

# **The Kensington and Chelsea Partnership**

Minutes of a special meeting of the Partnership Steering Group  
held at the Isaac Newton Professional Development Centre, 108a Lancaster Road,  
London W11 1QS at 5.00 p.m.  
on Tuesday, 26<sup>th</sup> April 2005

## **PRESENT**

### **Members of the Steering Group**

Cllr Merrick Cockell, Chairman - Leader of the Council (RBK&C)  
Cllr Judith Blakeman - Minority Party (RBK&C)  
Gillian Bowen - Representative for Children and Young People (VOF)  
Dominic Clout - Borough Commander, Metropolitan Police  
Cllr Timothy Coleridge - Cabinet Member for Housing (RBK&C)  
Paul Haigh - Chief Executive, Kensington & Chelsea Primary Care Trust  
Menghi Mulchandani - Action Disability Kensington & Chelsea  
Augustine Omara - Director, Kensington & Chelsea Social Council  
Dez O'Neill - Representative for Arts and Culture (VOF)  
Cllr Nicholas Paget-Brown - Cabinet Member for Regeneration, Community Safety and  
External Relations (RBK&C)  
Malcolm Spalding - Kensington & Chelsea Chamber of Commerce  
Celia Rees-Jenkins - The Kensington and Chelsea Societies

### **Others in Attendance**

Claire Cowley - Office of Public Management  
Eleanor Hobart - Community Strategy Project Manager (RBK&C)  
Liz Horsfield - Research and Consultation Manager (RBK&C)  
Derek Myers - Town Clerk & Chief Executive (RBK&C)  
Tony Redpath - Director of Strategy and Performance Improvement (RBK&C)  
Kai Rudat - Office of Public Management  
Rachel Smith - Partnership Support Manager (RBK&C)  
Similola Towry-Coker - Kensington & Chelsea Social Council  
Ainsley Walcroft - Governance Administrator (RBK&C)  
Nicola Weaver - Partnership Research and Information Officer (RBK&C)

## **A G E N D A**

### **1. APOLOGIES FOR ABSENCE**

Apologies for absence were received from Steve Crow. Apologies for lateness were received from Dez O'Neill.

## **2. COMMUNITY STRATEGY CONSULTATION RESULT**

### **Presentation by Claire Cowley and Kai Rudat from the Office of Public Management (OPM)**

Claire Cowley talked about the contribution made by OPM to the development of the Community Strategy. Working to principles and themes agreed with the Community Strategy sub-group, OPM took a four-strand approach, using the following stages:

1. Web-based consultation
2. Thematic and sectoral engagement
3. Targeted consultation
4. "Commissioned" developmental work

Over 1,200 people were consulted in strands 1 and 2 and almost 200 people were engaged in the in-depth consultation undertaken in strands 3 and 4. The consultation aimed to achieve a high breadth of coverage and a good depth of experience. It was important to hear the 'true voices' in the borough.

Strand 3 took the form of workshops and focus groups. Strand 4 consisted of six commissioned projects with groups including Afro-Caribbean elders, sex workers and young carers.

Collation and analysis of the consultation results revealed six priorities for people living and working in the borough:

1. A safer community for everyone
2. Services which everyone can use
3. Services aimed at those who need them
4. Involving communities to make things work better
5. A decent home to live in
6. A pleasant place to live

Positive comments received included the availability of good activities from a range of organisations, good open spaces and parks, diversity and a vibrant street scene.

Next steps:

- Ensure that the six priorities are woven into the current strategy;
- Ensure that the community, equalities and inclusivity sections of the strategy in particular include content from the in-depth strands of the consultation;
- Circulate draft strategy for publication to stakeholder groups with summary leaflet; and
- Return to consulted groups to feed back the results of their contributions

Kai Rudat introduced a short film which highlighted the views of disabled residents in the borough. It was one example of the in-depth consultation work completed with communities and organisations.

### **3. APPROVAL OF THE DRAFT COMMUNITY STRATEGY**

Tony Redpath reported that the current draft of the Community Strategy would be discussed by the Council's Cabinet at their meeting on 28<sup>th</sup> April and would be published soon after the General Election in May. It would be distributed to libraries and GP surgeries and other key locations in order to obtain views from the widest group possible.

A small leaflet would be published in the local Borough newspaper. Approximately 200 responses to the Internet survey had been received, so it was expected that 200 to 300 responses to the draft strategy would be received. Between 500 and 600 organisations would be consulted, including those already approached in the earlier consultation.

The Leader's foreword used in the summary document would possibly be used in the full strategy. Menghi Mulchandani suggested that a photograph of KCP Steering Group members could replace the single photograph of the Leader as it would indicate that the Community Strategy was more of a Partnership document rather than Council-led.

Each chapter of the draft strategy was discussed and amendments were noted by the Community Strategy Project Manager, Eleanor Hobart.

#### **RESOLVED –**

- (1) That the Community Strategy be approved, subject to the changes outlined above and the correction of minor spelling and grammatical errors.

**Action by:** Tony Redpath

### **4. LOCAL AREA AGREEMENTS**

#### **Presentation by Tony Redpath**

The Steering Group was informed that the Government had delayed plans for negotiating new Local Public Service Agreements (LPSAs) in favour of rolling out the new Local Area Agreements (LAAs). Mr. Redpath explained the economic and employment benefits of bidding for such an Agreement. Eight of the 25 London boroughs would be successful, and would most likely include both inner and outer-city boroughs and would probably represent a political balance. Cllr Cockell added that if successful, the Agreement would have a positive effect on the way the Partnership worked.

#### **RESOLVED –**

- (2) That a draft bid for negotiation of a Local Area Agreement would be presented to the Steering Group at the next full meeting.

*Action by: Tony Redpath*

## **5. PLANS FOR THE FINAL DRAFT OF THE COMMUNITY STRATEGY AND NEXT STEPS**

Tony Redpath reported that the final draft of the Community Strategy would be published in September. The format would be more compact than the current 70-page draft, with a separate volume containing the detail.

The current draft did not contain explicit support for sustainable development and it was proposed that part of the Partnership's £10,000 budget for consultation should be used to draw on specialist outside support.

RESOLVED –

- (3) That external consultants be employed to address issues of sustainable development for inclusion in the Community Strategy, using up to £5,000 of the available funds.

*Action by: Tony Redpath*

## **6. NEIGHBOURHOOD RENEWAL FUND**

The Steering Group was reminded that they had previously agreed to the principle of 5% over-programming for Year 5 and the allocation of remaining funds would be discussed by a new NRF Programme Sub-group.

It was proposed that the remaining funds be awarded to the Dalgarno Neighbourhood Trust (£39,500), the Race Equality Partnership (£20,500) and ADKC (£15,500). A further £35,000 was proposed for other KCP priorities. However, some members of the Steering Group challenged the proposed reallocation on the grounds that funds had previously been earmarked for environmental improvements, which would in turn fund projects such as the refurbishment of the Ladbroke Grove railway bridge. Environmental improvements had been omitted from the current proposals. It was argued that newly formed priorities had been considered over existing priorities that had not yet been fully addressed. It was agreed that further consideration and was needed to ensure that the most appropriate decision was taken.

RESOLVED –

- (4) That the scoring panel would meet again and new recommendations would be presented for approval at the next full meeting.

*Action by: Gillian Reid / NRF Programme Sub-Group*

**7. ANY OTHER BUSINESS**

There was none.

The meeting ended at 7.25 p.m.

Chairman