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## **CAPITAL PROGRAMME 2016-17 TO 2018-19**

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Leader of the Council

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## 3. CAPITAL PROGRAMME 2016-17 TO 2018-19

### 3.1 EXECUTIVE SUMMARY

3.1.1 This report sets out the Council's £314 million capital investment programme for 2015-16 onwards.<sup>1</sup> This will deliver the following main projects:

- The re-development of offices at Pembroke Road and provision of more homes, affecting Broadwood Terrace and Chesterton Square;
- the new Barlby primary school and Special Education Needs School;
- a rebuilt Marlborough Primary School and redevelopment of the remainder of the site;
- a rebuilt North Kensington Library and Youth Centre with additional commercially let space;
- re-development of Fox Primary School; and
- purchase of homes for temporary accommodation.

3.1.2 The Council draws a broad distinction between its investment in services; and remunerative schemes that either deliver savings or increase income. Remunerative schemes are expected to repay funding over time. For remunerative projects, the Council may internally borrow (temporarily fund capital spending from cash) ahead of revenue income or capital receipts (income from sale of assets).

3.1.3 Full details of the funding are set out in **Table 2, paragraphs 3.5.10 to 3.5.21** and the **Capital Programme Book Appendix 2** of this report.

### 3.2 RECOMMENDATIONS

3.2.1 Council is requested to:

- (a) Approve the Capital Programme, including the associated expenditure and funding, subject to confirmation of any external resources, as summarised in **Table 2** and set out in detail in **Capital Programme Book, Annex I** including:

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<sup>1</sup> The paper includes the current year because of slippages in spending between years, including that planned for 2015-16 into 2016-17.

- The overall four year Capital Programme subject to further specific Cabinet approval for schemes still in final development; and
  - the inclusion of schemes starting in 2016-17, 2017-18 and 2018-19 for the purpose of financial planning.
- (b) Note that where external funding is not confirmed, any scheme approved will be subject to review in the event that the external funding differs from that assumed in the programme.
- (c) In line with the Council's financial planning parameters, the total remaining reserves are forecast to be at the minimum level of 30 per cent of forecast gross spending at the end of 2019. Please see **Chart 1, paragraph 3.5.19** and the **Capital Programme Book Appendix 2**.
- (d) As set out in the **Capital Programme Book Appendix 2, Section 5**, note that the Council uses the Capital Financing Requirement Method (Option 2) to calculate a prudent level of Minimum Revenue Provision (MRP) for capital spending not yet funded prior to 1 April 2008 and the Asset Life Method (Option 3) for capital spending not yet funded after the 1 April 2008.
- (e) Agree the forecast Capital Financing Requirement as a result of the proposed Capital Programme, in accordance with the requirements of the Prudential Code, as set out in **paragraph 3.5.20** and **the Capital Programme Book Appendix 3, Table 9**.
- (f) Agree the calculation of the General Fund Minimum Revenue Provision for debt repayment in 2016-17 and to make no provision in respect of the HRA in 2016-17 as set out in **paragraph 3.6.4** and **paragraph 3.6.6**.
- (g) Agree the affordability and sustainability of the revenue impact of the capital programme on the Council Tax, in accordance with the requirements of the Prudential Code, as set out in **paragraph 3.6.5**, and the **Capital Programme Book Appendix 3 (Table 9, paragraph 1.4 and paragraph 1.5)**.
- (h) Agree that the HRA capital investment is limited to the surplus funds it can generate to ensure sustainability, unless opportunities to build additional dwellings can be realised when

borrowing up to the Government's debt ceiling will be permitted, as set out in **paragraph 3.5.6** and **paragraph 3.6.6**.

### **3.3 REASONS FOR DECISION**

- 3.3.1 The capital programme is substantial and an integral part of the Council's business and financial planning. Under the Council's Constitution, Cabinet and thereafter full Council are required to approve the overall capital programme each year. ***All capital projects over the Council's key decision threshold come back to Cabinet for final decision.***
- 3.3.2 The Council has a duty under section 3(1) of the Local Government Act 2003 to determine and keep under review how much money it can afford to borrow. Section 3(5) of the Local Government Act 2003 provides that the Secretary of State may by regulations make provision about the performance of that duty.
- 3.3.3 Regulations made by the Secretary of State require the Council to have regard to the Prudential Code for Capital Finance in Local Authorities published by CIPFA (Chartered Institute of Public Finance and Accountancy) regarding the affordability of the Capital Programme. The Prudential Code requires the consideration of matters including the implications for the Council Tax, prudence and the long-term implications of any external borrowing.

### **3.4 BACKGROUND**

- 3.4.1 The proposed programme entails capital investment of £314 million. It covers the four years to 2015-16 to 2018-19. The programme forecasts spending and funding for all open financial years and is constantly evolving with substantial forecast slippage or re-phasing for the current financial year<sup>2</sup>.
- 3.4.2 The programme is focused on enhancing education, improving the quality of life in the poorest parts of the Royal Borough and generating savings to protect services.
- 3.4.3 The previous capital programme was £325 million requiring £286 million of Council funding. The new programme requires £283 million

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<sup>2</sup> Please see Budget Monitoring 2015-16, Quarter 3 elsewhere on the Cabinet agenda. At the end of December 2015, there was a forecast of £63 million of spending against budgets of £87 million – an underspend of £24 million - but with £22 million of this confirmed for future financial years.

of Council funding. A comparison with previous four year programmes is set out in **Table 1** below:

**Table 1: Comparison with Previous Programmes**

<b>Capital Programme</b>	<b>Cost £m</b>	<b>Council Funding £m</b>	<b>Council Funding %</b>
2015-16 to 2018-19	314	283	90%
2014-15 to 2017-18	325	286	88%
2013-14 to 2016-17	240	190	79%
2012-13 to 2015-16	240	185	77%

### **3.5 PROPOSAL AND ISSUES**

#### **Capital Strategy and Major New Schemes**

3.5.1 The major schemes that the Council could readily fund from its own resources to transform services and the streetscape have either been completed or are underway. The capital programme will accordingly extend to:

- a relatively small number of schemes that will potentially realise significant improvements to services or mitigate spending pressures;
- a range of schemes that will deliver significant savings or increase income; and
- schemes where the Council can realise the value of its assets both to rebuild existing facilities and generate resources to fund service investment.

3.5.2 The Council has two new major schemes included in the programme for the first time:

- **Purchase of properties for temporary accommodation**, the aim being to alleviate supply issues and contain revenue costs (mitigate budget pressures).
- **Kensington Town Hall Public Areas**, a refurbishment to increase occupancy and income generation.

## SUMMARY OF THE CAPITAL PROGRAMME

3.5.3 A breakdown of the programme by service and the sources of funding is shown in **Table 2** below.

**Table 2: Capital Programme by Service**

<b>Service</b>	<b>2015-16 £'000</b>	<b>2016-17 £'000</b>	<b>2017-18 £'000</b>	<b>2018-19 £'000</b>	<b>Total £'000</b>
Adult Social Care	1,536	1,702	2,500	500	6,238
Children's Services	19,463	37,089	17,272	17,409	91,233
Environment, Leisure and Resident's Services	8,135	6,204	1,175	1,708	17,222
Housing Services	1,847	9,555	555	555	12,512
Housing Revenue Account	23,345	18,221	16,345	10,345	68,256
Library, Archives and Heritage Services	1,683	50	0	0	1,733
Transport and Technical Services	3,952	2,640	3,786	910	11,288
Corporate Services	20,810	38,150	38,336	8,703	105,999
<b>Total Spending</b>	<b>80,771</b>	<b>113,611</b>	<b>79,969</b>	<b>40,130</b>	<b>314,481</b>
<b>Housing Revenue Account Funded</b>	<b>23,345</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>68,256</b>
External Funding General Fund	9,031	13,536	7,184	1,112	30,863
Reserves	39,033	43,854	11,440	5,673	100,000
Capital Receipts	8,000	13,000	20,000	0	41,000
External Borrowing	0	0	0	0	0
Funding Not Finalised	1,362	25,000	25,000	23,000	74,362
<b>Subtotal</b>	<b>57,426</b>	<b>95,390</b>	<b>63,624</b>	<b>29,785</b>	<b>246,225</b>
<b>Total Funding</b>	<b>80,771</b>	<b>113,611</b>	<b>79,969</b>	<b>40,130</b>	<b>314,481</b>
<b>Total Council Funding</b>	<b>71,740</b>	<b>100,075</b>	<b>72,785</b>	<b>39,018</b>	<b>283,618</b>

3.5.4 The £74 million of funding which is not finalised will either be funding initially from internal borrowing (subject to the cash position of the Council allowing this) ahead of revenue income streams and/or from future capital receipts (income from sale of assets). The capital programme represents plans for future capital investment and not contractual commitments. The funding position will be kept under quarterly review as part of budget monitoring and reported to Cabinet.

