cent the gap between the 20% of areas with the lowest life expectancy at birth and the population as a whole' RBKC is in top 50% and therefore exceeds floor target; data is not available at ward level	An experienced support worker will be based in the joint Police and Council Community Safety Unit (CSU), thereby developing more efficient referral of domestic violence perpetrators to the project and also enhancing knowledge of client group, ways of working, best practice from voluntary sector to CSU Partnership of the Council, Police and voluntary sector
Homes and housing	Neighbourhood Management To improve the appearance, amenity and maintenance of the residential environment and open spaces, through joint working by the six registered social landlords in the Dalgarno area	£25,000 £25,000	Establishment of the Dalgarno Environmental Management Organisation (DEMO). Consultants' fees for facilitation Building of effective relationships between RSLs and local service providers St Charles	By March 2003, to have reviewed existing services and identified new arrangements for providing a single point of access to all services relating to management of Dalgarno area By March 2004, to have promoted greater involvement of local people in setting standards for service delivery. Performance indicator and target to be established in accordance with the delivery plan of Dalgarno SRB	Increased co-ordination, by the six registered social landlords (RSL), of their arrangements for management and caretaking of properties, with greater levels of community involvement RSLs will build more effective working relationships and referral mechanisms with service providers in waste management, leisure, transport and police RSLs working in partnership with residents and public services



Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
				By March 2004, to have increased the percentage of household waste recycled and reduce lengths of time taken for removal of abandoned motor vehicles <i>'To ensure that all social housing meets the set standards of decency by 2010'</i>	
Learning and leisure	Dalgarno Community Centre To refurbish and upgrade office accommodation, kitchen and crèche facilities, to increase usage by residents	£40,000 £30,000	Capital works <i>St Charles</i>	By March 2003, to have completed the refurbishment works By March 2004, to have increased the number of service providers, community groups and residents using the Dalgarno Community Centre Performance indicator and target to be established in accordance with the delivery plan of Dalgarno SRB <i>No relevant floor target. Relates to overall objectives of NR programme</i>	Improved facilities will enable mainstream services such as the Employment Service, the Police and various health providers to deliver services <i>Partnership of Dalgarno SRB, residents, public services and voluntary organisations</i>
Safe communities	Reducing Non-Domestic Burglaries To reduce the level of commercial burglaries through enhanced crime prevention support and additional security improvements	£70,000 £55,000	Target-hardening works and project management <i>Golborne and St Charles</i>	By March 2003, 40 business and community organisation premises to have benefited from security improvements By March 2004, a 25% reduction in average number of burglaries per year <i>No relevant floor target. Relates to securing economic and social well-being of area</i>	An officer, seconded from RBKC Environmental Services to the joint Police and Council Community Safety Unit, will work alongside the local Crime Prevention Officer to provide an integrated service <i>Police, Council, and local businesses working in partnership</i>



Action Plan

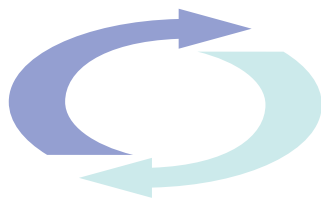
Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
Safe communities	<p>Acceptable Behaviour Contracts</p> <p>To develop scheme to reduce anti-social behaviour on specific social housing estates</p>	<p>£35,000</p> <p>£25,000</p>	<p>Registered social landlords (RSLs), the Police and other service providers adopt ABC framework and protocol to tackle anti-social behaviour</p> <p><i>Golborne and St Charles</i></p>	<p>By March 2003, to have launched ABC services and promote them through partner agencies</p> <p>Performance indicator and target to be established in accordance with the Community Safety Strategy 2002-05</p> <p><i>'By 2005, no local authority area has a domestic burglary rate more than three times the national average, whilst at the same time reducing the national rate by 25%'</i></p> <p><i>Assessment of RBKC position is not possible because dataset has not been released by Government</i></p>	<p>Officers from RSLs and the Police will be seconded to work on this project within the Community Safety Unit</p> <p><i>Partnership of Tenant Management Organisation, RSLs, Police, Council</i></p>
Safe communities	<p>Reducing Crimes Committed Against Older People</p> <p>To reduce the fear of crime and facilitate community involvement by older people</p>	<p>£15,000</p> <p>£15,000</p>	<p>'Sixty Plus', a local voluntary organisation, will run a 'buddying' programme that will employ a team of escorts to enable older people to attend events and meetings. Security improvements on 1000 properties occupied by older people</p> <p><i>Golborne and St Charles</i></p>	<p>By March 2004, a 25% reduction in average number of burglaries per year</p> <p><i>'By 2005, no local authority area has a domestic burglary rate more than three times the national average, whilst at the same time reducing the national rate by 25%'</i></p> <p><i>Assessment of RBKC position is not possible because dataset has not been released by Government</i></p>	<p>Crime against older people was an emerging issue identified within the 2001 Audit of Crime and Disorder in the Borough. It has been identified as a priority in the next community safety strategy</p> <p><i>A working group will be established consisting of Crime Prevention Officers, the local voluntary organisation 'Sixty Plus' and the joint Police and Council Community Safety Unit</i></p>
Skills and knowledge	<p>Neighbourhood Renewal</p> <p>To promote the sharing of skills and advancement of knowledge</p>	<p>£20,000</p> <p>£14,000</p>	<p>To engage service managers in all sectors to promote the Neighbourhood Renewal agenda</p> <p><i>Service providers and other agencies working in Golborne and St Charles</i></p>	<p>By March 2004, to have implemented the Skills and Knowledge programme (Part 2 of this Action Plan)</p> <p><i>No relevant floor target. Relates to overall objectives of NR programme</i></p>	<p>A series of initiatives will promote understanding amongst service providers about Neighbourhood Renewal issues, including the targeting of services in the priority areas and to priority groups</p> <p><i>Service providers, local organisations, NKRRPs and residents</i></p>



Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation <i>Forecast spend</i>	Elements <i>Location (ward)</i>	Targets <i>Contribution towards meeting national floor targets</i>	Impact on services <i>Partnership working</i>
Skills and Knowledge	Refugee Education Team To support work with schools with a high proportion of students from refugee and asylum seeker backgrounds	£32,500 £27,500	Recruitment of a primary school teacher and increase in hours of an education welfare officer within existing Refugee Education Team <i>Golborne and St Charles</i>	By March 2004, to have improved the skills and awareness of teachers and staff working in schools with a high proportion of students from minority ethnic groups and refugee backgrounds Annual attendance and attainment targets are negotiated and set for individual schools Potential LPSA target <i>'All local education authorities to have at least 78% of their 11 year olds at level 4 or above in English and mathematics by 2004'</i>	The capacity of an existing service will be increased and closer working and referral relationships established with local supplementary schools and other community organisations <i>Education Service in partnership with residents and voluntary sector</i>
Skills and Knowledge	Community Literacy Co-ordinator To raise literacy standards at Barlby School through an improved parent-school relationship	£22,500 £17,500	Recruitment of co-ordinator to increase parental involvement in Barlby School <i>St Charles</i>	By March 2004, to increase the proportion of children attaining level 4 and above in English at Barlby School, from 64% to 72% <i>'All local education authorities to have at least 78% of their 11 year olds at level 4 or above in English and mathematics by 2004'</i>	Work with parents, in particular those from minority ethnic communities, will encourage them to play a more active role in the school and community. Closer working relationships will be developed between the Education Service and local community organisations to support minority ethnic communities in Golborne and St Charles
Skills and knowledge	Voluntary Sector Capacity Building To fund the salary of a post to maximise the involvement of the voluntary sector in delivering the Neighbourhood Renewal Strategy	£35,000 £20,000	To support voluntary and community groups to deliver mainstream services either in partnership with, or under contract to the statutory sector <i>Borough-wide priority to be given to organisations benefiting residents in Golborne and St Charles</i>	By March 2003, to have strengthened voluntary and community sector involvement in Neighbourhood Renewal Performance indicator and target to be established in accordance with the Social Council's Corporate Plan and the local Compact agreement between local public and voluntary sectors <i>No relevant floor target. Relates to securing economic and social well-being of area</i>	The initiative will build on work funded by NRF in Year 1 to review the voluntary sector infrastructure in Kensington and Chelsea, to consult on ways of strengthening it and to project manage the merger of Notting Hill and Chelsea Social Councils The new Social Council co-ordinates the application of the Neighbourhood Renewal Community Empowerment Fund and supports the take-up of Community Chest and Learning Chest funding in Kensington and Chelsea



