

<p align="center"><b>Royal Borough of Kensington and Chelsea</b>  <b>Local Area Agreement fifth report to GOL - year-end 2008/09</b></p>	
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Outcome summary report																		
No	Initiative	Potential reward grant	Lead Officer	RBKC Executive Director	RBKC Cabinet member	KCP steering group member	PROGRESS	PROBLEMS	CONFIDENCE	PROGRESS			PROBLEMS			CONFIDENCE		
										G	A	R	G	A	R	G	A	R
										No slippage	Some slippage, no change in completion date	Slippage in completion date	Any problems are within Lead Officer's control	Any problems are within Executive Director's control	Project has problems that need MB's attention	Little or no risk of failure	No significant risk of failure	Significant risk of failure
1a	To reduce crime	-	Graham Taylor	Derek Myers	Cllr Lightfoot	Mark Heath	G	G	G	No targets were set for 2008/09. However we have seen large reductions in the number of total notifiable offences (TNOs) in 2008/09 compared to 2007/08, and a large increase in the sanctioned detections rate for TNOs over the same period. In 2008/09 Kensington and Chelsea had the third highest sanctioned detection rate in London.  No previous data is available for indicators iv and vi so it's not possible to gauge our performance. Indicator v shows a small deterioration in performance in 2008/09 compared to 2007/08.								
1b	To reassure the public, reducing the fear of crime	-	Graham Taylor	Derek Myers	Cllr Lightfoot	Mark Heath	R	R	R	Residents' views about the level of crime, as expressed through the Residents' Panel in 2008 were disappointing. Most of the other responses however were much more positive pointing to a strong reduction in the overall fear of crime. We are expecting the results of the 2009 survey in October 2009.								
1c	To reduce the harm caused by illegal drugs	-	Gaynor Driscoll	Jean Daintith	Cllr Buxton	Mark Heath	A	A	A	Overall the DAAT continues to be highly effective in meeting and often exceeding its objectives as outlined in the annual treatment plans. A data cleansing exercise has resulted in a significant drop in numbers in effective treatment. Actions have been initiated to improve data quality and access pathways to treatment have been improved. This work will continue until we realign the targets to a realistic baseline.								
1d	To build respect into communities and to reduce anti-social behaviour	-	Graham Taylor	Derek Myers	Cllr Lightfoot	Mark Heath	G	G	G	We have hit our targets for indicators iv and vi. We only narrowly missed hitting the target for indicator v but managed to improve on our performance in 2007.								
2a	To empower local people to have a greater voice and influence over local decision making and the delivery of services	-	Tony Redpath	Derek Myers	Cllr Cockell	Melanie Smith	A	A	A	Performance against these indicators has been disappointing; although results are again at odds with data from the Annual Survey of Londoners which compared favourably with London averages and showed improvements in the percentage of respondents who agree that the Council involves residents in decisions. However, there has been some improvement for four of the indicators.								
2b	To reduce waste to landfill and increase recycling	-	Peter Ramage	Tot Brill	Cllr Paget-Brown	Cllr Paget-Brown	G	G	G	The household recycling rate for 2008/09 was 30.23 per cent. The percentage of municipal waste sent for recycling for 2008/09 was 23.7 per cent. We have exceeded the LAA target by nearly five per cent.								
3a	To be healthy - school travel plans (STP)	-	Marina Kroyer	Tot Brill	Cllr Moylan	Cllr Cockell	G	A	A	There are now 61 schools with an approved travel plan in place. This includes 100 per cent of LEA schools and 78 per cent of independent schools. There are seven independent schools that we still have to engage with and one independent school that we need to support in completing their STP. The final seven schools have proven to be hard to engage over the past few years. As the Council cannot force schools to adopt a STP, the 100 per cent target with all schools with a STP will not be achieved.								
3b	To improve health and reduce health inequalities by narrowing the gap in all-age, all-cause mortality within the local area	-	Melanie Smith & Janine Anderson	N/A	N/A	Melanie Smith / Cllr Ritchie	G	A	A	The PCT and the Council have recently recruited a number of dedicated Stop Smoking staff and are working together at reducing smoking prevalence in BME groups. The team of Stop Smoking Specialists has made contact with BME Community Groups across the borough and is running dedicated sessions in community centres.  The Health Visiting and Early Start service in the north of the borough are committed to focusing on maintenance of breastfeeding through breastfeeding cafes and individual advice and support. An Early Start health visitor has been recruited for the south of the borough to extend this work.								

