

KENSINGTON AND CHELSEA PARTNERSHIP

19th MARCH 2003

IMPLEMENTING THE STRATEGIES: CLUSTER CHAMPIONS

This paper reports on progress in identifying cluster champions and cluster co-ordinators.

Items for action for members of the steering group are highlighted in **bold**.

FOR APPROVAL

BACKGROUND

At its January meeting the steering group approved a Strategies Implementation Plan (see Appendix 1 of agenda paper 4), and agreed for it to be submitted to the Government Office for London as part of the Partnership's Accreditation Action Plan.

The Strategies Implementation Plan introduced the concepts of *cluster champions* and *cluster co-ordinators*, and of cluster-specific *progress trackers* as the mechanism for monitoring progress on implementation of the actions in the Community and Neighbourhood Renewal strategies.

CLUSTER CHAMPIONS

Each of the seven themes or clusters will have two cluster champions on the steering group.

The proposed role of cluster champions is to:

- Bring to the attention of the steering group any matters, particularly of a cross-cutting nature, which are inhibiting implementation of actions or developments on which their cluster is leading or has an interest;
- Lead or facilitate cross-agency meetings / events to promote and / or remove blockages;
- Publicise the achievements of the cluster and LSP;
- Introduce new ideas for the consideration of the steering group;
- Present to the steering group a summary of progress relating to cluster activities, as part of the annual review of the Community / Neighbourhood Renewal strategies.

At the end of the January meeting Councillor Paget-Brown circulated a form for members of the steering group to indicate which of the themes they were most interested in championing. Replies are set out in **Annex 1**. This shows a good spread of self-nominations across the clusters with the exception of *Homes and housing* for which there no first-choice volunteers. By contrast,

four members expressed a preference to champion *Health and well-being*. Both *Learning, leisure and arts* and *Work and business* had one first preference only.

All members are asked to consider whether they would be willing to champion the *Homes and housing* cluster instead of their first choice.

The steering group is requested, at the meeting, to agree the names of two champions for as many of the clusters as possible.

CLUSTER CO-ORDINATORS

The proposed role of cluster co-ordinators, working through the Strategies Implementation Group, is to:

- Promote the objectives of neighbourhood renewal, particularly the mainstreaming of NRF-supported initiatives;
- Support the Cluster Champions by monitoring delivery, progress and performance of the strategies through maintenance of *progress trackers*;
- Collate performance data against activities;
- Co-ordinate the annual review of the strategies for presentation to the KCP steering group in June (CS) and September (NRS).

Overall co-ordination of the completion of progress trackers would be undertaken by the Strategies Implementation Group of executive officers from across the Partnership.

Again, it is suggested that each cluster has two co-ordinators. The right hand column of **Annex 1** lists agreed and potential cluster co-ordinators. While the Council could nominate one cluster co-ordinator against each of the clusters, it would be desirable for the second co-ordinator to be from a different organisation. **Members are requested to consider additional nominations as cluster co-ordinators from their own or partner organisations.**

CLUSTER PRIORITIES – HEADLINE INITIATIVES

Appendix 2 of the Strategies Implementation Plan listed by cluster a selection of 'headline initiatives' included in the Neighbourhood Renewal Strategy, plus priorities proposed by steering group members following the December meeting. This table has been reformatted to show these additional priorities against the most appropriate cluster. (**Annex 2**)

Once the progress tracker has been updated, cluster champions may wish to revisit and amend this selection of priorities, as part of the Year 1 Annual Review of the two strategies.