Action Plan

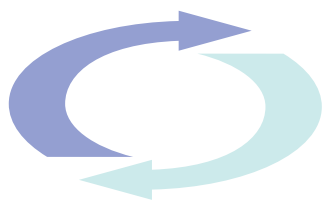
Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
Work and business	<p>Business Units/Economic Development Fund</p> <p>To create additional business units and jobs</p> <p>To provide income for a fund to support training and enterprise initiatives in the priority areas</p>	<p>£350,000</p> <p>£250,000</p>	<p>Conversion of redundant Council-owned buildings on housing estates</p> <p><i>Golborne and St Charles wards</i></p>	<p>By March 2004, to have increased the number of business start ups from 40 to 55 and to create 40 additional jobs</p> <p><i>'By 2004 the Government will ensure an increase in the employment rates of the 30 local authority districts with the poorest initial labour market position'</i></p> <p><i>RBKC is not in the list of 30 local authority areas</i></p>	<p>Income generated from rental/leasing of new business units will be used to provide match funding of regeneration, employment and training initiatives</p> <p><i>Partnership of local businesses, Council, voluntary organisations, enterprise agency (Portobello Business Centre) and the London Development Agency</i></p>
Work and business	<p>Employment and Childcare</p> <p>Salary of adviser employed by Employment Service, to be based in the community</p>	<p>£32,000</p> <p>£27,000</p>	<p>To help overcome barriers to employment for parents</p> <p><i>Golborne ward</i></p> <p>A complementary initiative, targeted at parents with children under 4 years, is being run through Sure Start NWK in St Charles ward</p>	<p>By March 2004, a 10% increase in number of households with children under 16 years old with at least one adult in employment/training</p> <p>By March 2004, a 10% increase in number of people employed/training in early years and childcare sector</p> <p><i>'By 2004, the Government will ensure an increase in the employment rates of the 30 local authority districts with the poorest initial labour market position'</i></p> <p><i>RBKC is not in the list of 30 local authority areas</i></p>	<p>There is no Employment Service office in North Kensington. West London Employment Service will provide a secondment based locally at North Kensington Opportunities Centre (a voluntary organisation), to facilitate information exchange, referrals, knowledge about job vacancies, careers, training opportunities and welfare benefits</p> <p><i>Partnership of Employment Service, RBKC Education, the voluntary sector and Kensington and Chelsea College</i></p>
Work and business	<p>Realising the Potential – PCT and Kensington and Chelsea College</p> <p>To increase employment opportunities locally within the NHS, particularly for local BME communities</p>	<p>£65,000</p> <p>£65,000</p>	<p>Salary of posts to improve recruitment of North Kensington residents within the local health economy</p> <p><i>Golborne, St Charles and Notting Barnes</i></p>	<p>By March 2003, to have completed 'Bridging the Gap' research</p> <p>By March 2003, to have conducted roadshows and outreach work and focus groups, on local employment opportunities</p> <p>By March 2004, to have increased the diversity of staff employed by local health providers to reflect more accurately the local population</p>	<p><i>The PCT will employ a manager to ensure that there is a better understanding between the NHS and local residents of the potential for local recruitment and employment. The PCT will share the information across the local NHS – Chelsea and Westminster, St Marys, Royal Brompton, Royal Marsden Hospitals and Brent KCW Mental Health Trust</i></p>



Part 3 – Neighbourhood Renewal Fund

Strategy Theme	Initiative Objective	NRF 02/03 Allocation Forecast spend	Elements Location (ward)	Targets Contribution towards meeting national floor targets	Impact on services Partnership working
				<p>Performance indicator and target to be established in accordance with PCT Health Plan</p> <p><i>'By 2004, the Government will ensure an increase in the employment rates of the 30 local authority districts with the poorest initial labour market position'</i></p> <p><i>RBKC is not in the list of 30 local authority areas</i></p>	<p><i>K&C College will use the information provided to ensure they are delivering appropriate courses in accessible and user friendly venues to provide individuals with the necessary skills and opportunities to access local NHS employment opportunities</i></p>
Work and business	<p>Funding Support-Employment and Training</p> <p>To support 40 educational and training agencies through one-to-one advice and events</p>	<p>£20,000</p> <p>£20,000</p>	<p>Salary for a post to provide funding development support to organisations providing training and educational services</p> <p><i>Golborne, St Charles and Notting Barnes</i></p>	<p>By March 2003, 40 organisations to have been supported to develop proposals to funders.</p> <p><i>'By 2004, the Government will ensure an increase in the employment rates of the 30 local authority districts with the poorest initial labour market position'</i></p> <p><i>RBKC is not in the list of 30 local authority areas</i></p>	<p>Training and education service providers, in particular the voluntary sector, will be equipped to take advantage of the opportunity of Learning and Skills Council and European Social Funds, and reduce their dependence on time-limited regeneration funding</p> <p><i>Partnership of LSC, the Council, the Social Council and voluntary sector</i></p>
Programme support	<p>Neighbourhood Renewal</p> <p>To support the preparation and implementation of the Neighbourhood Renewal Strategy, Action Plan and NRF programme</p>	<p>£30,000</p> <p>£30,000</p>	<p>Salary and on-costs for NR programme management support <i>Borough-wide Strategy</i></p> <p><i>Borough-wide Skills and Knowledge plan</i></p> <p>Neighbourhood Action Plan for <i>Golborne & St Charles</i></p>	<p>By 30 September 2002, to have an NRS, including an Action Plan, adopted by Kensington and Chelsea Partnership and submitted to GOL</p> <p>By September 2003, to have carried out the first review of the NR Strategy and Action Plan</p> <p><i>No relevant floor target. Relates to overall objectives of NR programme</i></p>	<p>Mainstream service budget holders meet with project officers and other partners three times a year at the Regeneration Exchange at themed events</p> <p><i>A Neighbourhood Renewal Steering Group, drawing its membership from different sectors and existing partnerships, oversees the NRF programme and implementation of the NR strategy and Action Plan</i></p>



Action Plan

Kensington and Chelsea – Neighbourhood Renewal Fund 2001/02 – 2003/04

NRF Initiative	2001/02 £000's	2002/03 £000's	2003/04 £000's	Total £000's
Environment and Transport				
Green initiatives	48	0	0	48
Under 4's play area	0	10	0	10
Environment Improvement initiatives	0	40	0	40
Health and Well-being				
Alcohol referral service	11	10	0	21
Raising Awareness of Dental Care	0	5	0	5
Homes and Housing				
Neighbourhood management	0	25	25	50
Learning and Leisure				
Community literacy	0	22.5	32.5	55
Refugee education	0	32.5	42.5	75
Dalgarno Community Centre	0	40	0	40
Safe Communities				
Reducing domestic burglary	72	90	60	222
Reducing non-domestic burglary	132	70	50	252
Local initiatives fund (police sectors)	61	40	0	101
Acceptable behaviour contracts	0	35	35	70
Action against crack houses	8	0	0	8
Reducing crimes committed against older people	0	15	15	30
Work and Business				
Enterprise units / economic development fund	22	350	340	712
Employment and childcare	7	32	33	72
Local recruitment (PCT)	0	65	25	90
FUNK bridging fund	0	0	260	260
Fundraising support – employment and training	0	20	0	20
Programme Management	17	30	30	77
Skills and Knowledge				
Skills & knowledge initiatives	10	20	10	40
Voluntary sector capacity building	12	35	35	82
Unallocated	0		50	50
Total*	400	987	1043	2430

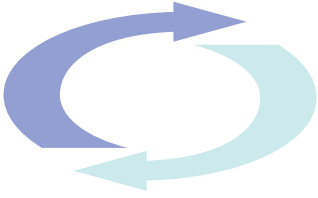
Expenditure totalling £987,000 was programmed for 2002/03, against an approved allocation of £951,000. Projected expenditure in 2002/03 is currently £761,000, representing an underspend of £226,000 or 20% of the allocation.

Maps: North Kensington

1. Community resources	28
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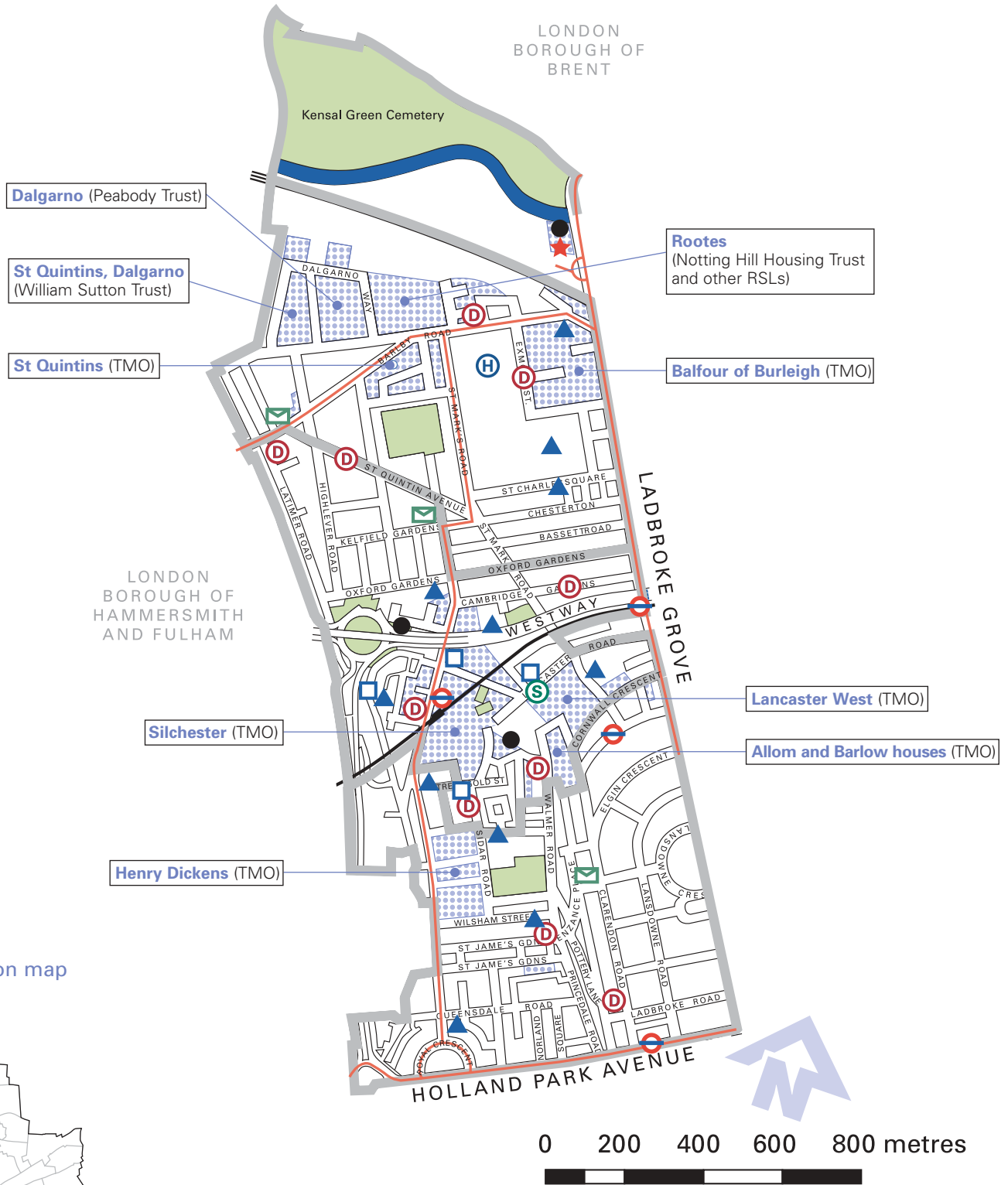
These maps were produced to accompany the area profile of North Kensington and Notting Hill.

