

Appendix 1

KENSINGTON AND CHELSEA PARTNERSHIP, 21 JANUARY 2003

IMPLEMENTING THE COMMUNITY AND NEIGHBOURHOOD RENEWAL STRATEGIES

A Proposal from the Action Planning Sub-Group

Paper for discussion

PURPOSE

The Community Strategy (CS) was published in June 2002 and the local Neighbourhood Renewal Strategy (NRS) in September.

At its December meeting the Kensington and Chelsea Partnership steering group expressed a wish to identify priorities and develop clear mechanisms to influence activity on the ground.

This paper suggests a way forward and, subject to comments received, will be used to inform the accreditation plan for the KCP. Appendix 2 lists 'headline initiatives' included in the two strategies and priorities proposed by steering group members following the December meeting.

STRATEGIES IMPLEMENTATION PLAN

The Skills and Knowledge section of the NRS Action Plan commits the KCP to produce an Implementation Plan, to ensure that the plans are more than a set of aspirations. Each action needs clear leadership and accountabilities.

The proposed way forward is through:

1. **Cluster action plans** - the reformatting of the actions in both strategies by theme or 'cluster';
2. **Cluster champions** - the identification of one member of the KCP steering group to champion each cluster;
3. **Cluster co-ordinators** – the identification of an executive officer to monitor and update progress within each cluster, accountable to a 'strategies working group'.

CLUSTER ACTION PLANS

The Community Strategy, the Area Profiles and the Neighbourhood Renewal Strategy and Action Plan are organised around six clusters:

1. *Environment and transport*
2. *Health and well-being*
3. *Homes and housing*
4. *Learning and leisure*
5. *Safe communities*
6. *Work and business*

The strategies have now been reformatted so that all aims and actions relating to a particular cluster can be viewed together and separately. **If you would like the progress tracker for one or all of the other cluster to be sent to you either electronically or in hard copy, please contact Justine Dougall, on 7361 3174 or e-mail justine.dougall@rbkc.gov.uk**

Please note that the progress trackers contain no new aims or actions. They are merely a different way of presenting the commitments contained in the strategies to allow a sharper focus on delivery, progress and performance. However, as the Action Plan made clear “the Partnership expects to expand the range of activities and actions which will help address the issues identified in Parts 1 and 2.” (Renewing Our Neighbourhoods. Strategy Statement and Action Plan, page 9). These can be added to the appropriate ‘tracker’.

In addition to the six clusters, the strategies contain various cross-cutting objectives and activities. These are grouped in the Strategy Statement under the heading ‘key objectives’, in the NR Action Plan under ‘skills and knowledge’ and in the Area Profiles under ‘community development’. They have been brought together to form an over-arching, seventh cluster, under the broad term ‘*community development*’.

2. CLUSTER CHAMPIONS

The KCP steering group is invited to identify from its membership individuals who are prepared to champion a particular ‘cluster’. The set of cluster champions should include representation from the major sectors which make up the steering group.

The role of Cluster Champions would be to:

- Lead or facilitate cross-agency meetings / events to promote and / or remove blockages;
- Bring to the attention of the steering group any matters, particularly of a cross-cutting nature, which are inhibiting implementation of actions or developments on which their cluster is leading or has an interest;
- Publicise the achievements of the cluster and LSP;
- Introduce new ideas for the consideration of the steering group;
- Present the section of the annual review relating to their cluster.

3. CLUSTER CO-ORDINATORS

To support and service the Cluster Champions, it is proposed that an executive officer, selected from the range of organisations represented on the KCP steering group, is identified to co-ordinate the reporting of progress of activities within each cluster plan.

The role of Cluster Co-ordinators, accountable to the Strategies Implementation Group, would be to:

- Check that a lead person has been identified against each action;
- Provide progress information to the Cluster Champion and / or KCP steering group, as required or requested;

- Contribute to the annual review of the Community Strategy and NRS.

4 ROLE OF THE KCP STEERING GROUP

Among the responsibilities of the KCP steering group, which signed-off the two strategies, would be to:

- Identify resources which can be channelled to meet current and developing Community and Neighbourhood Renewal strategy priorities; to agree and monitor their application.
- Consider and agree the outcomes of the review of the strategies, to be reported to the steering group in June 2003 (Community Strategy) and September 2003 (NRS).
- Publish and publicise the results and achievements of the Partnership.

5 ROLE OF THE STRATEGIES IMPLEMENTATION GROUP

The Neighbourhood Renewal steering group came into existence in mid 2001 to set up arrangements for managing the NR Fund and preparing the NR Strategy. It is proposed that this is now replaced by a Strategies Implementation Group, whose composition and remit should reflect the change from the planning phase of neighbourhood renewal to the implementation of the strategy and action plans.

Role

- To promote the objectives of neighbourhood renewal, particularly the mainstreaming of NRF-supported initiatives;
- To monitor and manage the implementation of the NRF and related funding programmes;
- To support the Cluster Co-ordinators in monitoring delivery, progress and performance of the strategies;
- To collate performance data against activities related to national floor targets, local targets to which mainstream services and partnerships are working, local targets established as part of the Public Service Agreement between the Council and Government;
- To co-ordinate the annual review of the strategies for presentation to the KCP steering group in June (CS) and September (NRS).

Membership

- Cluster co-ordinators (7);
- Representatives from North Kensington area-based partnerships – one each from Golborne United SRB, FUNK SRB (till March), Sure Starts (x2), Dalgarno SRB;
- NR lead officers from Council and voluntary sectors;
- Sector-representation, where not covered by the above;
- Maximum of 15 people

Duration

- Two and half hours, 9.30 – 12.00 (day to be agreed)
- Split roughly one hour *funding*, one and half hours *strategy*: delivery, review and development

Frequency

- Monthly

KCP ACTION PLANNING SUB-GROUP

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