No	Initiative	Potential reward grant	Lead Officer	RBKC Executive Director	RBKC Cabinet member	KCP steering group member	PROGRESS	PROBLEMS	CONFIDENCE	PROGRESS			PROBLEMS			CONFIDENCE		
										G	A	R	G	A	R	G	A	R
4	To increase fire safety and reduce arson	£507,000	Brian Deans	N/A	N/A	Cllr Paget-Brown	G	G	G	Having completed the three year LAA programme, delivery of this outcome against agreed milestones has been reached in all areas. All three targets set have been successfully met, giving the LFB a Performance Reward Grant to continue this work.								
5	To further reduce the number of children and young people that are not in education, employment or training, with a particular focus on those people leaving care, those discharged from Youth Offending Institutes and teenage mothers	£440,000	Kevin Ramsey	Anne Marie Carrie	Cllr Ritchie	Cllr Ritchie	G	G	G	All targets have been met and exceeded.								
6	To increase the number of young people attaining accredited outcomes	£220,00	Julian Harvey	Anne Marie Carrie	Cllr Ritchie	Cllr Ritchie	G	G	G	Comfortably hit the target. LAA funding has pump primed this project and a bid for the Reward Grant will seek to sustain this development.								
7	To raise attendance and reduce pupil absence, including unauthorised absence (truancy), in Royal Borough schools	£811,000	Hilary Shaw	Anne Marie Carrie	Cllr Ritchie	Cllr Ritchie	A	G	A	In 2007/08 the average overall absence (primary/secondary combined) was below the seven per cent threshold set by the DCSF. Absence levels in the primary sector remain a challenge and 14 primary schools have been identified as priorities for additional support. The religious festival of Eid has had a significant impact on attendance in some primary schools in the Autumn Term 2008.								
8	To halt the year-on-year rise in obesity among children under 11	£440,000	Melanie Smith	N/A	N/A	Melanie Smith	G	A	R	One hundred per cent of local authority family centres/children's centres met the 'Gold Healthy Eating Awards'. Food in Schools Primary Training continues, four more schools attended training in February 2009. Water in Schools Project started in March 2009. Healthy Eating Inset day has been delivered to 20 teaching and non-teaching staff in January 2009. Also the Lunchbox programme continues. 11 primary schools now completed with five more schools engaged.								
9	To support breastfeeding and healthy weaning	£550,000	Melanie Smith	N/A	N/A	Melanie Smith	G	A	A	Breastfeeding and Weaning Guidelines produced in collaboration with RBKC and Chelsea & Westminster Hospital are in place providing a consistent approach to advice and support given. Health visitors offer advice and support relating to promoting breastfeeding and healthy weaning and diet at all contacts. Early years services are providing baby cafes in children centres. Weaning groups are facilitated by health visitors at children centres / health centres. The Cool Kids Use Cups Project (previously Bottle to Cup) has commenced. Auditing of community pharmacies on knowledge, stock and current advice given has been completed with 100 per cent of RBKC Community Pharmacies.								
10	To increase the active involvement of children and young people in decision-making in the local area	£220,000	Sue Yardley	Anne Marie Carrie	Cllr Ritchie	Cllr Ritchie	G	A	G	All indicators except one have either met or exceeded the targets.								
11	To further increase street-cleanliness, particularly in all wards north of Notting Hill Gate	£741,000	Peter Ramage	Tot Brill	Cllr Paget-Brown	Cllr Cockell	A	G	A	A significant reduction in waste dumping has been achieved in the north of the borough. Progress in improving orphan sites in the north is ahead of schedule. However we are missing the target on dumps reduction in the southern wards. The Cabinet Member has agreed to take actions to improve the performance in the south of the borough.								

No	Initiative	Potential reward grant	Lead Officer	RBKC Executive Director	RBKC Cabinet member	KCP steering group member	PROGRESS	PROBLEMS	CONFIDENCE	PROGRESS			PROBLEMS			CONFIDENCE		
										G	No slippage	G	Any problems are within Lead Officer's control	G	Little or no risk of failure			
										A	Some slippage, no change in completion date	A	Any problems are within Executive Director's control	A	No significant risk of failure			
										R	Slippage in completion date	R	Project has problems that need MB's attention	R	Significant risk of failure			
12	To increase the participation of young people in sport	£125,000	Mary Mackle	Ann-Marie Carrie	Cllr Ritchie	Cllr Ritchie	G	G	G	The target for two hours of PE and sport within and beyond the curriculum has been reached.  The target for 40 young people to obtain sports qualifications has also been met.								
13	To improve the safety and attractiveness of social housing estates in all wards north of Notting Hill Gate	£348,625	Pam Sedgwick	Jean Daintith	Cllr Buxton	Cllr Paget-Brown	G	G	G	The percentage of TMO tenants living in North Kensington who are satisfied with living in their neighbourhood has increased to 75 per cent, an increase of nine per cent from the baseline position in September 2006, and exceeding the target of 71 per cent. The figure is based on a TMO STATUS survey carried out in November 2008.  Improvements made to all communal area targets. TMO lighting performance continues to improve.								
14	To improve food and nutrition in deprived communities	£440,000	Melanie Smith	N/A	N/A	Melanie Smith	G	G	G	The Cook and Taste Programme has achieve the target. This has been achieved through working more closely with local community organisations and establishing strong relationships to access harder to reach communities.  33 of 33 (100%) schools are now engaged in the local Healthy School programme with 23 schools (70%) having achieved National Healthy Schools Status.								
15	To increase the income levels of target groups by increasing the take-up of benefit entitlement and other income maximisation initiatives	£440,000	Charles Barber	N/A	N/A	Cllr Paget-Brown	A	G	G	Amber progress rating remains simply because late start of project had an impact on cumulative figures.  Demand at Children's Centres has continued to be high and we are now exploring ways to sustain this, at least at the busiest Centres.								
16	To embed Notting Hill Carnival arts into the mainstream of London's cultural life by strengthening the organisation of the Carnival	-	Peter Ramage	Tot Brill	Cllr Cockell	Cllr Cockell	R	R	R	The Carnival organisers are in serious difficulty. Carnival 2008 was badly organised. The Board of LNHCL has since resigned, and the company is now run by Interim Directors. An audit investigation has concluded with a "no assurance" verdict. The company has debts of around £100,000.								

### Outcome 1a: To reduce crime

Lead Officer	Graham Taylor	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	Derek Myers												
RBKC Cabinet member	Cllr Lightfoot												
KCP steering group member	Mark Heath												

No targets were set for 2008/09 for indicators i - v. However in comparison to the baseline the latest available data shows good performance for indicators, i, ii, and iii. Indicator v is still provisional but at present has not met target. Final data will be confirmed in July 2009. For indicator vi, we are awaiting data from the Probation Service.