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ANNEX 1

IMPLEMENTING THE STRATEGIES Cluster Champions Preference Form @ 03.03.03

<i>Cluster</i>	<i>First choice</i>	<i>Second choice</i>	<i>Third choice</i>	<i>Cluster Coordinators</i>
Community Development	Graham Downes Zrinka Bralo	Judith Blakeman Dez O'Neill		Jill McNivern, KCSC Asi Panditharatna, RBKC PPU
Environment and Transport	Celia Rees-Jenkins Nick Paget-Brown	Moir Stewart		?Mark Bennet, RBKC ES ?Chris Turner, RBKC PC
Health and Well-being	Judith Blakeman Paul Haigh Karin Woodley Menghi Mulchandani			[Nominee awaited from Dr Melanie Smith, PCT] ?Henry Bewley, RBKC HSS
Homes and Housing		Celia Rees-Jenkins		?Mark Conyers, RBKC HSS ?
Learning, Leisure and Arts	Steve Crow	Malcolm Spalding	Zrinka Bralo Menghi Mulchandani	Jill McAleer, RBKC ELA ?
Safe Communities	Moir Stewart Dez O'Neill	Nick Paget-Brown Paul Haigh Zrinka Bralow	Celia Rees-Jenkins	Caroline O'Donoghue RBKC PPU Inspector Steve Tyler, CST
Work and Business	Malcolm Spalding	Menghi Mulchandani Steve Crow		Vera Gajic, RBKC PPU ?

Cluster Champions: 12 self-nominations have been received, 2 declined owing to pressure of existing commitments (Timothy Coleridge, Jed Davis). The Chairman's selection is outstanding. **Bold** indicates where a single preference was given.

Cluster Co-ordinators: ? indicates possible nominee (to be agreed). Further nominations are invited from outside the Council.

ANNEX 2

IMPLEMENTING THE STRATEGIES Headline Initiatives and Additional Priorities @03.03.03

<i>Cluster</i>	<i>NRS Headline Initiatives - 2003/05</i>	<i>NRS Related Projects - 2003/05</i>	<i>Additional Priorities proposed identified by steering group members</i>
Environment and Transport	1. Improve streetscape / street-cleaning in market streets, W10	Golborne Road enhancements	Harmonise commercial waste collections in each key area by all waste carriers to within 30 minutes
	2. Improve W10 public transport links	New entrance to Westbourne Park station from Acklam Road	
Health and Well-being	3. Respond to special health needs of black and minority ethnic groups		Survey of patients in former North KCW Primary Care Group area to replicate that carried out in south of the borough
	4. Improve take-up of health, leisure and sports services by underusing groups	Introduce Borough Leisure Pass	
Homes and Housing	5. Gain agreement to a proposal for the regeneration of Wornington Green Estate, W10		
	6. Ensure consistent maintenance / repairs targets and standards between social housing landlords	Dalgarno neighbourhood management initiative	
Learning and Leisure	7. Increase participation by young people in the running and planning of services	Refurbishment of Golborne Youth Centre	Role of youth counselling (including Connexions) and role of faith communities in informal youth education
	8. Improve take-up of health, leisure and sports services by underusing groups	Introduce Borough Leisure Pass	Visitor management annual conference

<i>Cluster</i>	<i>NRS Headline Initiatives - 2003/05</i>	<i>NRS Related Projects - 2003/05</i>	<i>Additional Priorities - identified by the steering group members 01.03</i>
Safe Communities	9. Provide a greater uniformed presence on streets		
	10. Combat anti-social behaviour	Anti-social behaviour orders; acceptable behaviour contracts	
Work and Business	11. Ensure services for the unemployed in North Kensington are still provided on completion of FUNK SRB	Location and funding of an office for JobCentre Plus; PCT local recruitment initiative	Capacity-building by Chamber of Commerce in North Kensington wards
	12. Increase supply of affordable business and office space	New business units at Barandon Walk (Lancaster West estate, W10)	
Community Development	13. Maintain / increase supply of affordable space; for community groups and voluntary organisations	Liaison with Westway Development Trust	Community consultation on redevelopment of sites under Westway
	14. Create locally-generated funding stream to support regeneration initiatives, post-SRBs / NRF	Proceeds from letting of completed Barandon Walk business units.	
	15. Promote cross-sector communications and sharing of skills and knowledge	Regeneration Exchange - three events to be arranged each year	
	16. Implement Neighbourhood Renewal Strategy and Action Plan	Annual Review, to report in September 2003	Identification of cluster coordinators and cluster champions
	17. Help local services and agencies to become more effective	'Meet the Funder' events	
	18. Help residents to become more involved in neighbourhood issues	Borough conference 2003	Communications strategy (elsewhere on this agenda)