For the context, sources and details of information displayed, see Area Profiles, published by the Kensington and Chelsea Partnership in July 2002.



North Kensington and Notting Hill

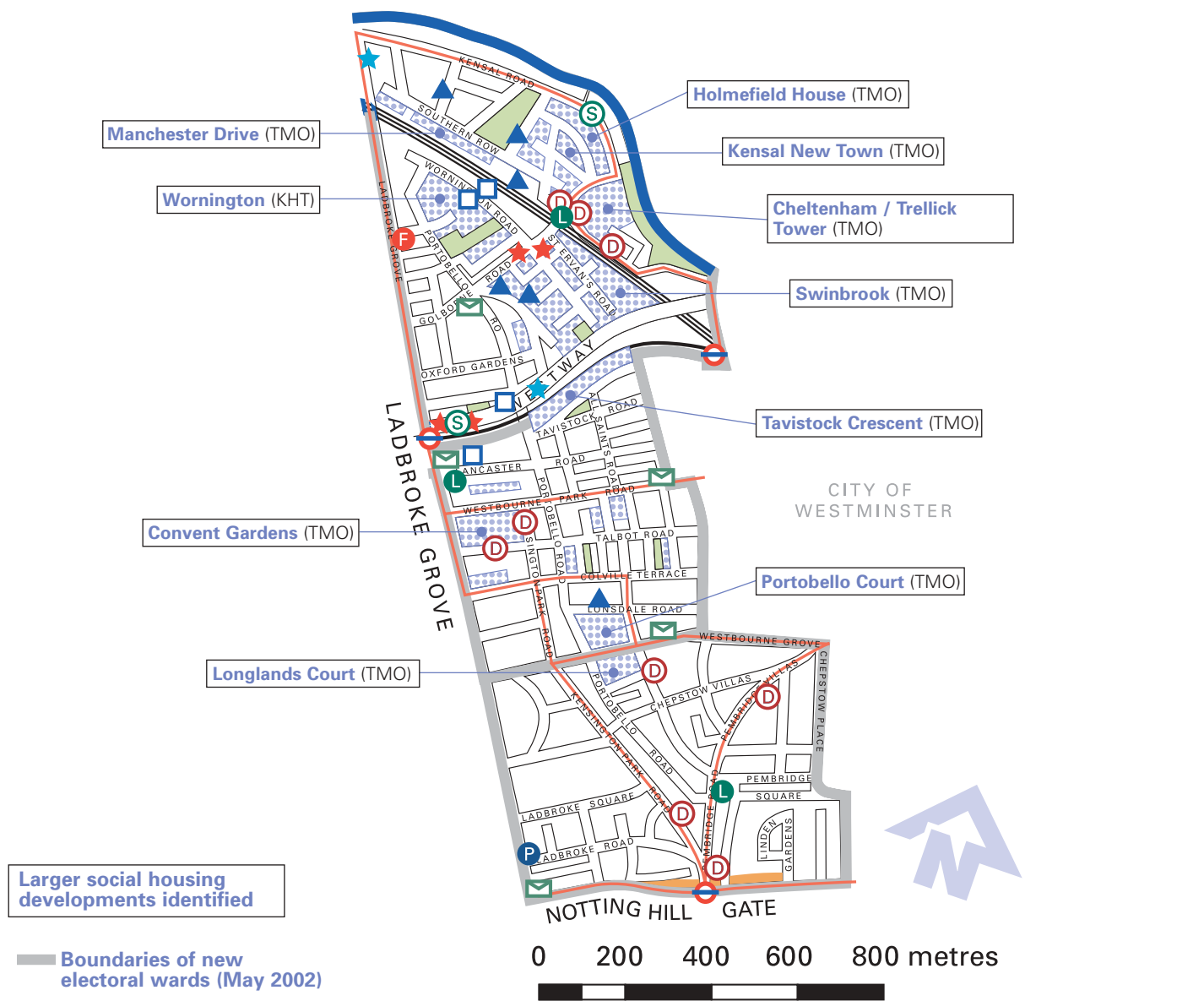
Community resources west of Ladbroke Grove



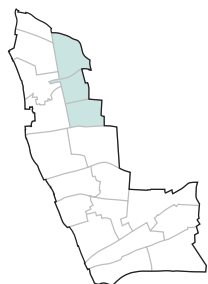
Location map

North Kensington and Notting Hill

Community resources east of Ladbroke Grove

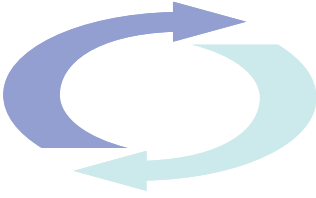


Location map



Key

- | | | | |
|------------------------------------|----------------------|-------------------------------|--------------------------------------|
| Community services | ★ Independent advice | Homes & housing | ▤ Social housing developments |
| | ✉ Post offices | | ▲ LEA schools & nurseries |
| | ★ Council offices | Learning & leisure | ▣ Adult & community learning centres |
| Environment & transport | ▭ Public spaces | | Ⓛ Libraries |
| | ▭ Waterways | Safe communities | Ⓟ Police stations |
| | Ⓜ Tube stations | | Ⓡ Fire stations |
| | — Bus routes | Work & business | ★ Job & business advice |
| Health & well-being | Ⓜ Doctors' surgeries | | ▭ Shopping centres |
| | Ⓜ Hospitals | | |
| | ● Sports centres | | |
| | Ⓜ Social services | | |



North Kensington and Notting Hill

Regeneration programmes west of Ladbroke Grove

Dalgarno (DAL)

“To bring cohesion, harmony and added value to the neighbourhood and to actively involve local people, maximising both their own potential and the potential of Dalgarno’s existing capital assets.”

Duration	£m SRB	£m private	£m public
2000–2006	1.000	2.684	3.709
2002–2003	0.216	1.202	1.395

Sure Start North West (SSNW)

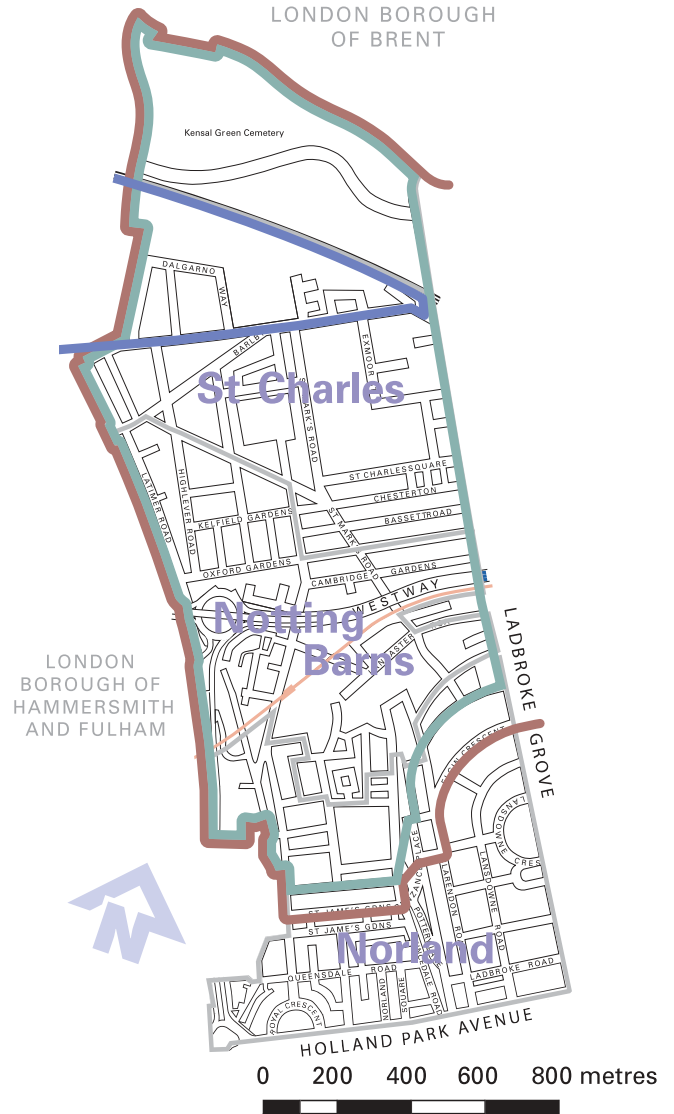
“To enrich and improve the life experiences of very young children (0–4 years) and their families and carers to enable children to grow up happier, healthier and able to maximise their enjoyment and learning potential at school.”

Duration	£m grant	£m private	£m public
2001–2003	2.845	N/A	4.755
2002–2003	0.755	N/A	N/A

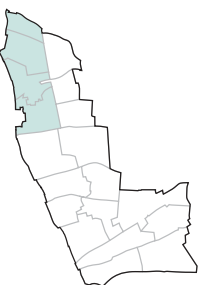
Fighting Unemployment in North Kensington Single Regeneration Budget (FUNK)

“To reduce North Kensington unemployment to below the inner London average.”