3.5.5 **Table 3** overleaf summarises the key changes between the 2015-16 and the 2016-17 capital programmes including:

- New General Fund schemes, including investment in temporary accommodation and Kensington Town Hall public areas.

- Housing Revenue Account (HRA) capital investment changes.
- Slippage and re-phasing of existing projects moves a forecast of £15 million of expenditure from 2014-15 to 2015-16.

**Table 3: Change between the 2015-16 and the 2016-17 Capital Programmes**

	Cost £m	Council Funding £m
2015-16 to 2017-18 Programme	249.6	218.9
Slippage from 2014-15	15.0	13.9
	264.6	232.8
New General Fund schemes	41.1	37.6
Existing General Fund schemes requesting more money	11.8	12.6
Existing General Fund schemes requesting less money	-10.5	-9.4
HRA programme changes	7.5	9.6
<b>Capital Programme 2015-16 Onwards</b>	<b>314.5</b>	<b>283.1</b>
<b>Net Change</b>	<b>64.9</b>	<b>64.2</b>

3.5.6 Spending on HRA schemes does not represent a call on the Council's resources, but reflects a prudent use of funds held by the HRA.

#### **Delivery of Existing Major Schemes**

3.5.7 Large existing schemes are discussed, by service, below:

##### **Cross Service**

**Marlborough Primary School** and **Denyer Street Depot** – the Marlborough Primary School buildings are old and in need of replacement, whereas the adjacent Denyer Street Depot is under-used. The Council is rebuilding the school and undertaking redevelopment of the remainder of the site.

### **Children's Services**

**Fox Primary School Redevelopment** – the school is over-subscribed with long waiting lists and is in need of redevelopment.

### **Corporate Services**

**Pembroke Road potential redevelopment**– a major scheme to regenerate the Pembroke Road area to provide new homes and space for commercial and community use.

**Kensington Town Hall public area refurbishment** – a scheme to enhance the facilities and potentially generate additional revenue income via greater occupancy.

### **Housing Services**

**Purchase of residential dwellings for temporary accommodation** – to potentially mitigate a budget pressure.

### **Rolling Programmes**

- 3.5.8 Rolling programmes are annual cash-limited budgets that allow services to implement small capital schemes that address their service priorities. They can be either enhancements, structural maintenance or more significant schemes to improve services. A summary of rolling programmes is set out in **Table 4** below.

**Table 4: Rolling Programmes**

<b>Service</b>	<b>2016-17 £'000</b>	<b>2016-17 £'000</b>	<b>2017-18 £'000</b>	<b>2018-19 £'000</b>
Children's Services	942	640	640	640
Environment, Leisure and Resident's Services	2,200	1,175	1,175	1,175
Housing Services	847	555	555	555
Library, Archives and Heritage Services	15	0	0	0
Transport and Technical Services	1,697	1,050	1,050	850
Corporate Services	221	150	150	150
<b>Total</b>	<b>5,922</b>	<b>3,570</b>	<b>3,570</b>	<b>3,370</b>

### **Pipeline Schemes**

- 3.5.9 The Council is considering a number of projects that may appear in future years' capital programmes. No decision has been taken or funding identified to proceed with such schemes and they are not sufficiently advanced to include in the programme.

### **Financing the Programme**

- 3.5.10 The total capital spending and funding sources for all services from 2016-17 onwards is set out in the **Capital Programme Book Appendix 2**.

### **External Resources**

- 3.5.11 Capital funding from external resources, which includes grants received from the Government and contributions from third parties, for example, Section 106 funds, will total £31 million.

### **Council Funding**

- 3.5.12 Council funding is provided from statutory capital funding, such as capital receipts and borrowing (although the Council currently chooses not to borrow); resources that the Council has specifically set aside to pay for capital schemes i.e. the Capital Expenditure Reserve; other reserves and contributions from the Council's revenue budget.

- 3.5.13 The Council draws a broad distinction between its service investment, remunerative schemes that either produce savings or increase income, and those schemes which are self-funding:

- Investment in services is funded from capital and revenue resources and the Council will continue to fund such schemes that are necessary to maintain and enhance services.
- Remunerative schemes that either deliver savings or increase income are funded from the Council's reserves. The funding is "lent" to the scheme and is repaid, at least in nominal terms, as savings or income permits.
- Schemes where the Council can realise the value of its assets both to rebuild existing facilities and generate surplus income are self-funding.

- 3.5.14 Use of the Council's reserves to fund remunerative schemes will generate a better rate of return than relatively risk-free investments in the Government's Debt Management Office can currently provide. Repayment of the reserve draw-downs will ensure that the Council's reserves are replenished in nominal terms and that they continue to ensure the Council's financial resilience.

- 3.5.15 The Car Parking Reserve can be used to fund legally eligible revenue and capital expenditure, such as highways maintenance, from surpluses received from on-street parking operations.

### **Affordability**

- 3.5.16 The main programme can be funded from the Council's resources without recourse to borrowing. Total Council reserves are forecast to fall from £197 million at 31 March 2015 to £97 million at 31 March 2019. This forecast is speculative and depends on assumptions about

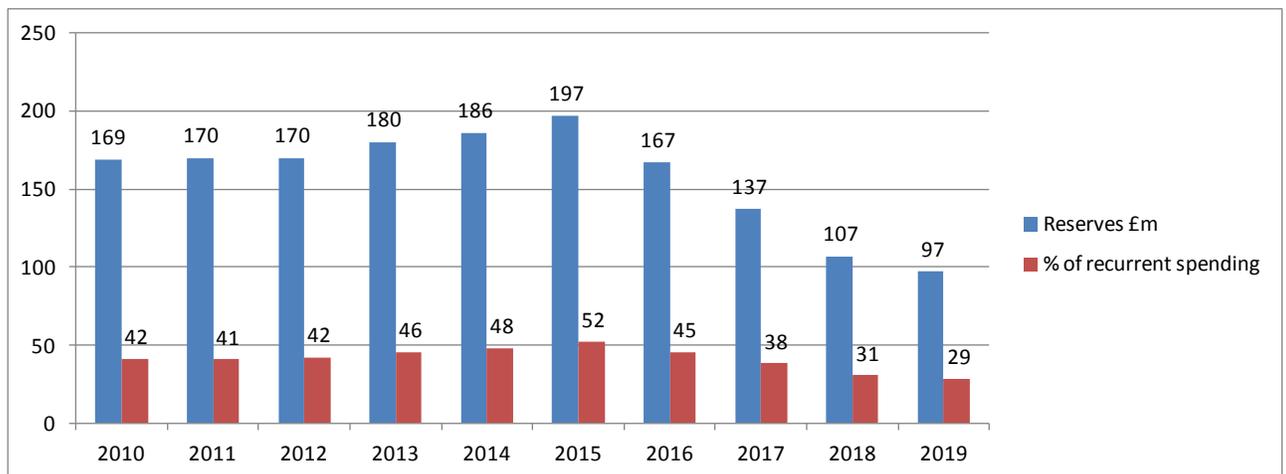
asset value release which may not materialise or be lower than forecast and the existing cash envelope for capital investment.

