

Please note: *This was a fully remote meeting held using Microsoft Teams software and 'livestreamed' via a weblink publicised on the Council website in accordance with The Local Authorities and Police and Crime Panels (Coronavirus) (Flexibility of Local Authority and Police and Crime Panel Meetings) (England and Wales) Regulations 2020.*

PRESENT

Leadership Team Members in remote attendance

Cllr. Elizabeth Campbell (Chair) – Leader of the Council
Cllr. Sarah Addenbrooke – Adult Social Care & Public Health
Cllr. Anne Cyron - Communities
Cllr. Catherine Faulks – Economy, Employment & Innovation
Cllr. Cem Kemahli – Environment
Cllr. Josh Rendall – Family & Children's Services
Cllr. Kim Taylor-Smith – Grenfell, Housing & Social Investment
Cllr. Johnny Thalassites – Planning & Transport
Cllr. Mary Weale – Finance & Customer Delivery
Cllr. Emma Will – Community Safety, Culture & Leisure

Other Councillors in remote attendance

Cllr. Robert Atkinson
Cllr. Judith Blakeman
Cllr. Janet Evans
Cllr. Pat Mason
Cllr. Nadia Nail
Cllr. Marie-Therese Rossi (Chair, Overview and Scrutiny Committee)
Cllr. Linda Wade

Officers in remote attendance

Houda Al-Sharifi (Director of Public Health)
Peta Caine (Assistant Director, Property Services)
Mike Curtis (Executive Director, Resources)
Robyn Fairman (Deputy Chief Executive)
Sue Foster (Interim Director, Planning & Place)
Anna Geenty (Governance Services)
Joyce Golder (Principal Solicitor, Legal Services)
Doug Goldring (Director of Housing Management)
Mark Grant (Head of Investment and Development)
Preeti Gulati Tyagi (Team Leader, Spatial Planning Policy)
Sue Harris (Executive Director, Environment & Communities)

Dan Hawthorn (Executive Director, Housing & Social Investment)
David Hughes (Director of Audit, Fraud, Risk & Insurance)
Sarah Newman (Executive Director, Family Services)
LeVerne Parker (Chief Solicitor & Monitoring Officer)
Annemarie Petty (Head of Strategic Procurement)
Barry Quirk (Chief Executive)
Amanda Reid (Director of Planning & Place)
Robert Sheppard (Head of Governance & Mayoralty)
Mahmood Siddiqi (Director, Transport & Highways)
Callum Wilson (Director, Grenfell Partnerships)

PART A (PUBLIC) MINUTES

72 SECONDS SILENCE

The Leadership Team and all others present stood to observe 72 seconds silence to remember those who lost their lives in the Grenfell tragedy.

A1. APOLOGIES FOR ABSENCE

No apologies for absence were received.

A2. MEMBERS' DECLARATIONS OF INTEREST

No declarations of interest were made.

A3. MINUTES OF THE LEADERSHIP TEAM MEETING HELD ON 12 MARCH 2020

The minutes of the meeting held on 12 March were confirmed as a correct record and signed by the Chair.

A4. COVID-19 RESPONSE AND RECOVERY - SUMMARY

Cllr. Elizabeth Campbell introduced the item, thanking everyone both at and outside the Council who had been involved in the Covid-19 response. The Borough had come together and stood up during what had been, and remained, very challenging times. Though the Council had taken measures to support residents and businesses, many actions had been led by local residents: the Council would continue to put residents first, protecting lives and livelihoods, building on the learning from Grenfell.

Barry Quirk commented that the post-Grenfell changes to the Council's values and behaviours had enabled the organisation to respond to the challenge of Covid-19 with greater speed and flexibility than might otherwise have been the case – but the enormity of the health and economic challenges remained.

Cllr. Mary Weale highlighted the huge impact the Covid-19 response had had on the Council's finances, but mentioned also that there had been significant learning over recent months with one noteworthy success being the way IT colleagues had been able to facilitate effective homeworking by the majority of Council staff. Cllr. Taylor-Smith expressed condolences to those who had lost

loved ones, and thanked staff, individuals, community groups and the voluntary sector who had stepped-up to the challenge. Cllr. Anne Cyron noted that the Council's close working with residents was critical to the success of the local response and meant that it did not start with a 'blank sheet of paper'. This relationship would doubtless evolve to establish a new and constructive equilibrium going forward.

Cllr. Campbell then invited Cllr. Marie-Therese Rossi, Chair of the Overview & Scrutiny Committee, to speak. Cllr. Rossi noted that in financial terms lost income was as much of a problem as extra expenditure: she asked whether the Council was, or would be, lobbying the Government strongly for additional funding? In response Cllr. Campbell confirmed that the Council was working with other London boroughs, the Minister for London and local MPs to make the case for additional funding, not least because evidence suggested that London had been especially badly hit. The Council had already received £10m of Government support but concerns remained that lost income would not be made up.