Duration	£m SRB	£m private	£m public
1998–2003	4.084	7.860	7.752
2002–2003	0.753	1.011	1.322



Location map



Linkages to London Borough of Hammersmith and Fulham

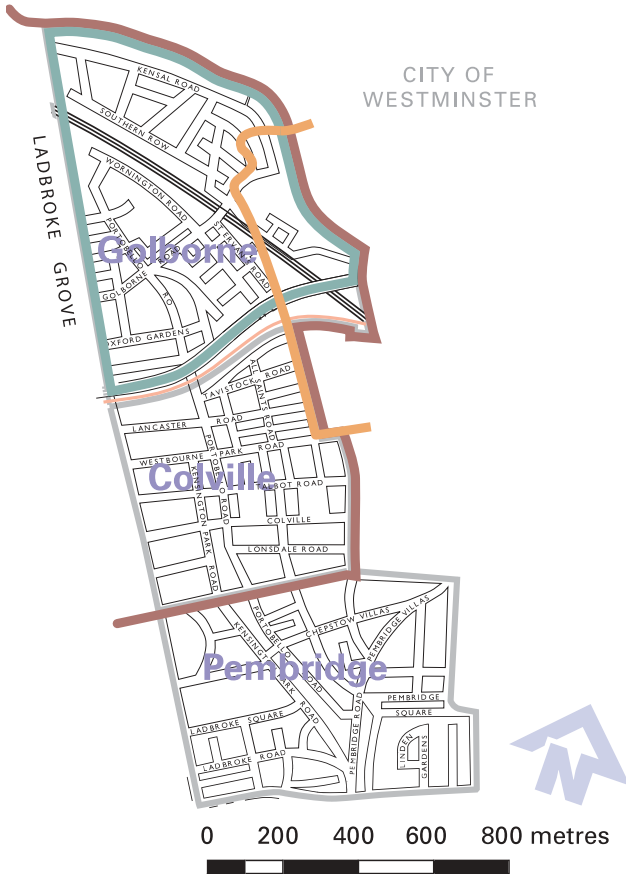
Bridging the Divide SRB
White City SRB

Linkages to London Borough of Brent

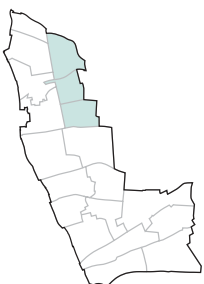
South Kilburn New Deal for Communities

North Kensington and Notting Hill

Regeneration programmes east of Ladbrooke Grove



Location map



Golborne United (GU)

“To improve health, to increase community safety (by reducing crime and tackling drugs) and to build a more active community in the *Golborne* ward of Kensington and Chelsea.”

Duration	£m SRB	£m private	£m public
1999–2006	2.694	2.489	2.733
2002–2003	0.601	0.557	0.585

Sure Start Golborne (SSG)

“To enrich and improve the life experiences of very young children (0–4 years) and their families and carers to enable children to grow up happier, healthier and able to maximise their enjoyment and learning potential at school.”

Duration	£m grant	£m private	£m public
2002–2005	2.390	N/A	TBC
2002–2003	0.345	N/A	N/A

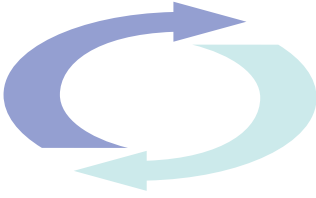
Neighbourhood Renewal Fund (NRF)

“The money is primarily intended to help local authorities improve mainstream services in deprived areas but it can also support services provided by others.”

Duration	£m grant	£m private	£m other public
2001–2004	2.432	–	–
2002–2003	0.811	–	–

Linkages to City of Westminster

New Life for Paddington SRB —
 Queens Park Sure Start

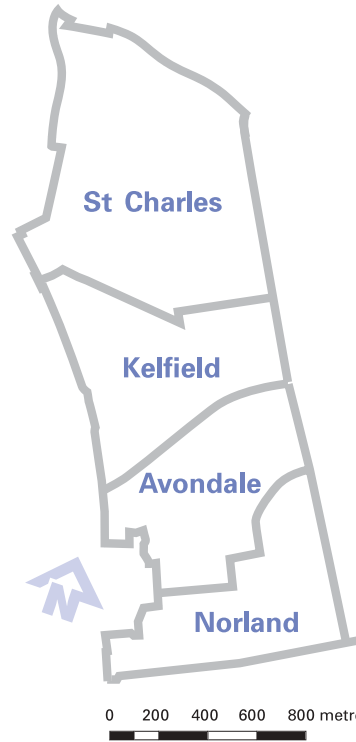


North Kensington and Notting Hill

Needs and issues west of Ladbrooke Grove

St Charles	
Second most deprived ward in IMD2000 – in top 10% nationally	Second lowest pupil mobility (8.3%)
Standardised mortality ratio above average; highest (153.5)	Fourth highest rate of non-residential burglary (23.1/000)
Highest proportion with limiting long-term illness (15.2%)	Fourth highest rate of street crime (31.6/000)
Third lowest proportion of private rented accommodation (11%)	Joint highest rate of claimant unemployment (10.7%)
Second highest proportion of social rented housing (69%)	Joint highest proportion of Income Support recipients (14%)
Fourth highest number of residents per hectare (172.7)	Second lowest average weekly earnings (£348.5)

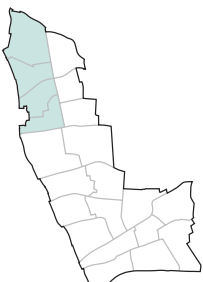
Avondale	
Third most deprived ward in IMD2000 – in top 20% nationally	Fourth highest proportion of school pupils not fluent in English (38%)
Third highest number of residential noise complaints (396)	Second lowest pass rate for KS2 English (67%)
Standardised mortality ratio above average (103.8)	Fourth lowest pass rate for KS2 Maths (68%)
Fifth highest proportion with limiting long-term illness (12.8%)	Third highest rate of street crime (32.6/000)
Second highest number of conceptions to under-18s (53)	Third highest rate of claimant unemployment (7%)
Lowest proportion of private rented accommodation (10%)	Fifth highest proportion of unemployed aged 18-24 (7%)
Third highest proportion of social rented housing (66%)	Third highest proportion of Income Support recipients (12%)
Second highest number of residents per hectare (183.1)	Third lowest gross weekly wage (£360.7)
Highest rate of entitlement to free school meals (58%)	



Kelfield	
Joint fourth highest number of conceptions to under-18s (27)	
Third highest level of teacher mobility (33%)	
Lowest level of pupil mobility (8.2%)	
Fifth lowest pass rate for KS2 Maths (77%)	
Fifth lowest pass rate for KS2 Science (86%)	
Fifth highest rate of claimant unemployment (5.4%)	
Fourth highest proportion of unemployed aged 18-24 (9%)	
Fourth lowest gross weekly wage (£384.9)	

Norland	
Standardised mortality ratio above average (100.9)	Fifth lowest pass rate for KS2 English (75%)
Fourth highest rate of exclusions from school (2.7%)	Second lowest pass rate for KS2 Maths (57%)
Fourth largest average class sizes (29.1)	Third lowest pass rate for KS2 Science (79%)

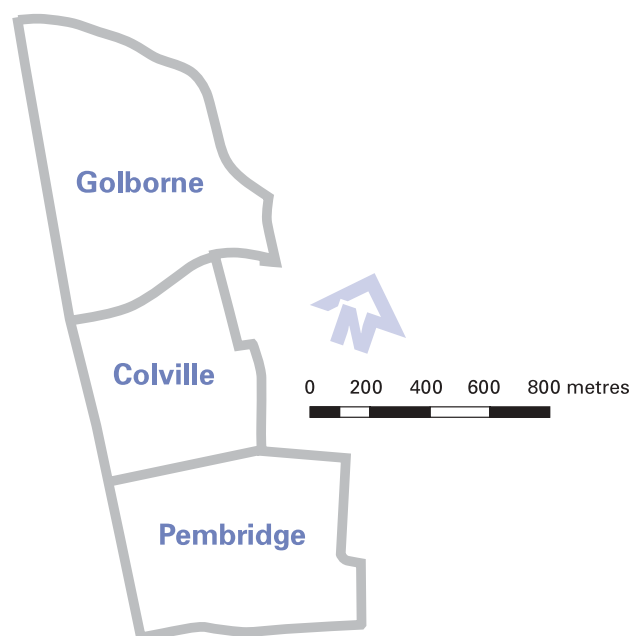
Location map



North Kensington and Notting Hill

Needs and issues east of Ladbrooke Grove

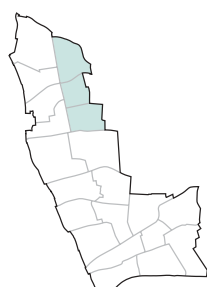
Colville	
Fourth most deprived ward in IMD2000 – in top 20% nationally	Highest number of residents per hectare (201.7)
Fourth highest number of commercial noise complaints (164)	Fifth highest rate of entitlement to free school meals (51%)
Second highest number of residential noise complaints (418)	Second highest level of teacher mobility (55%)
Second highest residential premises subject to complaint (336)	Third lowest pass rate for KS2 maths (63%)
Standardised mortality ratio above average; fifth highest (118.9)	Lowest pass rate for KS2 science (78%)
Second highest excess of GP caseload over resident population (62%)	Second highest rate of street crime (41.9/'000)
Third highest number of conceptions to under-18s (43)	Fourth highest rate of claimant unemployment (7%)
Fifth highest proportion of social rented housing (52%)	Third highest proportion of unemployed aged 18–24 (10%)
	Fifth highest proportion of Income Support recipients (10%)



Golborne		
Most deprived ward in IMD2000 – in top 10% nationally	Highest number of conceptions to under-18s (82)	Joint highest rate of claimant unemployment (10.7%)
Fourth highest number of residential noise complaints (392)	Second lowest proportion of private rented accommodation (10%)	Highest proportion of unemployed aged 18-24 (15%)
Fifth highest number of residential premises subject to complaint (321)	Highest proportion of social rented housing (76%)	Second highest proportion unemployed for over six months (60%)
Standardised mortality ratio above average; second highest (129.7)	Fifth highest number of residents per hectare (155.1)	Joint highest proportion of Income Support recipients (14%)
Second highest proportion with limiting long-term illness (13%)	Highest rate of non-residential burglary (28.7/'000)	Lowest gross weekly earnings (£316.4)
Fifth highest excess of GP caseload over resident population (37%)	Highest rate of street crime (64.2/'000)	

Pembridge
Fourth highest excess of GP caseload over resident population (37%)
Fifth highest rate of residential burglary (78/'000)
Fourth highest proportion unemployed for over six months (55%)

Location map



Key

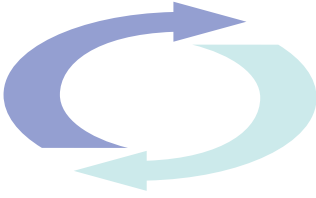
Type of Indicator

Index of Multiple Deprivation (IMD) 2000 (England)
Community development
Environment and transport
Health and well-being
Homes and housing
Learning and leisure
Safe communities
Work and business

All data refers to electoral wards as at March 2002.

