

[✓ = Authority to spend]

FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2011/12 - 2013/14 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2010	2010/11	2011/12	2012/13	2013/14	Later Years	Total Cost	Full Year Revenue	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community	Programme Status
36 Oxford Gardens Basement	Refurbishment of 36 Oxford Gardens including replacement of services.	2007/08	890	250	0	0	0	0	1,140	103	0	0	1,140	7,8,9	R1, R2, R3, C1, C3, C4, C5, C6	5
Brompton Library Suitability Work	Refurbishment of ground floor. To investigate knocking down wall to enhance public space and relocate staff works area. To replace shelving and carpet throughout and improve lighting in the reception area. Upgrade electrics.	2009/10	52	70	0	0	0	0	122	11	0	0	122	4,6,7,8,9	R1,R2,R3, C2,C6,C7, C8	5
Central Library RFID Preparation	Essential works to keep the Central Library functioning in the light of the delay of the full refurbishment to 2012 or later. These works are necessary to ensure that the building can continue to function due to the delay to the full refurbishment.	2009/10	305	0	0	0	0	0	305	27	0	0	305	2,4,6,7,8,9,10	R1,R2,R3, C2,C6,C7, C8	5
Chelsea Academy Development	Fees and feasibility study costs for new school, purchase of site, project management fees and site assembly costs.	2005/06	9,415	908	0	0	0	0	10,323	929	0	0	10,323	2,7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
Chelsea Academy Sponsorship Costs	This is the funding that all academy sponsors must agree to contribute towards the capital costs of the academy. It comprises four equal payments.	2008/09	1,500	3,400	0	0	0	0	4,900	307	0	3,350	1,550	2,7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5

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Chelsea Library - Suitability Work	To re focus Reference Services and People's network/PC and study space. To accommodate the transfer of some of the Lending stock to the first floor, to enable a dedicated area for young adults on the ground floor and improve the area for Music.	2009/10	64	60	0	0	0	0	124	11	0	0	124	4,7,8,9	TBD	5
Children's Centre Capital	Development of Children's Centre/Extended Schools/Child Care - General Sure Start Grant	2007/08	1,565	58	0	0	0	0	1,623	0	1,623	0	0	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
Early Intervention and Prevention	The project will deliver information systems to enable the first signs of vulnerability to be detected and relevant professionals to be notified, and then allow practitioners to plan, record and monitor interventions and outcomes.	2010/11	0	165 ✓	120	45	0	0	330	30	0	0	330	6	R1,R2,C3, C4,C7	5
eCAF Implementation and Integration Phase 3	Delivering an Electronic Common Assessment Framework (eCAF) recording system, (integrating with other systems e.g. Integrated Children's System (ICS) and allowing agencies pre-referral information to be captured and transmitted to other systems.	2008/09	95	45	0	0	0	0	140	13	0	0	140	1,4,6,9	R1,R2,C1, C4,C7	5
Extended Schools Capital	Department for Children, Schools and Families grant to develop and deliver activities beyond the normal school hours, including study support, clubs, childcare, parenting and family support and access to community facilities.	2008/09	300	94	0	0	0	0	394	0	394	0	0	6,9,12	R2,C1,C2, C7	5

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Fair Funding schools allocation	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2009/10	791	0	0	0	0	0	791	0	791	0	0	8,9,12	R1,R2,R3, C1,C2,C6, C7	R
Fair Funding schools allocation	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2010/11	0	741	0	0	0	0	741	0	741	0	0	8,9,12	R1,R2,R3, C1,C2,C6, C7	R
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2010/11	0	300	0	0	0	0	300	0	0	0	300	7,8,9	R2, R3, C3, C4, C5, C6, C7	R
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2011/12	0	0	100	0	0	0	100	9	0	0	100	7,8,9	R2,R3,C4, C5, C6,C7,C8	R
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2012/13	0	0	0	75	0	0	75	7	0	0	75	4,7,9	R2,R3,C3, C4,C5,C6, C7	R