3.5.17 The projected cost of 'pipeline' schemes (outside the capital programme) requires an additional £25 million of Council funding. The funding sources and the capital programmes affordability will be reviewed as and when these are likely to come into the main programme.

3.5.18 The Council assesses the affordability of the capital programme based on the overall level of its reserves, an assessment of the level of income generated by remunerative and self-funding schemes used to replenish reserves and the potential for future release of land value (capital receipts). Capital receipts can only be used for capital investment.

3.5.19 **Chart 1** below forecasts that the programme as proposed leaves an overall reserve balance of £97 million (which includes the working balance of £10 million) including forecast capital returned by remunerative projects to end 2019.

**Chart 1: Forecast Level of Reserves**



**Borrowing**

3.5.20 The underlying need to borrow for capital purposes, after all other sources of capital financing available are taken into account is the 'Capital Financing Requirement' (CFR). The Council intends to rely on external funding and internal resources to fund the programme, as set out in **Table 5 of the Capital Programme Book Appendix 2 (Total Funding)** and will only increase the General Fund CFR to:

- fund schemes of exceptional long-term strategic importance to the Council; or
- cover for temporary cash requirements pending an earmarked capital receipt.

3.5.21 The HRA is permitted by the Government to borrow a further £11.4 million in addition to the existing £210 million of HRA debt because at the inception of self-financing, the Council chose not to increase the level of its HRA debt to that the Government expected. The HRA will only borrow up to this limit to build additional housing.

### **Value Added Tax (VAT)**

3.5.22 The Council pays close attention to its VAT arrangements, particularly its “partial exemption ratio”. Ordinarily, entities cannot reclaim VAT incurred in the provision of VAT-exempt activities, known as “exempt input VAT”. VAT exempt activities include the letting of properties to third parties. However, HM Revenue & Customs (HMRC) operates a scheme that allows individual local authorities to reclaim exempt input VAT as long as the total amount does not exceed 5 per cent of their overall VAT liability. If this ratio is exceeded, a local authority cannot recover exempt input VAT for that financial year and must repay any exempt input VAT already repaid to it by HMRC. A breach would potentially cost the Council £2 million.

3.5.23 HMRC may permit a “one-off” or “occasional” breach provided that the seven-year average is below the 5 per cent threshold and that the likelihood of further breaches is low. Ordinarily, the Council does not risk breaching the ratio. However, significant capital investment to generate rental income has increased the level of exempt input VAT incurred by the Council. The Council has the option of opting to tax property assets to manage the tax position.

3.5.24 The Council will take action to reduce the risk of a breach in 2015-16 and future years if required and monitors the position regularly.

### **Monitoring the Capital Programme**

3.5.25 Given that capital programme investment is at levels which will release the reserves down to levels regarded as a prudent minimum, updates on overall affordability on the programme will in future be included in the quarterly budget monitoring reports to Cabinet in May/June, July, October and February each year.

## **3.6 OPTIONS AND ANALYSIS**

3.6.1 Cabinet may amend the composition and financing of the programme as presented in this report.

3.6.2 Furthermore, general approval of the programme as presented in this report does not authorise individual schemes to proceed unless they require no further approval i.e. that they are either too small to require a Key Decision or a Key Decision authorising the scheme has already been taken. Cabinet may therefore choose to amend the programme as individual schemes are brought to Cabinet for decision.

#### **Impact on the General Fund and Council Tax**

3.6.3 As there is no planned borrowing over the next four years, the revenue effect of the programme on the General Fund and Council Tax is limited to the loss of interest income as reserves are applied to fund expenditure. Borrowing, rather than using reserves, incurs external interest costs and a further statutory minimum provision for debt repayment. It is therefore beneficial to use reserves, where available, rather than borrowing.

3.6.4 The Council's proposed Minimum Revenue Provision (MRP) for the repayment of General Fund debt incurred prior to this programme is set out in **Table 7 of the Capital Programme Book Appendix 2**. In 2016-17, it is forecast that the MRP will be £1 million.

3.6.5 The effect of the 2016-17 Capital Programme on the Band D Council Tax is similar to that for the 2015-16 Capital Programme, as set out in **Table 9 of the Capital Programme Book Appendix 3**.

#### **Impact on the Housing Revenue Account (HRA)**

3.6.6 In accordance with previous decisions, it is not proposed to make any provision for debt repayment as this would further reduce the already limited available capital resources. To ensure sustainability, HRA capital investment is limited to the surpluses that it can generate.

### **3.7 CONSULTATION**

3.7.1 Individual schemes are subject to consultation with residents, businesses and partners as appropriate. The programme itself has been drawn up with input from services, Members and partners.

### **3.8 EQUALITY IMPLICATIONS**

3.8.1 The Council's buildings provide services to residents with a wide range of backgrounds and abilities. The Council's Corporate Equalities Policy commits the Council to making all Council buildings accessible where practicable. The Capital Programme includes a number of schemes that will improve accessibility or replace buildings where this is difficult. The implications of individual projects are either included in

the Capital Budget Reports submitted to the Scrutiny Committees or will be included in more detail in the relevant Key Decision reports.

### **3.9 INFORMATION, COMMUNICATIONS AND TECHNOLOGY (ICT) IMPLICATIONS**

3.9.1 There are no information, communication and technology (ICT) implications arising from this report.

### **3.10 LEGAL IMPLICATIONS**

3.10.1 The Council has a duty under section 3(1) of the Local Government Act 2003 to determine and keep under review how much money it can afford to borrow. Section 3(5) of the Local Government Act 2003 provides that the Secretary of State may by regulations make provision about the performance of that duty. Regulations made by the Secretary of State require the Council to have regard to the Prudential Code for Capital Finance in Local Authorities published by CIPFA regarding the affordability of the Capital Programme. The Prudential Code requires the consideration of matters including the implications for the Council Tax, prudence and the long-term implications of any external borrowing.

### **3.11 FINANCIAL AND RESOURCES IMPLICATIONS**

3.11.1 The financial and resources implications are set out elsewhere in this report.

Nicholas Holgate  
**TOWN CLERK**

### **Local Government Act 1972 (as amended) – Background papers used in the preparation of this report**

Capital programme bid submissions, autumn 2015.

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## **CAPITAL PROGRAMME 2016-17 TO 2018-19**

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COUNCILLOR NICHOLAS PAGET-BROWN  
Leader of the Council

NICHOLAS HOLGATE  
Town Clerk

## **APPENDIX 1**

### **OTHER IMPLICATIONS**

#### **1. Impact on the Environment**

- 1.1 The Council's Environment Strategy sets out how the Council will demonstrate leadership in developing sustainable solutions to environmental problems. This includes how the Council can influence good practice from its suppliers and contractors through procurement policies and the application of whole life costing. Individual schemes will address these requirements in the reports and Key Decisions seeking authorisation for the scheme to proceed.

## APPENDIX 2

### CAPITAL PROGRAMME FUNDING

#### 1. FUNDING

##### Introduction

- 1.1 The funding for the capital programme is shown in **Table 5** overleaf. Total spending less capital grants and contributions, use of reserves and capital receipts leaves a balance to be funded from borrowing, which is also known as the 'Capital Financing Requirement'. The Council may, if required, temporarily internally borrow to fund spending ahead of revenue income streams being generated or capital receipts being realised.
- 1.2 As set out in **paragraph 3.5.4** of the **Capital Programme Report**, the £74 million of funding which is not finalised will either be funded initially from internal borrowing (subject to the cash position of the Council allowing this) ahead of revenue income streams and/or ultimately from future capital receipts (income from sale of assets).