There has been large reductions in the number of total notifiable offences (TNOs) in 2008/09 compared to 2007/08 (6.5% reduction), and a large increase in the sanctioned detections rate for TNOs for the same period. In 2008/09 RBKC had the third highest sanctioned detection rate in London.

No 2008/09 data is available for BCS Comparator crimes as this is no longer recorded by the Metropolitan Police Service, however the figure provided for 2007/08 shows that we hit the 2007/08 target.

For indicator iii, RBKC was third in terms of sanctioned detections for TNOs out of the London Boroughs, behind Hackney (31.66%) and Hammersmith and Fulham (30.94%). The sanctioned detection rate for 2008/09 was 4.2 per cent higher than in 2007/08.

No previous data is available for indicators iv and vi so it is not possible to gauge our performance. The figure provided for indicator iv is based on a cohort who reoffended between 1 October 2007 and 30 September 2008.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The aggregate total number of BCS Comparator crimes per annum	14389	Target	6138	12276	5756	11511	TBC	TBC
		Performance	5832	11532	5627	10,460	N/A	N/A*
ii The number of total notifiable offences	29873	Target	13816	27632	13443	26885	TBC	TBC
		Performance	11751	24328	12538	23,489**	11,854	21,969
iii The percentage of total notifiable offences detected	17%	Target	N/A	N/A	N/A	London top Q	TBC	TBC
		Performance	20.7%	21.1%	26.80%	26.70%	30.80%	30.93%
iv Proportion of adult offenders who re-offend	TBC	Target	NEW	NEW	N/A	TBC	N/A	TBC
		Performance	NEW	NEW	N/A	N/A	8.90%	8.90%
v Re-offending rates for young people dealt with by: Pre court a First tier penalties b Community penalties c Custody d	a) 50% b) 69% c) 100% d) 67%	Target	NEW	NEW	N/A	TBC	N/A	TBC
		Performance	NEW	NEW	a) 36% b) 64% c) 78% d) 67%	28% 42% 77% 67%	31% 36% 55% 100%	38%*** 45%*** 64%*** 100%***
vi Proportion of other priority offenders who re-offend	25	Target	NEW	NEW	N/A	12% decrease	N/A	12% decrease
		Performance	NEW	10	N/A	20	N/A	59%****



\* MPS have stopped recording this information.

\*\* Updated data

\*\*\* Note that this is provisional data. Final data will be confirmed at the end of July 2009.

\*\*\*\* This is the percentage of the cohort with proven offences. We are awaiting confirmation of the number of offences this relates to, but at present this information is embargoed.

### Outcome 1b: To reassure the public, reducing the fear of crime

Lead Officer	Graham Taylor	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>R</td><td>R</td><td>R</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	R	R	R
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
R	R				R								
RBKC Executive Director	Derek Myers												
RBKC Cabinet member	Cllr Lightfoot												
KCP steering group member	Mark Heath												

The overall target has not been met.

Residents' views on the amount of crime, as expressed through the Residents' Panel in 2008, were disappointing. They showed that the percentage of respondents thinking the amount of crime has reduced was ten per cent - the same result as in the baseline year. However, most of the other responses however were much more positive pointing to a strong reduction in the overall fear of crime.

2009 survey results are expected in October 2009.

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Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of residents who say the amount of crime has reduced in the previous year (annual survey)	10.10%	Target	12.50%	12.50%	N/A	15%	N/A	TBC
		Performance	13%*	13%*	10%**	10%**	10%***	10%***

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\* Findings from the 2006 Residents' Panel Crime Survey

\*\* Findings from the 2007 Residents' Panel Crime Survey

\*\*\* Findings from the 2008 Residents' Panel Crime Survey

### Outcome 1c: To reduce the harm caused by illegal drugs

Lead Officer	Gaynor Driscoll	Project traffic lights		
RBKC Executive Director	Jean Daintith	PROGRESS	PROBLEMS	CONFIDENCE
RBKC Cabinet member	Cllr Buxton	A	A	A
KCP steering group member	Mark Heath			

Two of the three targets have been met.

Overall the DAAT continues to be highly effective in meeting and often exceeding its objectives as outlined in the annual treatment plans. A data cleansing exercise has resulted in a significant drop in numbers in effective treatment. Access pathways to treatment have been improved; and actions have been initiated to improve data quality. This work will continue until we realign the targets to a realistic baseline.

For indicator iii we have successfully hit the target for 2008 and seen large reductions in 2008 compared to 2007. Updated survey results are expected in October 2009.

Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The number of problem drug users that access treatment programmes	902	Target	N/A	1250	1285	1500	960	1182
		Performance	1078	1381*	1241	1399	960	1070
ii The percentage of problem drug users retained in treatment for more than 12 weeks	31%	Target	N/A	75%	80%	83%	78%	78%
		Performance	79%	74%*	71%	81%	82%	86%
iii The percentage of people thinking drug use or dealing is a big or fairly big problem	26%	Target	NEW	NEW	N/A	25%	N/A	24%
		Performance	NEW	35%	27%	27%	21%	21%

\* Updated data.

N/A

### Outcome 1d: To build respect into communities and to reduce anti-social behaviour

Lead Officer	Graham Taylor	<div>Project traffic lights</div> <table><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
PROGRESS	PROBLEMS				CONFIDENCE					
G	G				G					
RBKC Executive Director	Derek Myers									
RBKC Cabinet member	Cllr Lightfoot									
KCP steering group member	Mark Heath									

Targets have been met for two of the four indicators. We have hit our targets for indicators iv and vi. We only narrowly missed hitting the target for indicator v but managed to improve on our performance in 2007.

