

## **PRESENT**

### **Leadership Team Members**

Cllr. Elizabeth Campbell (Leader of the Council), Chairman  
Cllr. Kim Taylor-Smith (Deputy Leader, Grenfell & Housing)  
Cllr. Sarah Addenbrooke (Lead Member for Adult Social Care)  
Cllr. Catherine Faulks (Lead Member for Skills & Enterprise)  
Cllr. Gerard Hargreaves (Lead Member for Communities & Culture).  
Cllr. David Lindsay (Lead Member for Healthy City Living)  
Cllr. Will Pascall (Lead Member for Streets, Planning & Transport)  
Cllr. Mary Weale (Lead Member for Finance & Modernisation)  
Cllr. Emma Will (Lead Member for Families, Children & Schools)

### **Other Councillors**

Cllr. Robert Atkinson  
Cllr. Pat Mason

### **Officers**

Barry Quirk (Chief Executive)  
Mike Curtis (Executive Director, Resources & Assets)  
Doug Goldring (Director of Housing Management)  
LeVerne Parker (Chief Solicitor & Monitoring Officer)  
Guy Parks (Capital Programme Manager – Property Services)  
Joe Philp (Implementation Manager - Grenfell)  
Annabel Saunders (Assistant Director for Integrated Commissioning)  
Tasnim Shawkat (Director of Law)  
Etiene Steyn (Head of Commissioning Children's Services)  
Heather Wills (Director of Governance & Co-Ordination)  
Anna Geenty (Governance Administrator)

### **Others in attendance**

Paddy Radcliffe (Chair of Epic CiC)  
Brendan O'Keefe (Managing Director of Epic CiC)

## **PART A (PUBLIC) MINUTES**

### **A1. APOLOGIES FOR ABSENCE**

There were no apologies for absence.

### **A2. MEMBERS' DECLARATIONS OF INTEREST**

No declarations of interest were made.

### **A3. EXCLUSION OF THE PRESS AND PUBLIC**

RESOLVED –

That the press and public be excluded on the grounds of the private nature of the matters to be discussed (relating to the financial or business affairs of any particular person [including the authority holding that information]).

## **PART B (PRIVATE) SESSION**

### **STRATEGY FOR THE RE-DESIGN AND IMPLEMENTATION OF YOUTH SERVICES**

Cllr. Pat Mason relayed the comments of the Executive and Corporate Services Scrutiny Committee which was concerned that Part B papers had not been available at the time of the Family and Children's Services (FCS) Scrutiny Committee meeting. It was noted, however, that more details would be available to the FCS Scrutiny Committee in the New Year.

For the decision, see the minute to report A8 below.

### **BARLBY NEW SCHOOL – THE COUNCIL'S APPROPRIATION POWERS UNDER SECTION 122 OF THE LOCAL GOVERNMENT ACT 1972**

For the decision, see the minute to report A9 below.

### **APPROPRIATION OF LAND FOR THE PROPOSED BARLBY NEW SCHOOLS**

Drawing SK-141, showing the proposed land appropriation, was tabled.

For the decision, see the minute to report A10 below.

***Please note:** No decisions were taken in the private part of the meeting and there are no separate Part B (private) minutes.*

*Following conclusion of the private session, the press and public were readmitted to the meeting room at 6.40pm and the webcast of the proceedings commenced.*

## **RESUMPTION OF PUBLIC SESSION**

### **72 SECONDS SILENCE**

The Leadership Team and all others present stood to observe 72 seconds silence to remember those who lost their lives in the Grenfell tragedy.

### **A4. MINUTES OF THE LEADERSHIP TEAM MEETING HELD ON 13 NOVEMBER 2018**

The minutes of the meeting held on 13 November 2018 were confirmed as a correct record and signed by the Chairman.



**A5. CAPITAL STRATEGY 2019/20-2022/23** (Key Decision ref: 05350)

Cllr. Weale introduced the report. She explained that some new investment was recommended and would be reviewed by the Executive and Corporate Services Scrutiny Committee. All proposals for new investment had been through a robust bidding process.

The Leadership Team welcomed the proposals for early years' provision for Grenfell Nursery and noted that Grenfell would continue to require significant capital resources in future years.

Mike Curtis undertook to get back to Cllrs. Faulks and Atkinson outside the meeting on the capital works undertaken at Fox Primary School.

RESOLVED, on the basis of the reasons set out at paragraph 3.1 and elsewhere within the report –

That the recommendations at paragraphs 2.1(i) – (iii) be adopted.

*Action by: Mike Curtis (Executive Director, Resources & Assets)*

**A6. PROPOSAL FOR TRANSFER OF THE GRENFELL TOWER SITE TO THE GOVERNMENT** (Key Decision ref: 05357)

The Leadership Team heard that the proposed transfer of the freehold of the Grenfell Tower site would allow the Government to take responsibility for the site, including operational decisions about safety and security, until its long-term future has been determined by the Grenfell Tower Memorial Commission. They noted that a report on the detailed terms of the final agreement would come forward in early 2019.

The proposals were welcomed as setting the direction of travel, in keeping with the wishes of the bereaved, survivors and the local community.

In response to questions, officers confirmed that public access to surrounding buildings, including Kensington Leisure Centre and Kensington Aldridge Academy, would be maintained.

RESOLVED, on the basis of the reasons set out at paragraphs 3.1 – 3.3 and elsewhere within the report -

That the recommendation at paragraph 2.1 be adopted.