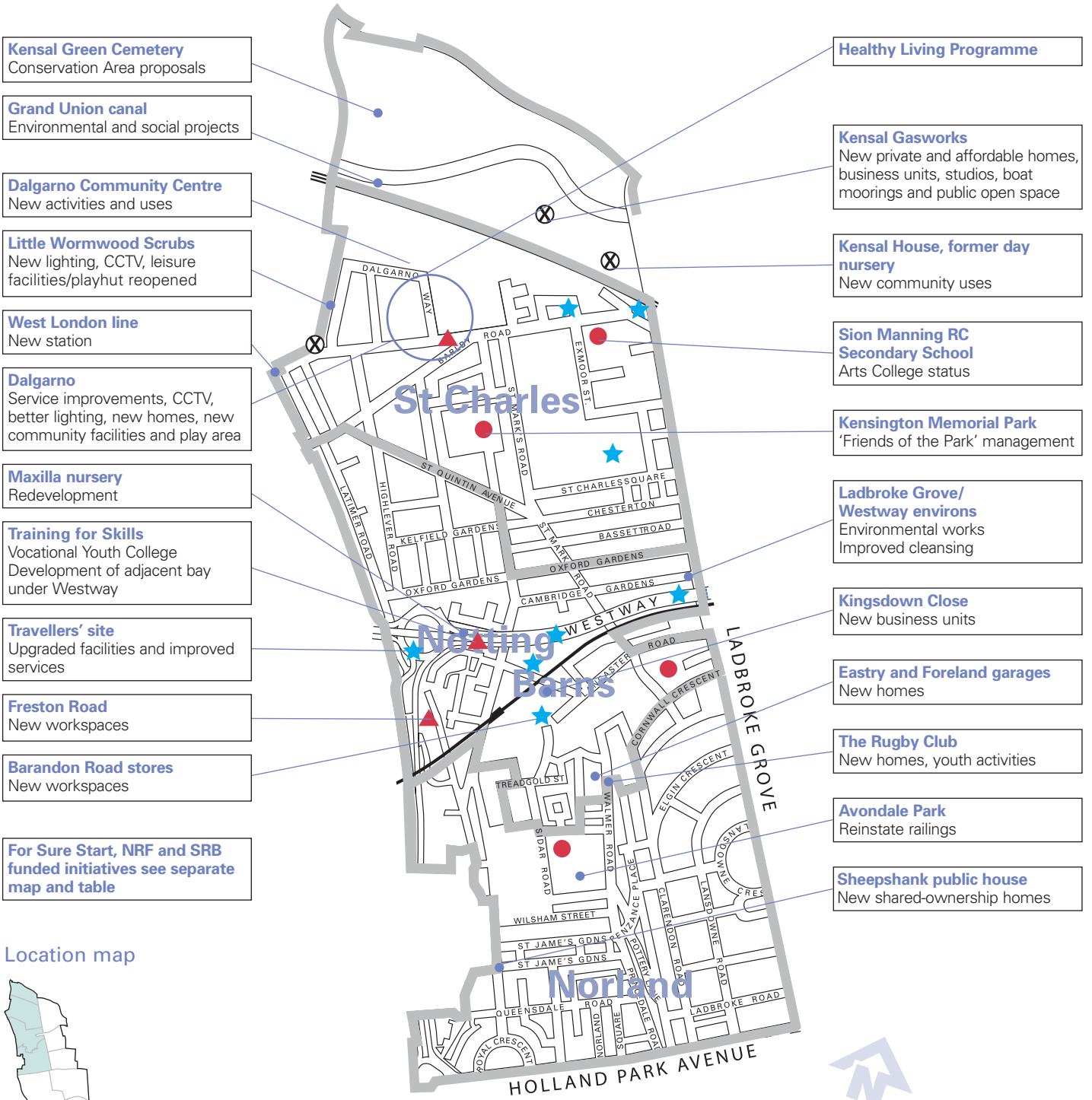
Neighbourhood Renewal indicators are in **bold**.

Definitions of these indicators, and raw data for wards, can be found on our website: www.kcpartnerships.org.uk



North Kensington and Notting Hill

Opportunities, west of Ladbroke Grove



Kensal Green Cemetery
Conservation Area proposals

Grand Union canal
Environmental and social projects

Dalgarno Community Centre
New activities and uses

Little Wormwood Scrubs
New lighting, CCTV, leisure facilities/playhut reopened

West London line
New station

Dalgarno
Service improvements, CCTV, better lighting, new homes, new community facilities and play area

Maxilla nursery
Redevelopment

Training for Skills
Vocational Youth College
Development of adjacent bay under Westway

Travellers' site
Upgraded facilities and improved services

Freston Road
New workspaces

Barandon Road stores
New workspaces

For Sure Start, NRF and SRB funded initiatives see separate map and table

Healthy Living Programme

Kensal Gasworks
New private and affordable homes, business units, studios, boat moorings and public open space

Kensal House, former day nursery
New community uses

Sion Manning RC Secondary School
Arts College status

Kensington Memorial Park
'Friends of the Park' management

Ladbroke Grove/Westway environs
Environmental works
Improved cleansing

Kingsdown Close
New business units

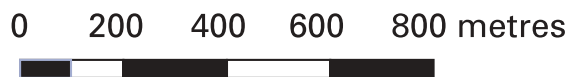
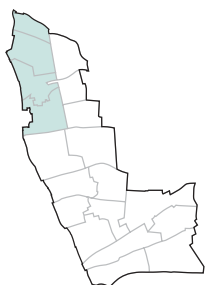
Eastry and Foreland garages
New homes

The Rugby Club
New homes, youth activities

Avondale Park
Reinstate railings

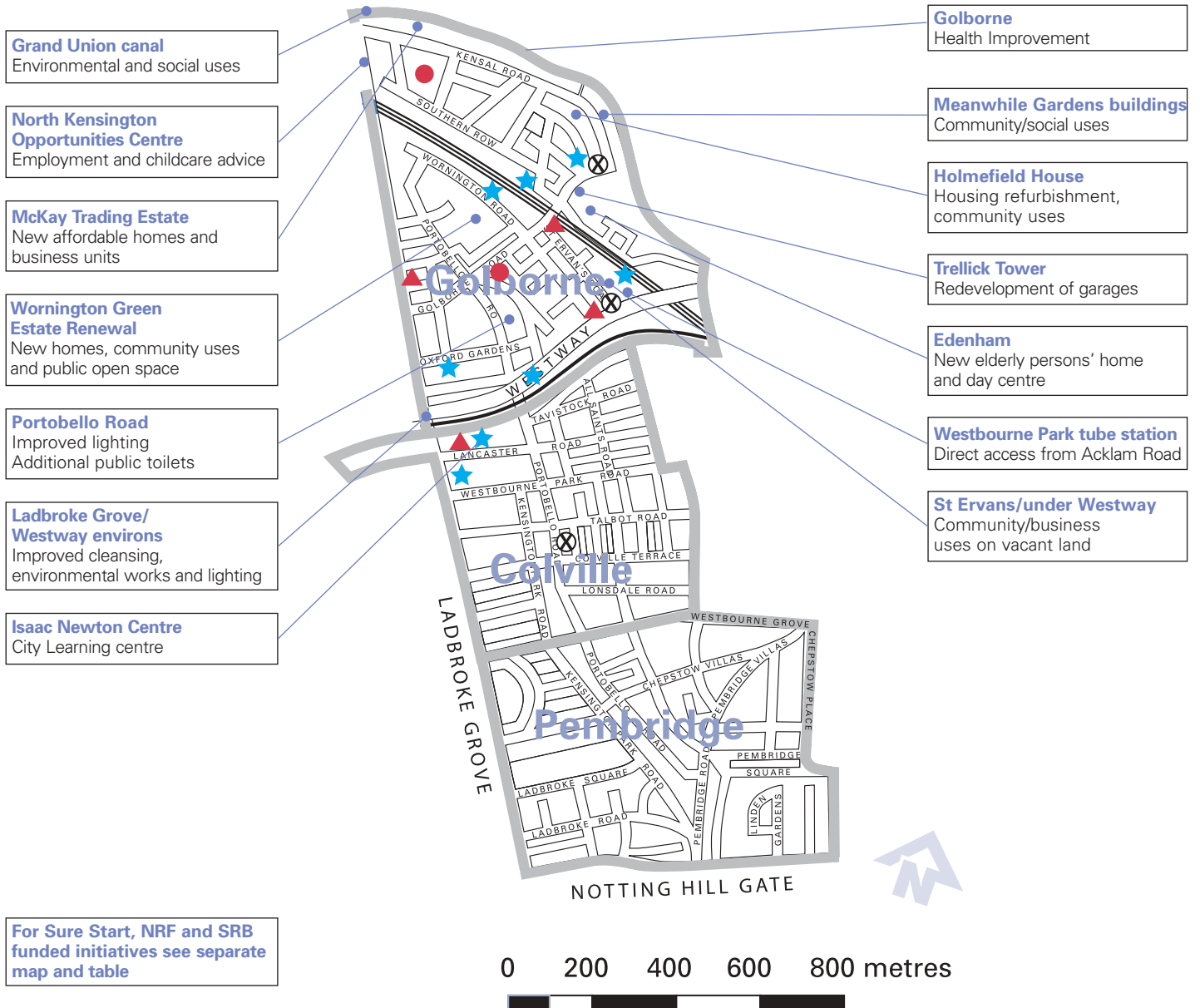
Sheepshank public house
New shared-ownership homes