**Table 5: Total Funding**

<b>General Fund</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Total Spending</b>	<b>57,426</b>	<b>95,390</b>	<b>63,624</b>	<b>29,785</b>	<b>246,225</b>
Funded from external funding	9,031	13,536	7,184	1,112	30,863
<b>Net Balance ( from Council Funding)</b>	<b>48,395</b>	<b>81,854</b>	<b>56,440</b>	<b>28,673</b>	<b>215,362</b>
Use of Reserves	39,033	43,854	11,440	5,673	100,000
Use of Capital Receipts	8,000	13,000	20,000	0	41,000
Funding to be decided	1,362	25,000	25,000	23,000	74,362
<b>Balance = external borrowing required</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Housing Revenue Account (HRA)</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Total Spending</b>	<b>23,345</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>68,256</b>
Funded from external funding	470	0	0	0	470
<b>Net Balance (from HRA Funding)</b>	<b>22,875</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>67,786</b>
Use of self-funding	17,876	18,121	16,345	10,345	62,687
Use of capital receipts	4,999	100	0	0	5,099
<b>Balance = external borrowing required</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Total Spending</b>	<b>80,771</b>	<b>113,611</b>	<b>79,969</b>	<b>40,130</b>	<b>314,481</b>
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## 2. EXTERNAL RESOURCES

### External Funding

- 2.1 Expenditure in the programme that is conditional on external funding has been set in line with the latest information. Revisions may be necessary if this funding reduces. Details of grants and contributions associated with specific bids are shown in **Table 6** overleaf.

**Table 6: Grants and contributions**

<b>External Funding</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	
<b>Grants</b>					
Department for Education	2,048	810	1,490	600	4,948
Department for Health	1,230	502	0	0	1,732
Disabled Facilities Grant	310	310	310	310	1,240
	<b>3,588</b>	<b>1,622</b>	<b>1,800</b>	<b>910</b>	<b>7,920</b>
<b>Contributions</b>					
Developers (Section 106)	4,085	11,262	4,373	202	19,922
Transport for London	938	395	716	0	2,049
Other Authorities	0	430	205	0	635
Other Contributions	420	297	90	0	807
	<b>5,443</b>	<b>12,384</b>	<b>5,384</b>	<b>202</b>	<b>23,413</b>
<b>Total External Funding</b>	<b>9,031</b>	<b>14,006</b>	<b>7,184</b>	<b>1,112</b>	<b>31,333</b>

### **3. INTERNAL RESOURCES**

#### **Capital Receipts**

- 3.1 Capital receipts (sales proceeds from the sale of assets) can only be used to fund capital investment and for no other purpose. Capital receipts from the sale of land and property held within the HRA ring-fence can only be released for capital investment in local regeneration and/or housing as required by statute and regulation.

#### **Reserves**

- 3.2 The reserves will be released fund capital investment. Please see reserves forecast in **paragraph 3.5.19** and **Chart 1** of the **Capital Programme Report**. The net reductions in reserves are forecast to be £100 million over the next four year to end 2019. This is in line with the stated reserves policy.

### **4. 'Prudential' Borrowing**

- 4.1 'Prudential' borrowing is allowed under the Prudential Code provided that it is affordable. Borrowing has revenue implications because the Council has to meet the interest and repayment costs of the borrowing from its own resources.

4.2 The Council's policy is that its Capital Financing Requirement will only be increased to fund:

- schemes of exceptional long-term strategic importance to the Council;
- spend to save or to support mainly self-financing projects;
- to cover temporary cash requirements pending an earmarked capital receipt; and, if required,
- to lever in external support for the most important local priorities.

## 5. Minimum Revenue Provision for Debt Repayment

5.1 The Local Authorities (Capital Financing and Accounting) (England) (Amendment) Regulations 2008 require that *"a local authority shall calculate for the current financial year an amount of Minimum Revenue Provision (MRP) that it considers to be prudent"*. This is the amount set aside from revenue for the repayment of debt principal relating to the General Fund only.

5.2 The proposed revenue provision for debt repayment is shown in **Table 7** below.

**Table 7: Minimum Revenue Provision for Debt Repayment**

Provision for Debt Repayment	2014-15 £'000	2015-16 £'000	2016-17 £'000	2017-18 £'000	2018-19 £'000
Historic capital debt	984	933	994	843	809
Ex-ILEA debt*	310	316	0	0	0
<b>Total Minimum Revenue Provision</b>	<b>1,294</b>	<b>1,249</b>	<b>994</b>	<b>843</b>	<b>809</b>

\*The Council manages debt relating to the former Inner London Education Authority on behalf of inner London.

5.3 Please note that the final amounts charged will vary in line with the final capital expenditure and financing outturn for 2015-16 when this is known. This assumes no internal borrowing. Any internal borrowing will increase these costs if the capital receipts are received after the relevant assets for which the borrowing is incurred are completed. The Council's policy is to depreciate assets from the 1 April after the date of completion (the date the asset comes into use).

5.4 The requirement for "prudent" provision for debt repayment is to ensure that debt is repaid over a period that is either reasonably commensurate with the period over which the capital expenditure

provides benefits or provided for by the time the debt has to be repaid.

5.5 For capital expenditure incurred prior to 1 April 2008, guidance allows local authorities to select one of four options to ensure prudent provision for debt repayment:

- Regulatory Method - MRP is equal to the amount determined in accordance with the 2003 Regulations (as amended), as if they had not been revoked by the 2008 Regulations ("Option 1" in the guidance).
- Capital Financing Requirement Method - MRP is equal to 4 per cent of the Capital Financing Requirement as derived from the balance sheet at the end of the preceding financial year ("Option 2" in the guidance).
- Asset Life Method - MRP is determined by reference to the life of the asset for which the borrowing is undertaken by equal instalment method or annuity method ("Option 3" in the guidance).
- Depreciation Method - MRP is to be equal to the provision required in accordance with depreciation accounting for new borrowing ("Option 4" in the guidance).

5.6 The Council has used the CFR method to calculate the MRP for capital expenditure incurred prior to 1 April 2008 because it is the simplest method to use. Therefore, it is proposed that the Council continues to do so.

5.7 For capital expenditure incurred since 1 April 2008 government guidance allows local authorities to select only the Asset Life Method or Deprecation Method to calculate the MRP. It is proposed that the Asset Life Method is used by the Council to calculate the MRP for capital expenditure incurred after 1 April 2008 because the method provides the Council with the following benefits:

- It is more cost effective: MRP is provided for new assets only in the year following that in which they become operational and for existing assets, only in the year after the capital expenditure is incurred. Therefore the Council's considerable capital investment in new and existing assets will not increase the MRP before the benefits of the investment are felt by residents.

- Each year, the MRP provided for assets owned via a finance lease will be equal to the amount that is provided to write down the liability. This is transparent and will eliminate the risk of the Council “double counting” the cost of the lease in its accounts.

## APPENDIX 3

### PRUDENTIAL INDICATORS

#### Introduction

- 1.1 Local Authority Prudential Indicators are set out in the CIPFA Prudential Code as required by the Local Government Act 2003. They form part of an integrated approach to capital investment decision-making that takes into account affordability and the implications for external borrowing.

#### Capital Financing Requirement

- 1.2 The borrowing requirement, known as the Capital Financing Requirement (CFR) resulting from the proposed Capital Programme is forecast in **Table 8** below.