Data for indicator vii comes from the Annual Survey of Londoners and is one of the lowest percentages in London.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
iv Percentage of people who feel very or fairly well informed about what the Council is doing to tackle anti-social behaviour	22%	Target	NEW	NEW	N/A	23%	N/A	24%
		Performance	NEW	NEW	N/A	22%	28%	28%
v Percentage of people who think that parents not taking responsibility for their children is a very big or fairly big problem	43%	Target	NEW	NEW	N/A	42%	N/A	41%
		Performance	NEW	NEW	N/A	43%	42%*	42%
vi Percentage of people who think that people not treating others with respect and consideration is a very big or fairly big problem	38%	Target	NEW	NEW	N/A	37%	N/A	36%
		Performance	NEW	NEW	N/A	38%	35%	35%
vii Perceived level of Anti-Social Behaviour based on questions about seven issues (low=good)	16%	Target	NEW	NEW	N/A	15%	N/A	14%
		Performance	NEW	NEW	N/A	16%	N/A	16%



\* The wording of this indicator has been changed to "To what extent do you agree or disagree that in your local area, parents take enough responsibility for the behaviour of their children". Therefore the results for 2008 are not directly comparable to the target or the data for 2007.

## Outcome 2a: To empower local people to have a greater voice and influence over local decision making and the delivery of services

Lead Officer	Tony Redpath	Project traffic lights		
RBKC Executive Director	Derek Myers	PROGRESS	PROBLEMS	CONFIDENCE
RBKC Cabinet member	Cllr Cockell	A	A	A
KCP steering group member	Melanie Smith			

We have not met any of our overall targets. However, performance have improved on the previous year for four indicators.

Although performance against these indicators has been disappointing, the results are again at odds with data from the Annual Survey of Londoners which compared favourably with London averages and showed improvements in the percentage of respondents who agree that the Council involves residents in decisions.

Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09*
i The percentage of residents who agree that the Council involves local people in the decisions it takes	44%	Target	N/A	47%	N/A	49%	49%	50%
		Performance	N/A	46%**	N/A	47%***	N/A	47%
ii The percentage of residents who agree that the Police involve local people in the decisions they take	22%	Target	N/A	25%	N/A	27%	27%	28%
		Performance	N/A	24%**	N/A	24%***	N/A	21%
iii The percentage of residents who agree that the local NHS involves residents of Kensington and Chelsea in the decisions it takes	17%	Target	N/A	20%	N/A	22%	22%	23%
		Performance	N/A	17%**	N/A	19%***	N/A	20%
iv The percentage of residents who agree that the Council consults local people on the decisions it takes	48%	Target	N/A	51%	N/A	53%	53%	54%
		Performance	N/A	47%**	N/A	42%***	N/A	47%
v The percentage of local residents who agree that all residents are encouraged to take an active role in their communities	42%	Target	N/A	45%	N/A	47%	47%	48%
		Performance	N/A	45%**	N/A	39%***	N/A	40%
vi The percentage of residents who feel they can influence decisions affecting the local area	57%	Target	N/A	N/A	N/A	59%	59%	61%
		Performance	N/A	N/A	N/A	43%***	N/A	45%
vii The percentage of people who feel that their local area is a place where people from different backgrounds get on well together	77%	Target	N/A	N/A	N/A	79%	79%	83%
		Performance	N/A	N/A	N/A	71%***	N/A	71%
viii Number of people recorded as or reporting that they have engaged in volunteering on an average of at least 2 hours per week in the last year	51%	Target	N/A	N/A	N/A	53%	53%	55%
		Performance	N/A	N/A	N/A	59%***	N/A	45%

\* Data will be available in July 2009.

\*\* Surveys for all indicators will be conducted in May each year and will relate to the previous year.

\*\*\* June 2008



### Outcome 2b: To reduce waste to landfill and increase recycling

Lead Officer	Peter Ramage	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	Tot Brill												
RBKC Cabinet member	Cllr Paget-Brown												
KCP steering group member	Cllr Paget-Brown												

This target has been met.

The household recycling rate for 2008/09 was 30.23%. The percentage of municipal waste sent for recycling for 2008/09 was 23.7%. We have exceeded the LAA target by nearly five per cent.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i Percentage of municipal waste recycled	14.65%	Target	NEW	NEW	17%	18%	18.5%	19%
		Performance	NEW	NEW	20.3%	21.68%	22.80%	23.70%



### Outcome 3a: To be healthy - school travel plans (STP)

Lead Officer	Marina Kroyer	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>A</td><td>A</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	A	A
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	A				A								
RBKC Executive Director	Tot Brill												
RBKC Cabinet member	Cllr Moylan												
KCP steering group member	Cllr Cockell												

One of the two targets have been met.

There are now 61 schools with an approved travel plan in place. This includes 100% of LEA schools and 78% of independent schools. There are seven independent schools that we still have to engage with and one independent school that we need to support in completing their STP. The final seven schools have proven to be hard to engage over the past few years. As the Council cannot force schools to adopt a STP, the 100% target with all schools with a STP will not be achieved.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i Number of public schools with an approved school travel plan	14 of 34 (41%)	Target	NEW	N/A	N/A	26 of 34	N/A	All
		Performance	NEW	18 (53%)	N/A	26 (76%)	26 (76%)	100%
Number of private schools with an approved school travel plan	6 of 27 (22%)	Target	NEW	N/A	N/A	18 of 27	N/A	All
		Performance	NEW	8 (30%)	N/A	13 (48%)	13 (48%)	25 (78%)



### Outcome 3b: To improve health and reduce health inequalities by narrowing the gap in all-age, all-cause mortality within the local area

Lead Officer	Melanie Smith & Janine Anderson
RBKC Executive Director	N/A
RBKC Cabinet member	N/A
KCP steering group member	Melanie Smith / Cllr Ritchie

Project traffic lights		
PROGRESS	PROBLEMS	CONFIDENCE
G	A	A

Based on provisional data, two of the three targets have been met.