*Action by: Barry Quirk (Chief Executive)*

**A7. FIREDOOR PROCUREMENT PLAN** (Key Decision ref: 05353)

Cllr. Taylor-Smith and Doug Goldring provided the background to the report and explained that new products are now coming onto the market so the Council could be confident in going out to tender for doorsets to meet necessary standards. In the meantime, a short contract was recommended to cover urgent needs for replacement doorsets which are non-compliant for whatever reason (e.g. vandalism). It was confirmed that this related to the Council's housing properties and not to commercial property.

RESOLVED, on the basis of the reasons set out at paragraph 3.1 and elsewhere within the report –

That the recommendations at paragraphs 2.1 and 2.2 be adopted.

*Action by: Doug Goldring (Director of Housing Management)*

**A8. STRATEGY FOR THE RE-DESIGN AND IMPLEMENTATION OF YOUTH SERVICES** (Key Decision ref: 05356)

Cllr. Campbell drew attention to additional item A8i - the Final Report of the Youth Services Review Scrutiny Working Party - which would be considered with the main report. She confirmed that all members of the Leadership Team had seen the Equalities Impact Assessment. Copies were available at the meeting and on the Council's website. She apologised that Part B papers had not been available to the FCS Scrutiny Committee earlier. These had now been circulated to all members of the Committee and, as this was the beginning of the process, the issue of future youth service provision would go back to the Scrutiny Committee in the New Year.

Cllr. Will introduced the report. She thanked everyone who had been engaged in developing proposals for a new youth offer. She emphasised that this was the beginning of an iterative process so there would be further opportunities for conversations on the proposed new offer. She explained that following the Grenfell tragedy there was a need to take time and go back to young people to co-design a model that reflected what young people want and in which they would have more say. She also thanked the Scrutiny Working Party for all their work and the helpful suggestions in their report.

Annabel Saunders added that this had been an engagement-led process. Proposals had been developed in conjunction with young people, taking into account their needs and wants, including those of young people not currently using youth services. Alternative models and best practice from other areas had been explored. The focus was on services that young people most wanted and needed, provided in the most effective and efficient way. The Scrutiny Working Party had been actively engaged and the suggestions in their report would help inform implementation of the proposals.

The report was discussed and a number of points were raised including:

- Performance on NEETs tracking was expected to improve as the service would be provided, under a separate contract, by a specialist organisation with a track record of this work;
- The emphasis on youth safety was welcomed as being in line with the Community Safety Review;
- The stronger youth participation model would put young people at the centre of how the service is run;
- Continuing to look at the wants and needs of marginalised young people and those not currently using the service should be embedded in future arrangements so the service could develop to meet changing needs;

- The importance of effective communication, in formats accessed by young people, was emphasised;
- The development of hubs in the North and South of the borough would help make optimum use of local assets.

Cllr. Campbell invited comments from members of the public.

Paddy Radcliffe, Chair of Epic, addressed the Leadership Team. He said that Epic supported the youth review and recognised the challenge of budget reductions. However, the proposals were not transformative enough and there was scope to lever further opportunities in the borough. Epic was ready and willing to play their part as the new service developed. Brendan O’Keefe, Epic’s Managing Director, added that the voluntary sector would face higher than anticipated reductions in budgets because of the sum to be retained by the Council.

Officers responded that there had been engagement with the voluntary sector throughout the review, including on budget matters. There would be further opportunities for engagement. The new model had been developed from the bottom up. The perception remains that money has not always been spent in the best way. The proposed model, focusing on areas young people say are most important to them, and proposed efficiencies would improve outcomes for young people.

RESOLVED, on the basis of the reasons set out at paragraphs 3.1 - 3.17, elsewhere within the report and the Part B appendix –

That the recommendations at paragraphs 2.2 - 2.10 be adopted.

*Action by: Annabel Saunders (Assistant Director for Integrated Commissioning)*

**A8i. FINAL REPORT OF THE YOUTH SERVICES REVIEW SCRUTINY WORKING GROUP**

The report was considered in conjunction with item A8 above.

**A9. BARLBY NEW SCHOOL – COUNCIL’S APPROPRIATION POWERS UNDER S122 OF THE LOCAL GOVERNMENT ACT 1972** (Key Decision ref: 05342)

Cllr. Weale introduced the report and gave a correction to the address of the land in paragraph 1.2 which should be ‘Barlby Primary School, London W10 6BH’ and not ‘145 Barlby Road, London W10 5LN’.

RESOLVED, subject to amending the address of the property in paragraph 1.2 (as above) and on the basis of the reasons set out at paragraphs 3.1 - 3.3, elsewhere within the report and the part B appendix –

That the recommendation at paragraph 2.1 be adopted.

*Action by: Richard Egan (Director of Corporate Property)*

**A10. APPROPRIATION OF LAND FOR THE PROPOSED BARLBY NEW SCHOOLS** (Key Decision ref: 05277)

The Leadership Team heard that extensive consultation had taken place with residents over appropriation of the strip of housing land for education purposes.

RESOLVED, on the basis of the reasons set out at paragraph 3.1, elsewhere within the report and the Part B appendix –

That the recommendation at paragraph 2.1 be adopted.

*Action by: Richard Egan (Director of Corporate Property)*

**A11. ANY OTHER ORAL OR WRITTEN PUBLIC ITEMS WHICH THE CHAIRMAN CONSIDERS URGENT**

No further matters were considered under the public or private parts of the agenda.

The meeting ended at 7.35 pm

Chairman