**Table 8: Forecast Capital Financing Requirement**

	Housing Revenue Account £m	General Fund £m	Total £m
Closing balance 2014-15	210	35	245
Closing balance 2015-16	210	46	256
Closing balance 2016-17	210	29	239
Closing balance 2017-18	210	29	239
Closing balance 2018-19	210	28	238

- 1.3 There is no additional external borrowing required to fund the capital programme. The programme is forecast to be fully funded from external and internal resources with potentially temporary internal borrowing ahead of expected capital receipts. The forecast factors in some internal borrowing for 2015-16 which may or may materialise depending on the timing of spending, the available reserves at the year end and the timing of capital receipts (sales of assets) and assumes this is fully funded the following year (2016-17).

#### General Fund Affordability

- 1.4 **Table 9** overleaf shows the affordability of the Capital Programme for the General Fund, in terms of the marginal impact on the Council Tax and the share of the total budget taken up by capital financing costs. This is compared to the equivalent figures in the previous capital programme.

**Table 9: General Fund Affordability**

<b>Affordability for the General Fund</b>	<b>Actual 2014-15 £'000</b>	<b>Forecast 2015-16 £'000</b>	<b>Forecast 2016-17 £'000</b>	<b>Forecast 2017-18 £'000</b>	<b>Forecast 2018-19 £'000</b>
Interest on historic debt	56	56	56	56	56
Minimum Revenue Provision	1,294	1,366	996	956	917
Interest loss on use of cash balances	0	107	307	453	609
<b>Total Financing Cost</b>	<b>1,350</b>	<b>1,529</b>	<b>1,359</b>	<b>1,464</b>	<b>1,582</b>
<b>Change year-on-year £</b>		178	-170	106	118
<b>Cost per Council Tax Band D Equivalent</b>		<b>£16</b>	<b>£14</b>	<b>£15</b>	<b>£17</b>
<b>Ratio of financing cost to net revenue stream</b>		<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>
<b>Last published capital programme 2015-16</b>					
<b>Cost per Council Tax Band D Equivalent</b>	<b>£16</b>	<b>£15</b>	<b>£14</b>	<b>£14</b>	<b>N/A</b>
<b>Ratio of financing cost to net revenue stream</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>1%</b>	<b>N/A</b>

**Housing Revenue Account Affordability**

- 1.5 Future levels of HRA capital expenditure will need to be determined as part of the annual capital and revenue budgets setting.

**Other Prudential Indicators**

- 1.6 Other Prudential Indicators relating to treasury management and external debt are set out in the Treasury Management Strategy.

## **ANNEX I**

### **Explanatory Notes**

### **Service Capital Programme 2016-17**

## **CAPITAL PROGRAMME 2016-17 TO 2018-19 NOTES**

### **Presentation of the Council's Capital Programme**

The Capital Programme is shown for each of the Council's Service Groups with schemes being shown in alphabetic order by project title and then by budgeted start year. Projects are assigned a Programme Status as described below.

Inclusion of schemes in 2016-17 gives authority to proceed subject to confirmation of the:

- business case;
- external resources;
- firmer planning and cost estimates; and
- appropriate Key Decision.

'Later Years' are provisional and their inclusion of new starts in these years gives authority to plan for the future schemes.

The Programme schedules show for each project actual spend to 31 March 2015 and estimates for 2015-16 and future years.

For each Service Group, the sources of capital funding for each year's programme is shown i.e. external funding (e.g. capital grants and contributions) and Council funding (e.g. specific capital reserves, capital receipts and funding from the Capital Expenditure Reserve).

### **Budget Status:**

All schemes require a funding release before an expenditure commitment is made, normally through a Key Decision. The detailed project list in **Annex 1** marks with a tick those individual schemes in 2016-17 that are assumed to have authority to spend. This includes those that have already achieved a Key Decision and those delegated to officers as too small to require a Key Decision. Rolling programmes (marked with a tick) are also treated as having a budget release for the coming financial year, so that officers can commit expenditure as schemes are readied. The Programme includes a global provision for future years. Schemes with no tick in 2016-17 require further work before approval to commit expenditure is granted.

### **Financial Conventions:**

- (i) Capital costs relate to items which give a long-term benefit to the Council.
- (ii) Revenue costs are items of a recurring nature e.g. running costs for new premises or equipment and financing costs.
- (iii) All costs are shown at outturn prices.

## Programme Stages

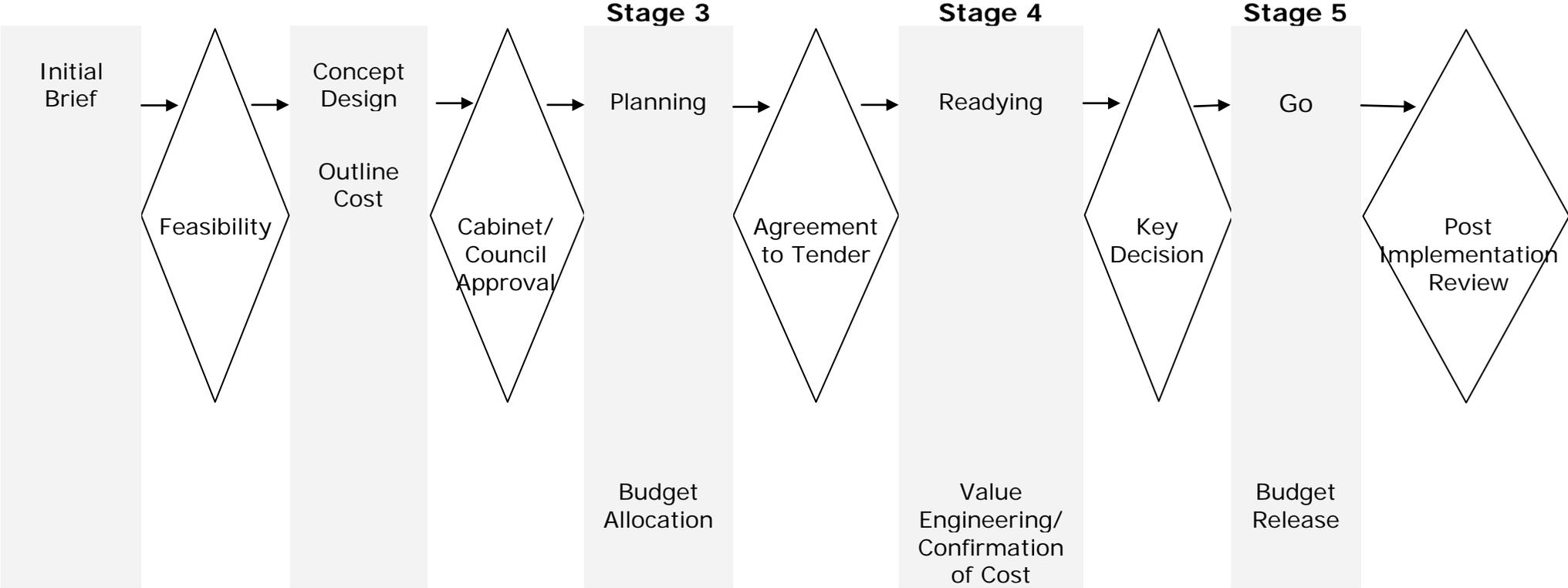
The progress of a capital scheme is based on the Royal Institute of British Architects (RIBA) schema that records the lifecycle of a property project from initial feasibility to post implementation review. The Council amalgamates these as shown below:

### Council Stages

Stage Description	RBKC Stage
<b><i>Speculative</i></b> Initial Project Brief Concept Design including outline costs	<b>S</b>
<b><i>Planning</i></b> (Developed Design including costs)	<b>3</b>
<b><i>Readying</i></b> (Technical Design up to tender acceptance)	<b>4</b>
<b><i>Go</i></b> (Requires a key decision to agree project and release budget)	<b>5</b>

A scheme is formally included in the Programme and funded when it reaches stage 3. Speculative schemes are at an exploratory stage and as they are still under development, they are not included in the Programme until more information is available and a decision has been taken to proceed. Smaller schemes are usually included in the relevant rolling programme.