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Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2013/14	0	0	0	0	75	0	75	7	0	0	75	4,7,9	R2,R3,C3-C6	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2010/11	0	335	0	0	0	0	335	30	0	0	335	7,8,9	R1,R2,C1,C2,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2011/12	0	0	75	0	0	0	75	7	0	0	75	7,8,9	R1,R2,C1,C2,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2012/13	0	0	0	75	0	0	75	7	0	0	75	7,8,9	R1,R2,C1,C2,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2013/14	0	0	0	0	75	0	75	7	0	0	75	7,8,9	R1,R2,C1,C2,C7	R

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FCS ICT Document and Records Management	The development of a robust and future-proofed electronic document and case record management system. The project will also include document image processing and workflow, which can be used both across the business groups and the Council.	2010/11	0	105	80	30	0	0	215	20	0	0	215	6	R1,R2	5
FCS ICT Systems Integration	To develop more complete child records and improve the sharing and quality of data between local case management systems e.g. Central Pupil Database, Connexions' CCIS and the Integrated Children's System (ICS).	2009/10	25	155	0	0	0	0	180	9	0	180	0	6	R1,R2,C4,C6	5
General Access	A rolling programme of works to improve access to school buildings.	2010/11	0	50	0	0	0	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3,C1,C2,C6,C7,C8	R
General Access	A rolling programme of works to improve access to school buildings.	2011/12	0	0	50	0	0	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3,C1,C2,C6,C7,C8	R
General Access	A rolling programme of works to improve access to school buildings.	2012/13	0	0	0	50	0	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3,C1,C2,C6,C7,C8	R

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Holland Park School Redevelopment	Project management, design team fees and anticipated construction costs for the redevelopment of Holland Park School. It is expected that these will be fully funded through capital receipts from the sale of the Southern site	2008/09	8,442	13,803	30,934	22,421	3,352	1,036	79,988	375	75,823	0	4,165	2,7,8,9,11	R1,R2,R3, C1,C2,C6, C7	5
Integrated Children's System - Service Team	Completes the development of the Integrated Children's System (ICS) by providing modules for Children with Disabilities and Adolescent Services teams. (was ICS Phase 4).	2009/10	49	150	0	0	0	0	199	18	0	0	199	6	R2,C4,C6	5
Libraries Management System migration	Migration of Library Management System to new Oracle platform.	2009/10	0	32	0	0	0	0	32	3	0	0	32	6,9	R2,C1,C7	4
Libraries Signage	Improving internal signs and guiding at six libraries (Brompton, Chelsea, Central, North Kensington, Kensal and Notting Hill)	2009/10	10	8	0	0	0	0	18	2	0	0	18	2,4,6,7,8,9,10	R1,R2,R3, C2,C6,C7, C8	5
Library Management System Replacement	To replace the existing LMS. Libraries are specifically looking at joining a consortium which would allow one LMS shared by many authorities, thereby saving on costs but increasing stock availability for customers.	2012/13	0	0	180	0	0	0	180	16	0	0	180	TBD	TBD,C2,C6, C7	3

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Lift Installations	This is a rolling programme designed to fund the works required to install wheelchair access to Royal Borough community schools. The funds will cover fees and capital costs for the installation of the lifts. Initially the scope of the work is limited	2010/11	49	320 ✓	0	0	0	0	369	33	0	0	369	2,4,6,9	R1,R2,R3, C1X, C2X, C6, C7X, C8,CP1, CP4,	R
Marlborough Primary School Expansion Phase 1	We are seeking to negotiate with the Kensington and Chelsea College to vacate the buildings, which we would then need to remodel/refurbish to accommodate the additional pupil numbers.	2010/11	0	2,000	0	0	0	0	2,000	180	0	0	2,000	1,7,8,9	R1,R2,R3, C2,C6,C7	5
Minor Emergency Works	Small improvement/ emergency works to be carried out in FCS buildings	2010/11	0	95 ✓	0	0	0	0	95	9	0	0	95	7,8,9	R1,R2,C3, C6,C7	R
Minor Emergency Works	This is a contingency sum for emergency works and a provision to enable emergency repair/improvement projects to be carried out.	2011/12	0	0	100	0	0	0	100	9	0	0	100	7,8,9	R2,R3,C3, C6,C7	R
Minor Emergency Works	A rolling contingency sum for emergency works and a provision to enable emergency repair/improvement projects to be carried out.	2012/13	0	0	0	110	0	0	110	10	0	0	110	7,8,9	R2,R3,C3, C6,C7	R