Cllr. Rossi asked a second question. Given learning from the Covid-19 response and the reimagining of Council services as part of that, would the Council now revisit the Council Plan? In response, Cllr. Campbell indicated that she and her Leadership Team colleagues were looking carefully at each service area and considering what, in the months and years ahead, the Council should be doing more or less of, or differently etc.

The Leadership Team then formally:

- (i) noted the Council's overall response to COVID-19 pandemic, working with local communities and partners;
- (ii) recorded its thanks to residents, volunteers, community groups, staff, suppliers, businesses for all that they had done to support our residents during this crisis;
- (iii) recorded its condolences to all those who had lost loved ones during this very difficult time; and
- (iv) noted the next steps and focus ahead as set out in the report.

A5. GRENFELL RECOVERY STRATEGY UPDATE

Cllr. Elizabeth Campbell noted that on 14 June it would be three years since the Grenfell tragedy. Grenfell recovery remained the Council's No.1 priority and although significant and fundamental change has happened over the last three years, the Council had to continually revisit the Recovery Strategy to look for new initiatives better to support the bereaved and survivors going forward. Other Leadership Team members then commented on aspects of the recovery falling within their own portfolios.

Cllr. Campbell then invited Cllr. Marie-Therese Rossi, Chair of the Overview & Scrutiny Committee, to speak. Cllr. Rossi noted there was a feeling from ward councillors and some residents associations that whilst the Council was seemingly working hard on Grenfell recovery, there was not much evidence of

things happening 'on the ground' or of where the money's being spent. So how might the Council plug the information gap? Cllr. Campbell acknowledged that communication was an issue and indicated that this would be further considered.

Action by: Head of Communications

The Leadership Team noted the progress on the Grenfell Recovery Strategy to date and the range of actions taken to mitigate the impact of Covid-19.

A6. COMMUNITY HOUSING SUPPLEMENTARY PLANNING DOCUMENT

Cllr. Johnny Thalassites introduced the report. In response to a question from Cllr. Catherine Faulks he confirmed that there were in many cases site-specific considerations and in relation to some of the main 'opportunity areas' the Council was already working closely with major landowners.

The Leadership Team RESOLVED, for the reasons set out at paragraphs 3.1-3.2 and elsewhere within the report, that recommendation 2.1 be adopted.

Action by: Executive Director, Planning & Place

A7. PORTOBELLO ROAD FRIDAY CLOSURES

Cllr. Johnny Thalassites introduced this report.

The Leadership Team RESOLVED, for the reasons set out at paragraphs 3.1-3.4 and elsewhere within the report, that recommendation 2.2 be adopted.

Action by: Director, Transport & Highways

A8. PROCUREMENT AND CONTRACT MANAGEMENT STRATEGY

Cllr. Mary Weale introduced the report and hoped the Strategy would be welcomed as a sensible thing to do, not least as £220m of service spending is via contracts. The previous, devolved arrangements had not provided adequate central oversight, so the new Strategy envisaged a 'central business partner' model.

Cllr. Catherine Faulks asked noted that the concept of 'social value' was part of the Strategy: she welcomed this as an opportunity to factor-in local employment opportunities.

The Leadership Team RESOLVED, for the reasons set out at paragraphs 3.1-3.7 and elsewhere within the report, that recommendations 2.1.1 - 2.1.4 be adopted.

Action by: Executive Director, Resources

A9. CONSTRUCTION WORKS FOR THE HOUSING CAPITAL INVESTMENT PROGRAMME

Cllr. Kim Taylor-Smith introduced the report. He explained that the Council was keen to try to establish a wide range of suppliers. Doug Goldring added, referring to Appendix D and a resident's statement, that this is a minimum not a maximum standard, something the Council would always offer, and where further consultation was required in particular cases this would be undertaken.

The Leadership Team RESOLVED, for the reasons set out at paragraphs 3.1-3.3 and elsewhere within the report and Part B appendix, that recommendation 2.1 be adopted.

Action by: Director of Housing Management

A10. AWARD OF HOUSING MANAGEMENT SERVICES GROUNDS MAINTENANCE CONTRACT

Cllr. Kim Taylor-Smith introduced the report. These were two five-year contracts which included 35 housing playgrounds and a commitment to supporting apprenticeships and gardening workshops. Residents had been involved at key stages including the evaluation of tenders.

The Leadership Team RESOLVED, for the reasons set out at paragraphs 3.1-3.4 and elsewhere within the report and Part B appendix, that recommendations 2.1-2.4 be adopted.

Action by: Director of Housing Management

A11. ANY OTHER ORAL OR WRITTEN PUBLIC ITEMS WHICH THE CHAIRMAN CONSIDERS URGENT

No further matters were considered under the public or private parts of the agenda.

A12. EXCLUSION OF THE PRESS AND PUBLIC

No business was considered in private session

The meeting ended at 8.20pm

Chair