**CAPITAL SCHEMES PROGRESSION**



Speculative



The Capital Programme



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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***ADULT SOCIAL CARE***

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[ ✓ = Authority to spend]

Adult Social Care

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Corporate Property Services</b>													
Adult Social Care Day Centre Re-provision	Separate day centres currently providing services to people with learning disabilities in RBKC and H&F; and people with mental health problems would be co-located within one resource centre in the north of the borough.	2015/16	0	300 ✓	1,000 ✓	2,500	500	0	4,300	0	0	4,300	5
Ellesmere House Snagging Works	Post completion snagging works	2013/14	226	6 ✓	0	0	0	0	232	0	232	0	5
<b>SUB TOTAL</b>			<b>226</b>	<b>306</b>	<b>1,000</b>	<b>2,500</b>	<b>500</b>	<b>0</b>	<b>4,532</b>	<b>0</b>	<b>232</b>	<b>4,300</b>	
<b>Managed by Service Group</b>													
A Place to Live - Shared Ownership Scheme	Additional or improved housing and accommodation projects to facilitate supported housing options for people with learning disabilities, autism and/or challenging behaviour.	2016/17	0	0	300	0	0	0	300	300	0	0	3
eCommerce Facility for Tri-Borough ASC Porta	Implementation of eCommerce functionality to the existing ASC Portal to support and extend the existing Market Place already in place.	2014/15	41	39 ✓	0	0	0	0	80	80	0	0	5
Ellesmere House - Ground Floor	Reconfiguration of the ground floor of Ellesmere House into approximately 21 nursing beds.	2014/15	39	1,066 ✓	0	0	0	0	1,105	1,105	0	0	5

[ ✓ = Authority to spend]

Adult Social Care

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Frameworki Mobile Working	The development of an IT infrastructure and mobile device software and the purchase of 100 suitable mobile devices, which will allow social workers to update Frameworki case records in the field.	2014/15	0	100 ✓	202 ✓	0	0	0	302	302	0	0	5
Frameworki to Mosaic	Upgrade of the Adult Social Care case management system from Frameworki to Mosaic.	2016/17	0	0	200	0	0	0	200	0	200	0	4
Tri-Borough E-monitoring System	Procurement of a Tri-Borough electronic call monitoring system to support the planned new homecare contract. The system will record the actual amount of care delivered rather than that commissioned and pay based on actuals.	2014/15	0	25 ✓	0	0	0	0	25	25	0	0	5
<b>SUB TOTAL</b>			<b>80</b>	<b>1,230</b>	<b>702</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,012</b>	<b>1,812</b>	<b>200</b>	<b>0</b>	
<b>TOTALS</b>			<b>306</b>	<b>1,536</b>	<b>1,702</b>	<b>2,500</b>	<b>500</b>	<b>0</b>	<b>6,544</b>	<b>1,812</b>	<b>432</b>	<b>4,300</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Adult Social Care</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Government Grant	0	0	300	0	0	0	<b>300</b>
Contributions Other	80	1,230	202	0	0	0	<b>1,512</b>
<b>TOTAL</b>	<b>80</b>	<b>1,230</b>	<b>502</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,812</b>
<b>INTERNAL FUNDING</b>							
Other Reserves	226	6	200	0	0	0	<b>432</b>
<b>TOTAL</b>	<b>226</b>	<b>6</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>432</b>
<b>CORPORATE FUNDING</b>							
General Resources	0	300	1,000	2,500	500	0	<b>4,300</b>
<b>TOTAL</b>	<b>0</b>	<b>300</b>	<b>1,000</b>	<b>2,500</b>	<b>500</b>	<b>0</b>	<b>4,300</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>226</b>	<b>306</b>	<b>1,200</b>	<b>2,500</b>	<b>500</b>	<b>0</b>	<b>4,732</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>306</b>	<b>1,536</b>	<b>1,702</b>	<b>2,500</b>	<b>500</b>	<b>0</b>	<b>6,544</b>

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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***CHILDREN'S SERVICES***

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[ ✓ = Authority to spend]

Children's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Corporate Property Services</b>													
Asbestos in Schools Works	Works identified by the asbestos survey commissioned by the TriBorough Compliance Board.	2015/16	0	250 ✓	0	0	0	0	250	250	0	0	5
Barby Primary School Master Plan	The Children's Service part of the scheme is to explore opportunities for the estate including the building of 2 new schools on the site of Barby Primary School	2014/15	12	909 ✓	724 ✓	0	0	0	1,645	0	0	1,645	5
East Row-Whistler Walk Childrens Home Replacement	Project to replace Whistler Walk childrens Home	2012/13	2,366	194 ✓	0	0	0	0	2,560	0	0	2,560	5
Fox Primary School Redevelopment	Redevelopment of the Fox Primary School site to increase capacity and to create a 2 Form Entry, plus S.E.N. Facilities (up to 20 places) + CPD/Staff Training Centre (up to 60 places).	2013/14	392	5,741 ✓	3,315	352	0	0	9,800	1,543	0	8,257	5
Golborne Children's Centre - Refurbishment	The refurbishment and minor re-modelling of Golborne Nursery and Children's Centre in order to accommodate Maxilla Children's Centre and Nursery.	2015/16	0	250 ✓	0	0	0	0	250	250	0	0	5

[ ✓ = Authority to spend]

Children's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Holland Park School Redevelopment	Project management, design team fees and anticipated construction costs for the redevelopment of Holland Park School. It is expected that these will be fully funded through capital receipts from the sale of the Southern site	2008/09	83,054	696 ✓	0	0	0	0	83,750	400	73,449	9,901	5
Kensington Academy	Construction of a new academy at the site currently occupied by the North Kensington Leisure Centre. This is part of the wider KALC project aiming to deliver a new Academy and Leisure Centre in North Kensington. Also see bid 535 and 582	2012/13	27,009	991 ✓	0	0	0	0	28,000	16,509	9,487	2,004	5
Marlborough Primary School and Denyer Street	Redevelopment of of Marlborough Primary School and new commercial premises	2013/14	1,801	7,400 ✓	20,860 ✓	5,280	949	0	36,290	20,402	9,600	6,288	5
Middle Row School Redevelopment	Redevelopment of Middle Row Primary School with enhanced Nursery and Special Education Needs provision.	2012/13	11,912	183 ✓	0	0	0	0	12,095	8,378	3,703	14	5
Parkwood Hall School Fire Doors	Replacement of fire doors and door sets at Parkwood Hall School following a fire risk assessment.	2013/14	154	5 ✓	0	0	0	0	159	159	0	0	5

[ ✓ = Authority to spend]

Children's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2015/16	0	70 ✓	0	0	0	0	70	0	0	70	R
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2016/17	0	0	40 ✓	0	0	0	40	0	0	40	R
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2017/18	0	0	0	40	0	0	40	0	0	40	R
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2018/19	0	0	0	0	40	0	40	0	0	40	R
Schools General Maintenance Programme	A consolidation of condition programmes for nursery, primary and secondary schools as well as suitability programmes for nursery and primary schools.	2015/16	0	872 ✓	0	0	0	0	872	872	0	0	R

[ ✓ = Authority to spend]