The PCT and the Council have recently recruited a number of dedicated Stop Smoking staff and are working together at reducing smoking prevalence in BME groups. The team of Stop Smoking Specialists has made contact with BME Community Groups across the borough and is running dedicated sessions in community centres.

The Health Visiting and Early Start service in the north of the borough are committed to focusing on maintenance of breastfeeding through breastfeeding cafes and individual advice and support. An Early Start health visitor has been recruited for the south of the borough to extend this work.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i Percentage of smoking quitters from BME groups (where ethnicity status known)	28%	Target	NEW	NEW	28.5%	29%	29.5%	30%
		Performance	NEW	NEW	24.60%	24.20%	33.10%	27.8% *****
ii Gap between North Kensington and South Kensington and Chelsea for breastfeeding 'drop-off' between initiation and 6-8 week check	5.2%*	Target	NEW	NEW	4.9%	4.6%	4.3%	4.1%
		Performance	NEW	NEW	No gap**	No gap	No gap *****	No gap *****
iii Percentage of pupils engaged in sports activities outside school hours	Range: 6-17% Average: 11%	Target	NEW	NEW	Not set	17%****	N/A	28% for all schools
		Performance	NEW	NEW	36.7%***	44%****	N/A	46.2% for all schools



\* 17.3% in North Kensington, 12.1% in South Kensington and Chelsea

\*\* -1.3% as at Q1 2007/08 (12.9% in North Kensington, 14.2% in South Kensington and Chelsea)

\*\*\*\* Average across all schools

\*\*\*\*\* Q1 2008/09; 5.3% in north and 11.1% in south Kensington and Chelsea

\*\*\*\*\* Provisional data

**Outcome 4: To increase fire safety and reduce arson**

Lead Officer	Brian Deans	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	N/A												
RBKC Cabinet member	N/A												
KCP steering group member	Cllr Paget-Brown												
Having completed the three year LAA programme, delivery of this outcome against agreed milestones has been reached in all areas. All three targets set have been successfully met, giving the LFB a Performance Reward Grant to continue this work.													

Performance against targets									
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09	3-year average
i The average number of accidental dwelling fires per annum	185	Target	N/A	174	174	174	174	174	174
		Performance	77	146	81*	168	70	158	157
ii The average number of deliberate primary fires per annum	64	Target	N/A	56	56	56	56	56	56
		Performance	21	36	17	39	25	37	37
iii The number of Home Fire Safety Checks completed since 1 April 2006	384	Target	N/A	1308	1962	2616	3270	3924	3924
		Performance	470	1022	1659	2453	3155	4043	4043

\* Data amended 5 June 2008

**Outcome 5: To further reduce the number of children and young people that are not in education, employment or training, with a particular focus on those people leaving care, those discharged from Youth Offending Institutes and teenage mothers**

Lead Officer	Kevin Ramsey	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	Anne Marie Carrie												
RBKC Cabinet member	Cllr Ritchie												
KCP steering group member	Cllr Ritchie												

All targets met at present; however, the LAA stipulates that the final outturn for indicator i be based on November 2009 - January 2010 data.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of 16-19 year olds resident in the borough that are not in education, employment or training	13.1%	Target	N/A	9%	8.70%	8.60%	8.50%	8.50%
		Performance	8.30%	7.9%	7.30%	7.50%	7.00%	5.40%
ii The percentage of 16-19 year olds leaving Youth Offending Institutes that participate in education, training or employment	60%	Target	N/A	62%	63%	63%	63%	63%
		Performance	71.40%	82.8%	85%*	57%	100%	83%
iii The percentage of looked after children leaving care aged 16-19 that are in education, training or employment	29%	Target	N/A	53%	54.0%	55.0%	56.0%	57.1%
		Performance	52%	63%	68%	47%	43%**	62%
iv The percentage of teenage mothers aged 16-18 that are resident in the borough and are known to Connexions that access education, training or employment and/or achieve accredited outcomes.	38%	Target	N/A	55%	57%	60%	63%	65%
		Performance	54%	45%	45%	60%	43.86%	77.8%***



\* Data at October 2007

\*\* End of June 2008

\*\*\* Provisional

**Outcome 6: To increase the number of young people attaining accredited outcomes**

Lead Officer	Julian Harvey	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	Anne Marie Carrie												
RBKC Cabinet member	Cllr Ritchie												
KCP steering group member	Cllr Ritchie												
<p>Target has been met, even with taking out the 74 named individuals from the baseline year. LAA funding has pump primed this project, a bid for the Reward Grant will seek to sustain this development.</p>													



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The number of young people aged 13-19 that complete a training course funded by the Council and attain an accredited outcome	99	Target	N/A	200	250	300	325	350
		Performance	137	339*	414**	805***	894****	1244*****



\* Updated data

\*\* 75 YP accredited by Q2 07/08

\*\*\* April 2006 to June 2008

\*\*\*\* To date

\*\*\*\*\* 1170 if 74 named individuals are removed from the baseline year.