Location map

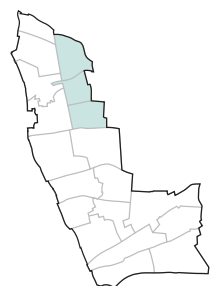


North Kensington and Notting Hill

Opportunities, east of Ladbroke Grove



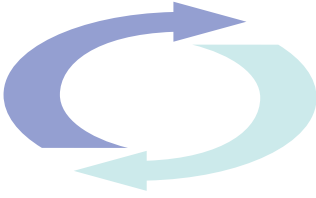
Location map



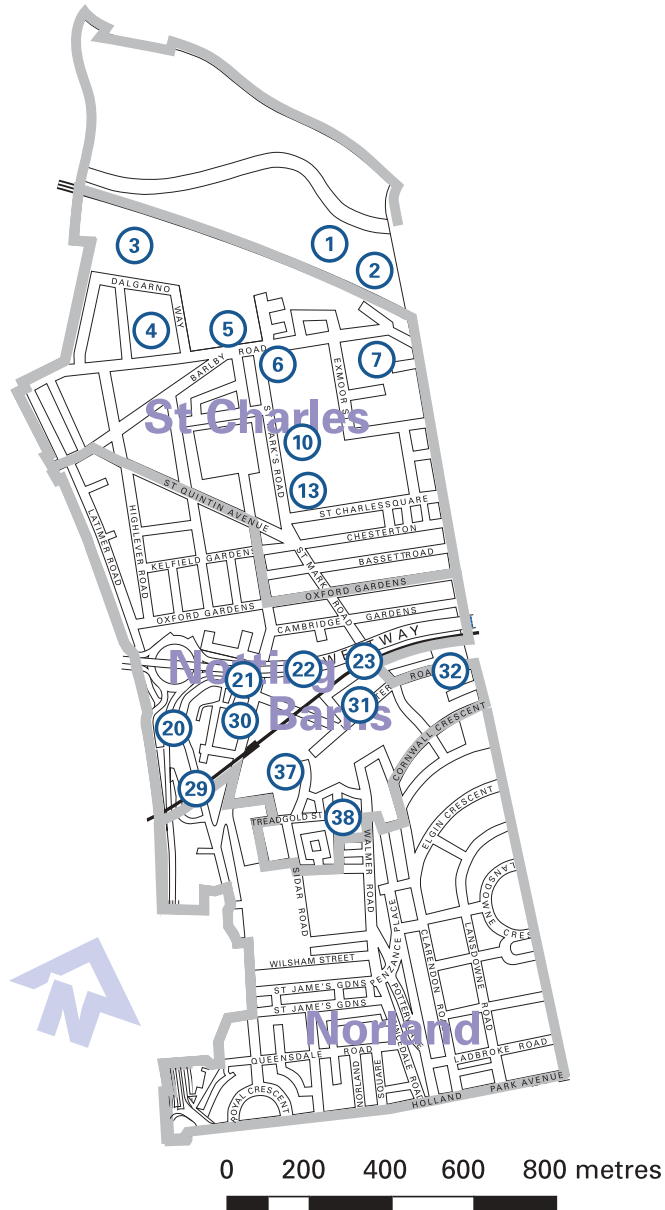
Key

- ⊗ New childcare places under Neighbourhood Nurseries initiative
- ▲ Support for young people
Access points for Connexions Service (30.06.2002)
- Schools participating in 'Excellence in Cities' programme
- ★ Support for adult learners
Locations offering use of computers

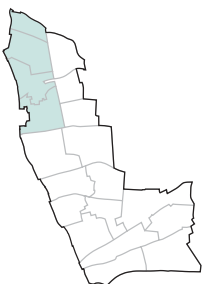
Some opportunities are firm commitments; others have still to be explored. See schedule for stage reached.



North Kensington and Notting Hill



Location map



Key

Name of main centres

- | | | |
|-----------------------------|-----------------------------------|--------------------------------|
| 1 Canalside Activity Centre | 10 St Charles Hospital | 29 The Harrow Club |
| 2 Canalside House | 13 Portobello Houseshare | 30 ACAVA |
| 3 Dalgarno Community Centre | 20 Notting Dale Technology Centre | 31 St Lukes Methodist Church |
| 4 Positive Age Centre | 21 Latymer Family Centre | 32 Westway Housing Association |
| 5 Ladbroke Hall | 22 Maxilla Nursery | 37 Grenfell Under 3's Centre |
| 6 The Pall Mall Deposit | 23 Kensington Training Centre | 38 Walmer Road Clinic |
| 7 Barlby Primary School | | |

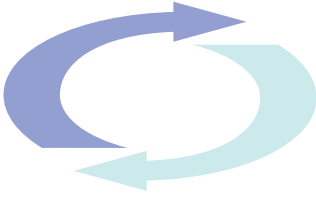
Organisations funded by North Kensington regeneration partnerships west of Ladbroke Grove

Map No.	Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £
Community development			
3	Dalgarno Community Centre	79,000 DAL + NRF	79,000
2	Family Support Group	75,091 GU+SSNW	75,091
31	Kensington and Chelsea Community History Project	17,832 GU	40,200
2	Kensington and Chelsea Volunteer Bureau	15,200 GU+FUNK	113,500
2	NOVA Training	6,800 GU	11,700
4	Open Age Project: Positive Age Centre	12,500 DAL	39,800
Health and well-being			
6	African Peoples Link	18,799 GU	35,879
10	Brent, Kensington, Chelsea and Westminster Health Authority Outreach Mental Health Project	39,000 SSNW	39,000
29	Huggy Camp Consortium	5,000 GU	18,400
31	Kensington and Chelsea Community History Project (reminiscence sessions for older people with dementia)	6,000 GU	26,000
13	Portobello Trust	20,000 GU	46,000
21	RBKC Social Services Family Centre	12,000 SSNW	12,000
38	Walmer Road Clinic SSNW + Health Teams	37,000 SSNW	37,000

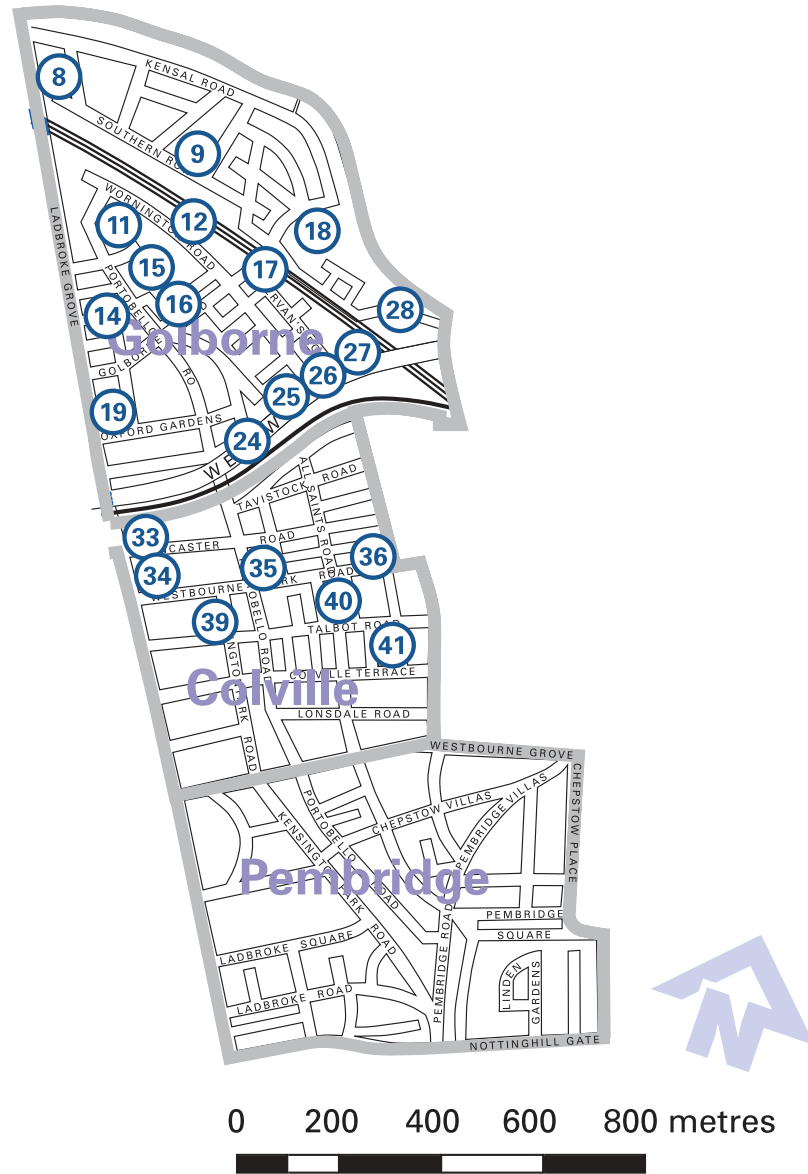
Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £
Other programmes		
Community development		
Neighbourhood Renewal Steering Group Skills and Knowledge Initiatives	20,000 NRF	20,000
Environment and transport		
Little Wormwood Scrubs Under 4's Play-Area	75,000 SSNW+NRF	75,000
RBKC Street Closure Protocols to facilitate street cleaning	10,000 NRF	10,000
Westway Project Environmental Improvements to Bridges	30,000 NRF	30,000
Homes and housing		
Neighbourhood Management in the Dalgarno Area	30,000 NRF+DAL	50,000
Health and well-being		
KCW Health Authority Smoking Cessation Projects (Outreach)	15,000 SSNW	15,000
Kensal Families Together (Venture Community Association, EDU-CARE and Surestart Golborne)	8,400 GU	21,100
Parkside Trust Primary and Community Health Care projects (Outreach)	106,000 SSNW	106,000
RBKC and Rugby House Alcohol Referral Service	10,000 NRF	10,000
RBKC: Developing Parents as Drug Educators	7,000 GU	13,800
SSNW Raising Awareness of Dental Care	5,000 NRF	5,000
St Mary's Hospital Primary and Community Health Care projects (Outreach)	34,500 SSNW	34,500