Children's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Schools General Maintenance Programme	A consolidation of condition programmes for nursery, primary and secondary schools as well as suitability programmes for nursery and primary schools.	2016/17	0	0	600 ✓	0	0	0	600	600	0	0	R
Schools General Maintenance Programme	A consolidation of condition programmes for nursery, primary and secondary schools as well as suitability programmes for nursery and primary schools.	2017/18	0	0	0	600	0	0	600	600	0	0	R
Schools General Maintenance Programme	A consolidation of condition programmes for nursery, primary and secondary schools as well as suitability programmes for nursery and primary schools.	2018/19	0	0	0	0	600	0	600	600	0	0	R
St Quintin-Premises Improvement	To redevelop St Quintin Family Centre to provide facilities to operate as phase 2 Children's Centre and a centre for Children with Disabilities (part replacement for the Little House).	2007/08	3,445	100 ✓	0	0	0	0	3,545	837	20	2,688	5
St. Anne's Nursery Re-location to Avondale Primary	Relocation of St. Anne's Nursery School to Avondale Primary School and to federate with the existing Avondale nursery provision.	2014/15	67	1,233 ✓	650	50	0	0	2,000	0	0	2,000	5
<b>SUB TOTAL</b>			<b>130,212</b>	<b>18,894</b>	<b>26,189</b>	<b>6,322</b>	<b>1,589</b>	<b>0</b>	<b>183,206</b>	<b>51,400</b>	<b>96,259</b>	<b>35,547</b>	

Managed by Service Group

[ ✓ = Authority to spend]

Children's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Accessible Schools	Improvement in access provisions at two, geographically positioned primary schools in the Royal Borough for pupils with physical disabilities and those with visual or hearing impairments.	2016/17	0	0	60	740	0	0	800	800	0	0	3
Children's Services Case Recording System	Procurement of a Tri-Borough externally hosted third party case recording system for use by the social workers and other professionals in Children's Services, replacing existing in house systems.	2015/16	0	150 ✓	280	0	0	0	430	0	0	430	4
Education Management System Replacement	A Tri-Borough Education Management system to cover School Admissions, Exclusions and Pupil Support, Special Education Needs and other local authority provided school services.	2015/16	0	190 ✓	0	0	0	0	190	0	0	190	5
Stronger Families - ICT Foundation	Family and Children's Services is undertaking a business transformation programme, Stronger Families that has three threads that will require a set of ICT tools to be available to ensure that the business case itself can be achieved.	2011/12	170	19 ✓	0	0	0	0	189	0	0	189	5
<b>SUB TOTAL</b>			<b>170</b>	<b>359</b>	<b>340</b>	<b>740</b>	<b>0</b>	<b>0</b>	<b>1,609</b>	<b>800</b>	<b>0</b>	<b>809</b>	
<b>TOTALS</b>			<b>130,382</b>	<b>19,253</b>	<b>26,529</b>	<b>7,062</b>	<b>1,589</b>	<b>0</b>	<b>184,815</b>	<b>52,200</b>	<b>96,259</b>	<b>36,356</b>	

\*\* Excludes Other Schemes yet to go to tender: 2015-16 £0.21 million 2016-17 £10.56 million, 2017-18 £10.21 million, 2018-19 and Later Years £15.82 million totaling £36.8 million.

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Children's Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Government Grant	26,473	2,048	810	1,490	600	0	<b>31,421</b>
Contributions Other	1,246	3,516	11,352	4,463	202	0	<b>20,779</b>
<b>TOTAL</b>	<b>27,719</b>	<b>5,564</b>	<b>12,162</b>	<b>5,953</b>	<b>802</b>	<b>0</b>	<b>52,200</b>
<b>INTERNAL FUNDING</b>							
Earmarked Capital Receipts	83,411	2,902	13,338	8,685	15,200	0	<b>123,536</b>
Other Reserves	3,117	183	0	0	0	0	<b>3,300</b>
Revenue Contributions	423	0	0	0	0	0	<b>423</b>
<b>TOTAL</b>	<b>86,951</b>	<b>3,085</b>	<b>13,338</b>	<b>8,685</b>	<b>15,200</b>	<b>0</b>	<b>127,259</b>
<b>CORPORATE FUNDING</b>							
General Resources	15,712	10,814	11,589	2,634	1,407	0	<b>42,156</b>
<b>TOTAL</b>	<b>15,712</b>	<b>10,814</b>	<b>11,589</b>	<b>2,634</b>	<b>1,407</b>	<b>0</b>	<b>42,156</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>102,663</b>	<b>13,899</b>	<b>24,927</b>	<b>11,319</b>	<b>16,607</b>	<b>0</b>	<b>169,415</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>130,382</b>	<b>19,463</b>	<b>37,089</b>	<b>17,272</b>	<b>17,409</b>	<b>0</b>	<b>221,615</b>



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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***ENVIRONMENT, LEISURE AND RESIDENT'S SERVICES***

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[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Corporate Property Services</b>													
Holland Park Stable Yard Improvements	The ecology centre is moving out of the Stable Block and the Bi-borough Parks Police teams will be moving into the space. This space, together with office accommodation for the Parks and Leisure services staff needs to be refurbished.	2014/15	16	24 ✓	0	0	0	0	40	0	0	40	5
Kensington Leisure Centre - New Building	Construction of a new leisure centre at the site currently occupied by the North Kensington Leisure Centre. This is part of the wider KALC project aiming to deliver a new Academy and Leisure Centre in North Kensington. Also see bid 535 and 463.	2013/14	27,562	1,438 ✓	400 ✓	0	0	0	29,400	0	23,213	6,187	5
Lots Road Depot	Operations at Cremorne Wharf need to be re-housed in order to facilitate the handover of the site to Thames Water who will pay rent for its use. Formerly known as Bagleys Lane and Chelsea Creek.	2013/14	1,331	69 ✓	0	0	0	0	1,400	0	0	1,400	5
<b>SUB TOTAL</b>			<b>28,909</b>	<b>1,531</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,840</b>	<b>0</b>	<b>23,213</b>	<b>7,627</b>	
<b>Managed by Service Group</b>													
Asset Improvement Plans	A rolling programme for asset improvement works and projects that is intended to enhance the department's diverse and numerous facility and grounds portfolio.	2015/16	0	255	0	0	0	0	255	0	0	255	R
Asset Improvement Plans	A rolling programme for asset improvement works and projects that is intended to enhance the department's diverse and numerous facility and grounds portfolio.	2016/17	0	0	300	0	0	0	300	0	0	300	R

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Asset Improvement Plans	A rolling programme for asset improvement works and projects that is intended to enhance the department's diverse and numerous facility and grounds portfolio.	2017/18	0	0	0	300	0	0	300	0	0	300	R
Asset Improvement Plans	A rolling programme for asset improvement works and projects that is intended to enhance the department's diverse and numerous facility and grounds portfolio.	2018/19	0	0	0	0	300	0	300	0	0	300	R
Athlone Gardens and Wornington Green	Landscaping and other works associated are required for the phased transition of parkland provision for the Wornington Green Estate to transfer the existing Athlone Gardens site within the proposed new Wornington Green development.	2011/12	123	787	800	0	533	0	2,243	0	0	2,243	5
Chelsea Sports Centre Wetside Improvements	Major improvements to the wetside changing rooms, pool area, and ceiling lantern to bring them up to the quality of the new gym and dryside changing.	2015/16	0	500	1,200	0	0	0	1,700	0	0	1,700	4
Disability Discrimination Act Works - Leisure	Planned Programme of essential & desirable Disability and Discrimination Act works to meet legislative requirements and to increase accessibility to parks, and cemeteries for people with disabilities.	2013/14	79	23	0	0	0	0	102	0	0	102	R