## Outcome 7: To raise attendance and reduce pupil absence, including unauthorised absence (truancy), in Royal Borough schools

Lead Officer	Hilary Shaw	<div>Project traffic lights</div> <table><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>A</td><td>G</td><td>A</td></tr></table>			PROGRESS	PROBLEMS	CONFIDENCE	A	G	A
PROGRESS	PROBLEMS				CONFIDENCE					
A	G				A					
RBKC Executive Director	Anne Marie Carrie									
RBKC Cabinet member	Cllr Ritchie									
KCP steering group member	Cllr Ritchie									

In 2007/08 the average overall absence (primary/secondary combined) was below the 7% threshold set by the DCSF. Absence levels in the primary sector remain a challenge and 14 primary schools have been identified as priorities for additional support. The festival of Eid has had a significant impact on attendance in some primary schools in the Autumn Term 2008.

Final data will not be available until the autumn.

Performance against targets							
Indicator	Baseline		Latest data	06/07*	07/08*	08/09*	3 year avg
i The average annual attendance rate in RBKC secondary schools	93%	Target	N/A	93.19%	93.57%	93.70%	93.49%
		Performance	<b>94.2%**</b>	<b>93.4%***</b>	<b>94.41%***</b>	<b>N/A</b>	
ii The average annual attendance rate in RBKC primary schools	93.7%	Target	N/A	93.86%	94.49%	94.36%	94.24%
		Performance	<b>92.6%**</b>	<b>94.3%***</b>	<b>93.73%***</b>	<b>N/A</b>	

\* Non-cumulative targets are set for each academic year so that, over the three years, they will average to the target. The previous academic year's performance will be reported each September and academic YTD each March.

\*\* Data is provisional, based on the autumn and spring term for the academic year 2006/7.

\*\*\* Confirmed data

\*\*\*\* Provisional data

### Outcome 8: To halt the year-on-year rise in obesity among children under 11

Lead Officer	Melanie Smith	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>A</td><td>R</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	A	R
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	A				R								
RBKC Executive Director	N/A												
RBKC Cabinet member	N/A												
KCP steering group member	Melanie Smith												

This target was not met.

100 per cent of local authority family centres/children's centres met the 'Gold Healthy Eating Awards'. Three season-based menus have been developed and nutritionally analysed in line with Caroline Walker Trust guidelines. These menus have been implemented within each Children's Centre. Training for Children Centre staff on how to develop and analyse their own menus has been undertaken with further training planned to capture multiple staff from each Centre.

MEND away day held end of March for all key partners to review recruitment, retention and partnerships. This has resulted in increased numbers of families starting the North MEND programme in April 2009. MEND programme continues to be delivered in the north and south of the borough as contracted.

Primary training continues for Food in Schools; another four schools attended training in February 2009. Water in Schools Project commenced in March 2009, project plan completed, audit tool being developed and auditing due to begin in May 2009.

Healthy Eating Inset day was delivered to 20 teaching and non-teaching staff in January 2009. Lunchbox programme continues.

11 primary schools now completed with five more schools engaged.

#### Performance against targets

Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of primary school children in reception year and year 6 (combined) that are obese (as defined by DoH PSA10a)	14.16%	Target	N/A	N/A	14.49%	N/A	14.66%	14.66%*
		Performance	N/A	N/A	15.30%	N/A	16.5%**	16.50%

\*Final performance to be established using data gathered during the academic year 2008-9 and no later than spring half term break 2009

\*\* Provisional data



### Outcome 9: To support breastfeeding and healthy weaning

Lead Officer	Melanie Smith	<div>Project traffic lights</div> <table><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>A</td><td>A</td></tr></table>			PROGRESS	PROBLEMS	CONFIDENCE	G	A	A
PROGRESS	PROBLEMS				CONFIDENCE					
G	A				A					
RBKC Executive Director	N/A									
RBKC Cabinet member	N/A									
KCP steering group member	Melanie Smith									

Based on provisional data, one of the two targets have been met.

Breastfeeding and Weaning Guidelines produced in collaboration with RBKC and Chelsea & Westminster Hospital are in place providing a consistent approach to advice and support given. Health visitors offer advice and support relating to promoting breastfeeding and healthy weaning and diet at all contacts. Early years services provide baby cafes in children centres. Weaning groups are facilitated by health visitors at children centres/health centres.

The Cool Kids Use Cups Project (previously Bottle to Cup) has commenced. Auditing of community pharmacies on knowledge, stock and current advice given has been completed with 100% of RBKC Community Pharmacies. Auditing of Health Professionals' knowledge of the campaigns key messages underway.

Currently planning focus groups with hard to reach communities.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The breastfeeding initiation rate as defined by LDPR	88.21%	Target	N/A	89.70%	90.70%	91.80%	92.30%	92.80%
		Performance	85.40%	90.8%*	90.7%**	94.1%***	91.80%	90.6%*****
ii The percentage of mothers that are breastfeeding at the 6-8 week baby check	66.60%	Target	N/A	67.70%	69.00%	70.50%	72.20%	74.10%
		Performance	N/A	80.5%*	80.6%**	80.2%***	80.8%*****	78.8%*****



\* Quarter 4 2006/7; babies born January - March 2007

\*\* Quarter 2 2007/08; babies born July-Sept 2007

\*\*\* Quarter 4 2007/08

\*\*\*\* Quarter 3 2007/08

\*\*\*\*\* Quarter 1 2008/09

\*\*\*\*\* Provisional data

\*\*\*\*\* Q3 2008/09 provisional data

**Outcome 10: To increase the active involvement of children and young people in decision-making in the local area**

Lead Officer	Sue Yardley	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>A</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	A	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	A				G								
RBKC Executive Director	Anne Marie Carrie												
RBKC Cabinet member	Cllr Ritchie												
KCP steering group member	Cllr Ritchie												

All targets have been met.