Map No.	Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £
Learning and leisure			
7	Community Literacy Co-ordinator Project	22,500 NRF	24,500
37	Grenfell Under 3's Centre/Crèche	10,000 SSNW	10,000
31	KIDS	92,500 SSNW	92,500
22	Maxilla Nursery Centre	13,000 SSNW	13,000
1	RBKC Canalside Active Recreation Project	8,876 GU	34,759
Safe communities			
3	Youth Offending Team – Youth Inclusion Programme	29,000 DAL	169,000
Work and business			
30	Association for Cultural Advancement Through Visual Arts (ACAFA)	25,000 FUNK	40,000
29	DEEP Recording Studio Trust	20,000 FUNK	114,500
20	Notting Dale Technology Centre	30,000 FUNK	85,000
30	Portobello Film Festival	10,000 FUNK	139,000
23	Training For Skills	22,200 FUNK	951,700
5	Youth Culture Television	16,200 FUNK+DAL	563,600
13	Youth Enterprise Scheme	25,000 FUNK	124,000
TOTAL		£668,498	£2,935,129

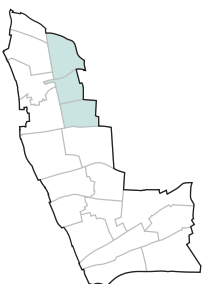
Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £
Learning and leisure		
RBKC Refugee Education Team	32,500 NRF	250,000
Safe communities		
Police Sector Working Groups Local Initiatives Fund	40,000 NRF	40,000
RBKC and Sixty Plus Reducing Crimes Committed Against Older People	15,000 NRF	68,000
RBKC Reducing Domestic Burglaries	90,000 NRF	97,500
RBKC Reducing Non Domestic Burglaries	70,000 NRF	95,000
RBKC, Notting Hill Housing Trust and Met Police Acceptable Behaviour Contracts	35,000 NRF	64,000
Work and business		
Primary Care Trust and Kensington and Chelsea College: Realising the Potential Project	65,000 NRF	70,000
RBKC Better Deal Projects	19,500 FUNK	90,000
RBKC Childminding Development	22,300 FUNK	46,100
RBKC Customised Training	40,000 FUNK	150,000
RBKC Economic Development Fund	350,000 NRF	1,050,000
RBKC Funding Access Support Project	20,000 NRF	20,000
RBKC Media Prospects	24,000 FUNK	50,000
TOTAL		£1,174,200 £2,481,000



North Kensington and Notting Hill



Location map



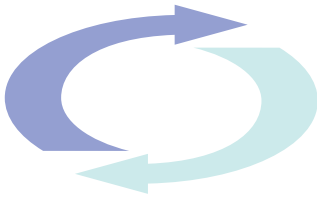
Key

Name of main centres

8	North Kensington Opportunities Centre	16	Venture Community Centre	28	Meanwhile Gardens Association
9	Kensal Resource Centre	17	Health Information Project	33	North Kensington Library
11	Wornington Green Detached Youth Project Offices	18	Al Hasaniya Womens Centre	34	Clare Gardens Family Centre
12	Kensington and Chelsea College	19	Youth Offending Team	35	The Family Services Unit
14	BLISS	24	Thorpe Close/Westway	36	This Business Of Music
15	Kensington Housing Trust	25	Swinbroke Nursery Centre	39	The Blenheim Project
		26	Golborne Youth Club	40	Pimento
		27	Muslim Cultural Heritage Centre	41	The Tabernacle Arts Centre

Organisations funded by North Kensington regeneration partnerships east of Ladbroke Grove

Map No.	Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £	Map No.	Organisation/Project	Regeneration Funding anticipated in 2002/03 £	Total Funding anticipated in 2002/03 £
Community development				Learning and leisure			
26	Al-Noor Youth Association	4,800 GU	9,500	33	Bookstart plus and Mobile Toy Library Project	16,000 SSNW	16,000
24	Community Accountancy Self Help	10,000 GU	24,000	34	Clare Gardens Family Centre	14,586 SSG	15,586
24	Ebony Steel Band Trust	8,433 GU	23,900	24	Consortium of Supplementary Schools	7,429 GU	22,300
35	Family Services Unit	23,000 GU+SSG	55,300	12	Kensington and Chelsea College Initiatives	40,000 FUNK	77,000
24	Kensington and Chelsea Social Council	42,000 GU+NRF	57,700	28	Meanwhile Gardens Association	5,700 SSG	5,775
15	Kensington Housing Trust	25,000 GU	77,000	25	Swinbroke Parents and Toddlers Project	9,100 GU	22,750
24	Migrant Refugee Community Forum	4,125 GU	8,225	24	West London Moroccan Widadia	5,000 GU	22,000
24	Moroccan Community Welfare Group	10,000 GU	59,700	11	Wornington Green Detached Youth Project: Subsidised Sport and Fitness for Young People	7,100 GU	18,610
16	North Kensington Womens Textile Workshop	3,500 GU	19,200	Safe communities			
9	Octavia West Residents Association	4,000 GU	8,000	18	Al Hasaniya – Improving Women’s Safety	5,000 GU	24,600
40	Pimiento Youth Project	2,864 GU	4,488	24	Family Friends	7,361 GU	14,600
24	Sudanese Community Information Service	6,104 GU	8,500	24	Westway Motor Project	10,000 GU	22,900
11	Wornington Green Detached Youth Project/Westway Project Mosaic, Community Rewards Scheme, Golborne Girls Group and Drop in Café Projects	30,278 GU	69,500	19	Youth Offending Team (Community Mediation Project)	10,000 GU	22,200
Environment and transport				Work and business			
24	Kensington and Chelsea Community Transport	8,433 GU	23,900	41	Beat Dis Trust	28,000 FUNK	84,600
24	Sixty Plus – Garden Guardians	5,520 GU	13,000	40	Caribbean Information and Advice Centre	15,000 FUNK	35,039
Health and well-being				27	Muslim Cultural Heritage Centre	20,000 GU+FUNK	35,100
18	Al Hasaniya: Access to Primary Health	7,260 GU	17,760	24	North Kensington Arts	55,000 GU+FUNK	166,500
39	Blenheim Project	20,000 GU	39,200	8	North Kensington Opportunities Centre	191,000 FUNK	386,500
14	Bliss Café	21,000 GU	102,359	24	North Kensington Video Drama Project	64,350 GU+FUNK	231,800
17	Health Information Project	2,000 GU	6,000	24	Portobello Business Centre	45,000 FUNK	1,000,000
24	Open Age Project: Healthy Lifestyles Through Involvement	3,733 GU	7,733	36	This Business of Music	14,300 FUNK	14,300
24	Pepper Pot	5,000 GU	9,200	8	Early Years Development Childcare Partnership and SSNW Employment Advice Service	52,000 NRF+SSNW	52,000
24	Sixty Plus – HealthWise in Golborne	9,140 GU	22,940	TOTAL			
16	Venture Community Association	16,000 GU	58,600			£894,116	£3,016,865



North Kensington and Notting Hill

Appendix i

What is Neighbourhood Renewal?

The Government's National Strategy Action Plan for Neighbourhood Renewal was published in January 2001. Its vision is "that within 10 to 20 years, no-one should be seriously disadvantaged by where they live".

The two long-term goals of the National Strategy Action Plan are:

- In all the poorest neighbourhoods, to have common goals of lower worklessness and crime, and better health, skills, housing and environment
- To narrow the gap on these measures between the most deprived neighbourhoods and the rest of the country

What is different about Neighbourhood Renewal?

There are several differences between Neighbourhood Renewal and previous regeneration programmes. Neighbourhood Renewal:

- Focuses on mainstream services rather than short-term projects
- Responds to the priorities of consumers of services rather than those of providers of services
- Spans public services across and beyond local government, including the Health Service, Police and Employment Service
- Requires performance measures and targets at neighbourhood level. Government departments and, by inference, local authorities and agencies, will be judged on results in localities where performance is lowest rather than on average performance across a wider area, such as a borough

What is a Neighbourhood Renewal Strategy?

The purpose of a local Neighbourhood Renewal Strategy is to:

- Set out an agreed vision and plan for positive change in as many neighbourhoods as are in need of renewal
- Have the agreement and commitment of all the key people and institutions who have a stake in the neighbourhood, or have an impact upon it
- Set out a local strategic level framework for action that responds to neighbourhood needs and puts them in the context of the area as a whole
- Include plans for action to equip those involved in neighbourhood renewal with the skills and knowledge they need

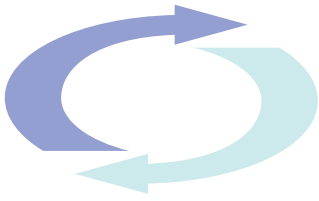
The Government suggests that preparation of the Strategy should involve five steps:

1. Identify priority neighbourhoods
2. Understand their problems and impact on residents
3. Map the resources going into these neighbourhoods
4. Agree on what more needs to be done
5. Implement, monitor and self-evaluate agreed actions



What additional resources locally are available for Neighbourhood Renewal?