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Mobile Working	This project will deliver system and process improvements designed to enhance communication, make better use of staff time and provide access to children's data from non-office locations The scope of this work is dependent upon a feasibility study.	2010/11	0	141	0	0	0	0	141	13	0	0	141	6	R1,R2,C3,C4,C7	4
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered	2010/11	0	1,000	0	0	0	0	1,000	90	0	0	1,000	7,8,9,12	R2,R3,C1,C2,C3,C4,C7,C8	R
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered	2011/12	0	0	150	0	0	0	150	14	0	0	150	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered.	2012/13	0	0	0	150	0	0	150	14	0	0	150	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered.	2013/14	0	0	0	0	150	0	150	14	0	0	150	7,8,9	R2,R3,C1,C3,C4,C7,C8	R

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Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2010/11	0	660	0	0	0	0	660	59	0	0	660	7,8,9	R1,C1,C2,C7	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2011/12	0	0	75	0	0	0	75	7	0	0	75	7,8,9	R1,C1,C2,C7	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2012/13	0	0	0	75	0	0	75	7	0	0	75	7,8,9	R1,C1,C2,C7	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2013/14	0	0	0	0	75	0	75	7	0	0	75	7,8,9	R1,C1,C2,C7	R
Notting Hill Library Suitability	Improvements to layout including provision for installation of self service technology	2009/10	0	30	0	0	0	0	30	3	0	0	30	2,4,6,7,8,9,10	R1,R2,R3,C2,C6,C7,C8	5

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Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2010/11	0	1,500	0	0	0	0	1,500	135	0	0	1,500	7,8,9	R1,R2,R3, C1,C3,C4, C7,C8	R
Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2011/12	0	0	550	0	0	0	550	50	0	0	550	7,8,9,12	R1,R2,R3, C1,C3,C4, C7,C8	R
Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2012/13	0	0	0	540	0	0	540	49	0	0	540	7,8,9	R2,R3,C1, C3,C4,C7, C8	R
Nursery/ Primary Schools Condition	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2013/14	0	0	0	0	540	0	540	49	0	0	540	7,8,9	R2,R3,C1, C3,C4,C7, C8	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2010/11	0	100	0	0	0	0	100	9	0	0	100	7,8,9	R1,R2,C1, C2,C7	R

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Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2011/12	0	0	50	0	0	0	50	5	0	0	50	7,8,9	R1,R2,C1,C2,C7	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2012/13	0	0	0	50	0	0	50	5	0	0	50	7,8,9	R1,R2,C1,C2,C7	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2013/14	0	0	0	0	50	0	50	5	0	0	50	7,8,9	R1,R2,C1,C2,C7	R
Performance Management/ Business Intelligence	The project will deliver an integrated data warehouse which, together with appropriate reporting tools, will support its management information, performance reporting and commissioning work.	2010/11	0	110 ✓	115	0	0	0	225	20	0	0	225	6	R1,R2,C3,C4,C7	5
Play Pathfinder	A range of 18 projects to provide high quality, safe places to play as part of the Government's Play Pathfinder Programme.	2008/09	1,923	68	0	0	0	0	1,991	0	1,991	0	0	1	R3,C2,C7	5