However, the criteria for indicators iv and v have not been met. GOL are fully aware of the situation. The Audit team can sign-off this outcome if satisfied with the evidence that shows the criteria could not have been met and was unrealistically set.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of children aged 5-13 that are satisfied with opportunities to influence important decisions	48.7%	Target	N/A	N/A	52.3%	N/A	56.0%	56.0%
		Performance	N/A	N/A	54.30%	N/A	59.10%	59.10%
ii The number of 13-19 year olds that are active members of the Youth Forum	19	Target	N/A	25	30	35	35	35
		Performance	25	28	30	30	33	36
iii The number of 5-13 year olds that are active members of the Children's Forum	0	Target	N/A	10	10	15	20	20
		Performance	0	12	15	22	20	21
iv The number of 5-13 year olds that receive a certificate for participation in decision-making bodies for children's services	0	Target	N/A	N/A	400	N/A	840	840
		Performance	0	N/A	291	N/A	780	882
v The percentage of 5-13 year olds participating in decision-making bodies for children's services that are from hard to reach groups	5.50%	Target	N/A	N/A	6.50%	N/A	7.20%	7.20%
		Performance	N/A	N/A	12.40%	N/A	12.80%	11.10%
vi The Hear by Right levels achieved by the Council for its involvement of children aged 5-13 years	Emerging	Target	N/A	Emerging	Emerging	Emerging	Emerging	Established
		Performance	N/A	Emerging	Gathering evidence	Gathering evidence	N/A	Established



### Outcome 11: To further increase street-cleanliness, particularly in all wards north of Notting Hill Gate

Lead Officer	Peter Ramage	Project traffic lights		
RBKC Executive Director	Tot Brill	PROGRESS	PROBLEMS	CONFIDENCE
RBKC Cabinet member	Cllr Paget-Brown	A	G	A
KCP steering group member	Cllr Cockell			

A significant reduction in waste dumping has been achieved in the north of the borough. Progress in improving orphan sites in the north is ahead of schedule. However we are missing the target on dumps reduction in the southern wards. The Cabinet Member has agreed to take actions to improve the performance in the south of the borough.



Performance against targets								
Indicator	Baseline		30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09	30-Sep-09	31-Mar-10
i The average number of "single item" and "car boot or less" incidents of waste dumping on public highways per annum (wards <b>north</b> of Notting Hill Gate)	57,770	Target	56,903	56,037	55,170	54,304	53,148	51,993
		<b>Performance</b>	<b>51418**</b>	<b>49644.5***</b>	<b>48,696</b>	<b>46,877</b>		
The average number of "single item" and "car boot or less" incidents of waste dumping on public highways per annum (wards <b>south</b> of Notting Hill Gate)	44,154	Target	43,933	43,712	43,712	43,271	43,271	43,271
		<b>Performance</b>	<b>43080**</b>	<b>45,808</b>	<b>49,308</b>	<b>50,978</b>		
ii The number of sites selected for intensive action that are moved up at least one grade along the scale D, C-, C, C/B, B, B+, A under BVPI 199 (a), (b) and (c), as measured using the BV199 methodology.*	0	Target	1	3	4	6	7	8
		<b>Performance</b>	<b>4 (to date)</b>	<b>8</b>	<b>7</b>	<b>7</b>		



\* Note that for this outcome to be successfully delivered, performance against BV199a (local street and environmental cleanliness - litter and detritus) must be no greater than 8%. See outcome 13 for data.

\*\* Figures multiplied by two to give an estimate of year-end performance

\*\*\* Updated data

**Outcome 12: To increase the participation of young people in sport**

Lead Officer	Mary Mackle				Project traffic lights		
RBKC Executive Director	Ann-Marie Carrie				PROGRESS	PROBLEMS	CONFIDENCE
RBKC Cabinet member	Cllr Ritchie				G	G	G
KCP steering group member	Cllr Ritchie						
Both targets have been exceeded.							

▼

Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of young people participating in the School Sports Partnership programme that undertake at least two hours of high quality physical activity a week	50%	Target	N/A	N/A	82%	N/A	88%	88%
		Performance	74%	N/A	88%*	88%*	92%	93%
ii The number of young people obtaining qualifications as sports coaches per annum	6	Target	N/A	10	13	35***	33	40
		Performance	10	30	49**	35	26	44

▲

\* 2006/07

\*\* Q2 19 YP obtained qualifications

\*\*\* Target updated to reflect progress

**Outcome 13: To improve the safety and attractiveness of social housing estates in all wards north of Notting Hill Gate**

Lead Officer	Pam Sedgwick	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	Jean Daintith												
RBKC Cabinet member	Cllr Buxton												
KCP steering group member	Cllr Paget-Brown												
<p>All targets have been met.</p> <p>The percentage of TMO tenants living in North Kensington who are satisfied with living in their neighbourhood has increased to 75 per cent, an increase of 9 per cent from the baseline position in September 2006, and exceeding the target of 71 per cent. The figure is based on a TMO STATUS survey carried out in November 2008.</p> <p>Improvements made to all communal area targets. TMO lighting performance continues to improve.</p>													