Funding	Application	Allocation within K&C	Date	Local Distribution
Neighbourhood Renewal Fund	To improve quality and raise performance standards of mainstream services in deprived areas	£2.43 million	April 2001 – March 2004	Kensington and Chelsea Partnership, through the Neighbourhood Renewal Steering Group
Community Empowerment Fund	To help local people, voluntary and community organisations participate in Local Strategic Partnerships	£108,663	April 2002 – March 2003 2003/04 allocation to be confirmed	K&C Voluntary Organisations Forum
Community Chest	To provide small grants of up to £5,000 to community groups in deprived areas to run their own projects, so that more people will become involved in the regeneration of their neighbourhoods	£138,465	January 2001 – March 2003 2003/04 allocation to be confirmed	Ethnic Minority Foundation (EMF)
Community Learning Chest	To provide small grants of up to £5,000 to help individuals, community groups and partnerships to play an active role in Neighbourhood Renewal by accessing learning opportunities	£22,155	April 2002 – March 2003 2003/04 allocation to be confirmed	Ethnic Minority Foundation (EMF)
Community Development Venture Fund	To stimulate the provision (and benefits) of venture capital to viable small and medium sized enterprises, which are capable of substantial growth, and that are located in the 25% most deprived wards in England	No separate allocation	From May 2002	The Small Business Service – no local distributor Bridges Community Ventures Ltd
Community Investment Tax Credit (CITC)	To stimulate enterprise growth in deprived neighbourhoods by providing a tax credit to external investors	No separate allocation	CITC under consultation	The Small Business Service – no local distributor
Community Development Finance Initiatives (CDFI)	Qualified CDFIs would then be able to lend at favourable rates to social enterprises and individual businesses in deprived neighbourhoods		In February 2002 The Phoenix Fund began stimulating development of CDFIs	Various London based CDFIs e.g. London Rebuilding Society
Phoenix Fund	A fund that encourages improved business support for entrepreneurs from disadvantaged groups or neighbourhoods, including social enterprises	No separate allocation	Launched 2001	The Small Business Service – no local distributor Some local organisations have received funding



Delivering through partnership

Appendix ii

In Kensington and Chelsea a rich mixture of large and small organisations and partnerships are hard at work in the local community and seeking to plan future developments in the Borough. This includes the Council, the Police, the Primary Care Trust, the business community, over 350 tenants' and residents' associations, a wide range of voluntary organisations and a large number of informal working partnerships.

The Kensington and Chelsea Partnership was launched in March 2002. This is an umbrella group that brings together all such organisations and partnerships within the Borough. A small Steering Group co-ordinates activity within the partnership. It is made up of representatives from a number of local organisations including the Council, other key public sector organisations and the voluntary and community sectors. It is the Steering Group's aim that where possible, at least half of its members live locally.

The Steering Group works with all those involved in the wider partnership to:

- Co-ordinate and therefore try to improve the overall delivery of services provided by public bodies and voluntary organisations
- Consult upon and approve the Community Strategy and its sister document – the Neighbourhood Renewal Strategy – and review them annually
- Coordinate and add value to the work of the many partnerships already operating in the Borough
- Agree the use of the Neighbourhood Renewal Fund
- Lobby central and regional Government on issues of concern to the Partnership

Underpinning this work are the principles of:

- Valuing the rich diversity of people living and working in the Borough and acting in a positive way so that all sections of the community are able to play a part in improving the quality of life in Kensington and Chelsea
- Adopting a structure which is representative of the various stakeholders, with open and transparent decision-making and commitment to community consultation and involvement, and which is reviewed from time to time to ensure that it is still fit for its purpose
- Recognising the general obligation that public money should be used wisely and therefore that the interests of those whose financial support pays for these services should be acknowledged

The voluntary and community sector has taken a leading role in the development of the Kensington and Chelsea Partnership and developing the vision set out at the start of this document. Particular emphasis has been placed on engaging and consulting with hard to reach and marginalised groups.

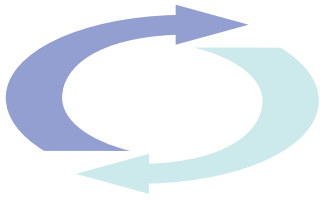


Membership of the Kensington and Chelsea Partnership Steering Group

The Business Sector Business Representative (1 seat)	Representative from the Kensington and Chelsea Chamber of Commerce
The Public Sector A Strategic Training Provider (1 seat)	Representative from the Learning and Skills Council
The Council (4 seats)	The Leader of the Council 2 Cabinet Members The Leader of the minority party
The Local Health Service (1 seat)	Chief Executive, Kensington and Chelsea Primary Care Trust
The Police (1 seat)	The Borough Commander
The Voluntary and Community Sector Local Residents (2 seats)	One representative from the Kensington and Chelsea Societies One representative from the Kensington and Chelsea Residents' Association
Local Faith Groups (1 seat)	One representative from the Forum of Faiths
The Social Council (1 seat)	The Director of Kensington and Chelsea Social Council
The Voluntary Organisations Forum (VOF) (4 seats)	VOF to nominate one representative for each of the following interest groups: <ul style="list-style-type: none"> • Children and Young People • Education and Employment • Arts and Culture • one other

The Council's Best Value Performance Plan, published in June, sets out many of the things that the Council is doing to take forward this Community Strategy with its partners. The plan is supported by more detailed 'service delivery plans', working documents which the Council uses to plan each year's projects and activities.

'The Future of Our Community' has been prepared so that it is in general conformity with the current Unitary Development Plan (UDP). The UDP is the Council's statutory land use plan, providing essential information for anyone planning development, including which type is likely to be appropriate. Both documents are based on extensive consultation and provide frameworks for engaging local people in the way that their communities might grow and change.



Membership

The Kensington and Chelsea Partnership Steering Group has been supported in preparing Renewing Our Neighbourhoods, the Neighbourhood Renewal Strategy for Kensington and Chelsea, by a working group meeting monthly since June 2001 and known as the Neighbourhood Renewal Steering Group (NRS).

Membership of the Neighbourhood Renewal Steering Group

	Places
The Public Sector	[8]
RBKC Services – Community Safety, Economic Development, Education and Libraries, Housing, Planning and Conservation, Regeneration	6
Kensington and Chelsea Primary Care Trust	1
London Central Employment Service	1
The Voluntary and Community Sectors	[4]
The Kensington and Chelsea Social Council – the local Council for Voluntary Service	1
The Voluntary Organisations Forum. Representatives, from the KCP Steering Group, for: Children and Young People, Arts and Culture, Ethnic Minorities	3
North Kensington Regeneration Partnerships	[4]
Golborne United / Fighting Unemployment in North Kensington SRB Partnerships	1
Dalgarno SRB Partnership	1
Sure Start North West Kensington	1
Sure Start Golborne	1
Support and Administration	[3]
RBKC – NRS, NRF	3
Total	19

Glossary of abbreviations

A2	Planning use consisting of services such as banks or estate agents	LCLSC	London Central Learning and Skills Council
A3	Planning use consisting of food and drink	LDA	London Development Agency
ABCs	Acceptable Behaviour Contracts	LEA	Local Education Authority
ACAVA	Association for Cultural Advancement Through Visual Arts	LSP	Local Strategic Partnership – The Kensington and Chelsea Partnership
AHA	Acton Housing Association	LPSA	Local Public Service Agreement targets
AIDS	Acquired Immune Deficiency Syndrome	LUL	London Underground Limited
BIDS	Business Improvement Districts	MORI	a former acronym, now used as the name of the market research company
BME	Black and Minority Ethnic	N/A	Not applicable
CCTV	Closed Circuit Television	NHHT	Notting Hill Housing Trust (an RSL)
CLP	Central London Partnership	NHS	National Health Service
CofW	City of Westminster	NRF	Neighbourhood Renewal Fund
CS	Community Strategy – The Future of Our Community	NRS	Neighbourhood Renewal Strategy – Renewing Our Neighbourhoods
DAL	Dalgarno SRB	NRU	Neighbourhood Renewal Unit
DEEP	a former acronym, now used as the name of a voluntary organisation (a recording studio)	NK	North Kensington
DfES	Department for Education and Skills	NKAT	North Kensington Amenity Trust
DTLR	Department of Transport, Local Government and the Regions	NKCC	North Kensington City Challenge
E&L	Education and Libraries (business group of the Council)	NKOC	North Kensington Opportunities Centre
ES	Employment Service	NKRPs	North Kensington Regeneration Partnerships (including representatives from FUNK, Golborne, Dalgarno, Sure Starts)
ESF	European Social Fund	NOMIS	National Online Manpower Information System
FACET	Fusing Arts, Culture and Education through Technology	NOVA	a former acronym, now used as the name of a voluntary organisation
FHA	Family Housing Association (an RSL)	NRSG	Neighbourhood Renewal Steering Group
FUNK	Fighting Unemployment in North Kensington SRB	OHC	Octavia Housing and Care (an RSL)
GCSE	General Certificate of School Education	PBC	Portobello Business Centre
GLC	Greater London Council (prior to 1989)	PCG	Primary Care Group (1999 to 1 April 2002)
GLA	Greater London Authority (post 2000)	PCT	Primary Health Care Trust
GOL	Government Office for London	PT	Peabody Trust (an RSL)
GP	General Practitioner (physician)	RBKC	Royal Borough of Kensington and Chelsea (the Council)
GT	Guinness Trust (an RSL)	R&D	Research and Development
GU	Golborne United SRB	RSL	Registered Social Landlord (Housing Association)
H&F	Hammersmith and Fulham	S106	Section 106 planning agreement (for planning gain)
HASKC	Housing Advice Service Kensington and Chelsea	SHL	Southern Housing Limited (an RSL)
HIV	Human Immunodeficiency Virus	SLHT	Samuel Lewis Housing Trust (an RSL)
HIMP	Health Improvement and Modernisation Plan	SNU	Safe Neighbourhoods Unit
HMOs	Houses in Multiple Occupation (normally bedsits)	SO	Strategic Objective
HRA	Housing Revenue Account	SRB	Single Regeneration Budget
IMD2000	Index of Multiple Deprivation 2000	SSG	Sure Start Golborne
K&C	Kensington and Chelsea	SSNW	Sure Start North West
KCP	Kensington and Chelsea Partnership	TA	Territorial Army
KCWhA	Kensington, Chelsea and Westminster Health Authority (prior to April 2002)	TBC	To be confirmed
K H St	Kensington High Street	TfL	Transport for London
KHT	Kensington Housing Trust (an RSL)	TMO	Tenant Management Organisation
KS1, KS2 etc	Key Stage examinations	UDP	Unitary Development Plan (land use planning)
LA	Local Authority (the Council)	WPHL	Women's Pioneer Housing Limited (an RSL)
LBHF	London Borough of Hammersmith and Fulham	WSHT	William Sutton Housing Trust (an RSL)

Further information

If you would like to comment on 'Renewing Our Neighbourhoods' or for further information about any aspect of this document please contact us.

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