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Premises Improvement - St Quintin	To redevelop St Quintin Family Centre to provide facilities to operate as phase 2 Children's Centre and a centre for Children with Disabilities (part replacement for the Little House).	2007/08	2,934	197	0	0	0	0	3,131	225	637	0	2,494	7,8,9	R1, R2, R3, C1, C3, C4, C5, C6	5
Private, Voluntary, Independent Grants	The Sure Start, Early Years and Childcare Grant (SSEYCG), previously known as the SureStart Childcare Grant, is given to each local authority to support the new phase of delivery of early years and childcare.	2008/09	1,119	940	0	0	0	0	2,059	0	2,059	0	0	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
School Kitchens	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2010/11	0	84	0	0	0	0	84	7	0	0	84	1,5,8,9,10	R1,R2,C1, C3, C4, C7	R
School Kitchens	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2011/12	0	0	40	0	0	0	40	4	0	0	40	1,5,8,9,10	R1,R2,C1, C3,C4,C7	R
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2012/13	0	0	0	40	0	0	40	4	0	0	40	1,5,8,9,10	R1,R2,C1, C3,C4,C7	R

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School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2013/14	0	0	0	0	40	0	40	4	0	0	40	1,5,8,9,10	R1,R2,C1,C3,C4,C7	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2010/11	0	22	0	0	0	0	22	2	0	0	22	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2011/12	0	0	10	0	0	0	10	1	0	0	10	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2012/13	0	0	0	10	0	0	10	1	0	0	10	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2013/14	0	0	0	0	10	0	10	1	0	0	10	7,8,9	R2,R3,C1,C3,C4,C7,C8	R

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Special Needs Transport Vehicles	New vehicles will have improved fuel efficiency, lower exhaust emissions and provide greater passenger comfort as well as reliability. All the contrary will ensue if no vehicles are purchased	2009/10	175	175	0	0	0	0	350	18	0	350	0	5,8	R1,R2,C1,C4,C7	5
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2010/11	0	360	0	0	0	0	360	32	0	0	360	5,7,8,9,12	R1,R2,R3,C1,C3,C4,C7,C8	R
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2011/12	0	0	100	0	0	0	100	9	0	0	100	5,7,8,9,12	R1,R2,R3,C1,C2,C6,C7	R
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2012/13	0	0	0	100	0	0	100	9	0	0	100	5,7,8,9,12	R1,R2,R3,C1,C2,C6,C7	R
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2013/14	0	0	0	0	100	0	100	9	0	0	100	5,7,8,9,12	R1,R2,R3,C1,C2,C6,C7	R

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CAPITAL PROGRAMME 2011/12 - 2013/14 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2010	2010/11	2011/12	2012/13	2013/14	Later Years	Total Cost	Full Year Revenue	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community	Programme Status
Stronger Families - ICT Foundation	Family and Children's Services is undertaking a business transformation programme, Stronger Families that has three threads that will require a set of ICT tools to be available to ensure that the business case itself can be achieved.	2011/12	0	0	300	300	0	0	600	54	0	0	600	TBD	R1,R2,C4,C6,C7	3
Virtual Lending Library	The library service would like to reach out to existing and new customers by offering a virtual branch library (an online lending resource).	2010/11	0	20	20	0	0	0	40	4	0	0	40	2,4,5,6,8,9,10	R1,R2,R3,C2,C6,C7,C8	4
Warwick Road Primary School	The feasibility would involve funding the appointment of a client side project manager and architect-led design team, to develop the outline plans in advance of a submission for detailed planning permission in late 2010.	2011/12	0	0	1,000	3,250	5,000	1,000	10,250	383	6,000	0	4,250	1,2,7,8,9,12	R1,R2,C3,C6,C7,C8	3
TOTALS			29,703	28,551	34,049	27,321	9,467	2,036	131,127	3,526	90,059	3,880	37,188			