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The percentage of social tenants living in the Golborne, St Charles, Colville, Notting Barns, Pembridge and Norland wards who, when asked the question 'How satisfied or dissatisfied are you with this neighbourhood as a place to live', reply 'very satisfied' or 'fairly satisfied', as measured by local survey.	66%	Target	N/A	N/A	N/A	N/A	N/A	71%
		Performance	N/A	N/A	N/A	N/A	N/A	75%
ii The number of external communal areas of low amenity value on social housing estates identified for intensive action moved up at least one grade along the scale D, C-, C, C/B, B, B+, A under BVPI 199 (a), (b) and (c), as measured by audit of the identified sites using the BV199 methodology.	0	Target	N/A	N/A	N/A	N/A	N/A	8
		Performance	N/A	N/A	N/A	N/A	9	10
iii The average length of time (in days) taken to repair a street lighting fault on TMO controlled estates from the date that the light failure is reported, as measured using data provided by social landlords' performance monitoring systems that will be collated and quality assured by the Council's housing officers.	10.22%	Target	N/A	8.8	N/A	6	N/A	5
		Performance	N/A	8.98	N/A	7.2	4	3.19
BV199a (reward grant for target (ii) dependent on this indicator being 8% or less in 08-09)	N/A	Target	10%	10%	9%	9%	8%	8%
		Performance	4.78%*	2%	2%	2%	N/A	1%



\* 2005/06

### Outcome 14: To improve food and nutrition in deprived communities

Lead Officer	Melanie Smith	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>G</td><td>G</td><td>G</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	G	G	G
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
G	G				G								
RBKC Executive Director	N/A												
RBKC Cabinet member	N/A												
KCP steering group member	Melanie Smith												

One of the two targets have been met.

The Cook and Taste Programme has achieve the target. This has been achieved through working more closely with local community organisations and establishing strong relationships to access harder to reach communities.

33 of 33 (100%) schools are now engaged in the local Healthy School programme with 23 schools (70%) having achieved National Healthy Schools Status.



Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The number of people that participate in a community food programme and report an increase in fruit and vegetable consumption of more than three 'points' across questions 7 and 8 of the FSA questionnaire at the two month follow up check (1 April 2006 to date)	0	Target	N/A	28	66	114	172	240
		Performance	N/A	21	N/A	121	248	358
ii The percentage of schools achieving healthy schools status, as measured by the Healthy Schools Audit	0%	Target	N/A	50%	55%	60%	70%	75%
		Performance	43.75%	50%	63.30%	63.60%	67%	70%



**Outcome 15: To increase the income levels of target groups by increasing the take-up of benefit entitlement and other income maximisation initiatives**

Lead Officer	Charles Barber	<div>Project traffic lights</div> <table><tr><td>PROGRESS</td><td>PROBLEMS</td><td>CONFIDENCE</td></tr><tr><td>A</td><td>G</td><td>G</td></tr></table>			PROGRESS	PROBLEMS	CONFIDENCE	A	G	G
PROGRESS	PROBLEMS				CONFIDENCE					
A	G				G					
RBKC Executive Director	N/A									
RBKC Cabinet member	N/A									
KCP steering group member	Cllr Paget-Brown									
<p>This target has not been met.</p> <p>Amber progress rating remains simply because of the late start of the project which has had an impact on cumulative figures.</p> <p>Demand at Children's Centres has continued to be high and we are now exploring ways to sustain this, at least at the busiest Centres.</p>										

▼

Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The number of individuals successfully supported in claiming a statutory benefit/s as a result of the enhanced income maximization project (1 April 2006 to date)	896	Target	N/A	1092	1754	2416	3078	3733
		Performance	479	902	1515	2099	2738	3321

▲

**Outcome 16: To embed Notting Hill Carnival arts into the mainstream of London's cultural life by strengthening the organisation of the Carnival**

Lead Officer	Peter Ramage	<table><tr><th colspan="3">Project traffic lights</th></tr><tr><th>PROGRESS</th><th>PROBLEMS</th><th>CONFIDENCE</th></tr><tr><td>R</td><td>R</td><td>R</td></tr></table>			Project traffic lights			PROGRESS	PROBLEMS	CONFIDENCE	R	R	R
Project traffic lights													
PROGRESS	PROBLEMS				CONFIDENCE								
R	R				R								
RBKC Executive Director	Tot Brill												
RBKC Cabinet member	Cllr Cockell												
KCP steering group member	Cllr Cockell												
One for the four targets have been met.													
The Carnival organisers are in serious difficulty. Carnival 2008 was badly organised. The Board of LNHCL has since resigned, and the company is now run by Interim Directors. An audit investigation has concluded with a “no assurance” verdict. The company has debts of around £100,000.													

▼

Performance against targets								
Indicator	Baseline		30-Sep-06	31-Mar-07	30-Sep-07	31-Mar-08	30-Sep-08	31-Mar-09
i The number of Carnival exhibitions and events that are held within mainstream cultural institutions (1 April 2006 to date)	0	Target	N/A	2	2	4	4	6
		Performance	3	3	5	5	5	5
ii The number of people from Carnival communities that receive training in arts and events management / design / health and safety / fund-raising / business development	0	Target	N/A	0	25	25	50	50
		Performance	0	2	2	52	52	52
iii The number of people from Carnival Communities that receive specialist tertiary level training	0	Target	N/A	0	1	1	3	3
		Performance	0	0	1	2	2	2
iv Reforms recommended by auditors that are implemented and sustained during the three years from 06-07 to 08-09	None	Target	N/A	Full	Full	Full	Full	Full
		Performance	Partial	Satisfactory progress	Satisfactory progress	Satisfactory progress	No assurance	No assurance

▲