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Emslie Horniman's Pleasance Improvement	The project will deliver a new children's playground, a new multi-use games area, refurbishment of the public toilets and catering kiosk, improvements to the Voyse Garden, and general landscaping improvements throughout the park.	2011/12	539	26	0	0	0	0	565	0	565	0	5
Gunnersbury & Hanwell Cemeteries - Resurfacing	Repairing and re-surfacing the existing path and driveway networks at both cemeteries to a satisfactory standard of finish and appearance and fulfilling the councils H&S obligations to visitors.	2012/13	350	150	0	0	0	0	500	0	0	500	5
Gunnersbury Cemetery Improvement Scheme	In support of the longevity of the Cemeteries service this will deliver new burial space and a new office building.	2015/16	0	300	700	0	0	0	1,000	0	0	1,000	3
Holland House Terrace Landscaping	A major refurbishment of the Terrace to provide an appropriate setting for Holland House, making the house a 'jewel in the crown' thus attracting more visitors as part of the Council's Cultural Placemaking agenda.	2016/17	0	0	1,295	0	0	0	1,295	0	0	1,295	4
Holland Park Public Toilets	Improvements to the quality of the toilet facilities but also to extend them into the area of the stable yard building currently used as a changing room for the sports pitch (This is completely underused and wasted space).	2015/16	0	150	200	0	0	0	350	0	0	350	5

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Holland Park Tennis Courts	The project is to replace the fencing and resurface the four tennis courts at Holland Park.	2012/13	190	20	0	0	0	0	210	0	0	210	5
Leighton House Museum Phase 3 Study	Funding study	2016/17	0	0	160	0	0	0	160	0	0	160	4
Little Wormwood Scrubs Development - Phase 2	Improvement works to Little Wormwood Scrubs	2014/15	0	400	0	0	0	0	400	0	0	400	4
Opera Holland Park - Revised Site Entrance	Revised entrance to the site between the cafe and outdoor seating area.	2014/15	4	406	0	0	0	0	410	0	0	410	5
Opera Holland Park - Temporary Structures Phase 1	Improving the functionality and aestheticism of the theatre structures.	2014/15	0	1,055	0	0	0	0	1,055	0	0	1,055	5

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Parks Strategy and Development Plan	This is a rolling programme of capital works carried out across the borough to improve the quality of the parks.	2015/16	0	1,656	0	0	0	0	1,656	0	1,656	0	R
Parks Strategy and Development Plan	This is a rolling programme of capital works carried out across the borough to improve the quality of the parks.	2016/17	0	0	675	0	0	0	675	0	675	0	R
Parks Strategy and Development Plan	This is a rolling programme of capital works carried out across the borough to improve the quality of the parks.	2017/18	0	0	0	675	0	0	675	0	675	0	R
Parks Strategy and Development Plan	This is a rolling programme of capital works carried out across the borough to improve the quality of the parks.	2018/19	0	0	0	0	675	0	675	0	675	0	R
Paths and Fencing Improvements	Improvements relating to St. Mary Abbots railings, St. Luke's Gardens - internal railing, Cremorne Gardens - resetting the cobbles, St. Lukes Gardens - resurfacing paths, Redcliffe Square - resurfacing.	2014/15	0	280	0	0	0	0	280	0	0	280	5

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Public Art	Public Art commissioned by the Art Advisory Panel and funded from S106 contributions from developers	2011/12	120	100	0	0	0	0	220	220	0	0	5
Royal Borough Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in the Royal Borough. Formerly known as the North Kensington Environmental Project.	2015/16	0	266	0	0	0	0	266	0	0	266	R
Royal Borough Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in the Royal Borough. Formerly known as the North Kensington Environmental Project.	2016/17	0	0	200	0	0	0	200	0	0	200	R
Royal Borough Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in the Royal Borough. Formerly known as the North Kensington Environmental Project.	2017/18	0	0	0	200	0	0	200	0	0	200	R
Royal Borough Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in the Royal Borough. Formerly known as the North Kensington Environmental Project.	2018/19	0	0	0	0	200	0	200	0	0	200	R

[ ✓ = Authority to spend]

Environment, Leisure and Resident's Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
South Kensington Station Flower Kiosk	Construction of a new flower kiosk for South Kensington Station forecourt.	2014/15	0	100	0	0	0	0	100	0	0	100	4
Sports Pitch Improvements	Enhancement to the quality of the playing surfaces at Avondale Park, Holland Park and Kensington Memorial Park.	2014/15	0	130	130	0	0	0	260	0	0	260	3
Westway Connected WiFi	Free public wi-fi around Portobello and Golborne Road Markets, Thorpe Close and Acklam Road. This will improve the visitor experience and enable the market and local businesses to access the commercial benefits of digital connectivity.	2015/16	0	0	144	0	0	0	144	72	0	72	3
<b>SUB TOTAL</b>			<b>1,405</b>	<b>6,604</b>	<b>5,804</b>	<b>1,175</b>	<b>1,708</b>	<b>0</b>	<b>16,696</b>	<b>292</b>	<b>4,246</b>	<b>12,158</b>	
<b>TOTALS</b>			<b>30,314</b>	<b>8,135</b>	<b>6,204</b>	<b>1,175</b>	<b>1,708</b>	<b>0</b>	<b>47,536</b>	<b>292</b>	<b>27,459</b>	<b>19,785</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Environment, Leisure and Resident's Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Government Grant	0	0	72	0	0	0	<b>72</b>
Contributions Other	120	100	0	0	0	0	<b>220</b>
<b>TOTAL</b>	<b>120</b>	<b>100</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>292</b>
<b>INTERNAL FUNDING</b>							
Earmarked Capital Receipts	23,213	0	0	0	0	0	<b>23,213</b>
Car Parking Reserve	472	1,656	675	675	675	0	<b>4,153</b>
Other Reserves	67	26	0	0	0	0	<b>93</b>
<b>TOTAL</b>	<b>23,752</b>	<b>1,682</b>	<b>675</b>	<b>675</b>	<b>675</b>	<b>0</b>	<b>27,459</b>
<b>CORPORATE FUNDING</b>							
General Resources	8,034	6,353	5,457	500	1,033	0	<b>21,377</b>
<b>TOTAL</b>	<b>8,034</b>	<b>6,353</b>	<b>5,457</b>	<b>500</b>	<b>1,033</b>	<b>0</b>	<b>21,377</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>31,786</b>	<b>8,035</b>	<b>6,132</b>	<b>1,175</b>	<b>1,708</b>	<b>0</b>	<b>48,836</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>31,906</b>	<b>8,135</b>	<b>6,204</b>	<b>1,175</b>	<b>1,708</b>	<b>0</b>	<b>49,128</b>



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*CAPITAL PROGRAMME 2016-17 to 2018-19*

*HOUSING SERVICES*

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[ ✓ = Authority to spend]

Housing Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Service Group</b>													
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy.	2015/16	0	555	0	0	0	0	555	310	100	145	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy.	2016/17	0	0	455	0	0	0	455	310	0	145	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy.	2017/18	0	0	0	455	0	0	455	310	0	145	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy.	2018/19	0	0	0	0	455	0	455	310	0	145	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfit and disrepair.	2015/16	0	100	0	0	0	0	100	0	0	100	R

[ ✓ = Authority to spend]

Housing Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2016/17	0	0	100	0	0	0	100	0	0	100	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2017/18	0	0	0	100	0	0	100	0	0	100	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2018/19	0	0	0	0	100	0	100	0	0	100	R
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2014/15	136	192	0	0	0	0	328	0	0	328	R
Temporary Accommodation Property Purchases	Temporary Accommodation Property Purchases	2016/17	0	1,000	9,000	0	0	0	10,000	0	0	10,000	5
<b>SUB TOTAL</b>			<b>136</b>	<b>1,847</b>	<b>9,555</b>	<b>555</b>	<b>555</b>	<b>0</b>	<b>12,648</b>	<b>1,240</b>	<b>100</b>	<b>11,308</b>	
<b>TOTALS</b>			<b>136</b>	<b>1,847</b>	<b>9,555</b>	<b>555</b>	<b>555</b>	<b>0</b>	<b>12,648</b>	<b>1,240</b>	<b>100</b>	<b>11,308</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Housing Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Government Grant	0	310	310	310	310	0	<b>1,240</b>
<b>TOTAL</b>	<b>0</b>	<b>310</b>	<b>310</b>	<b>310</b>	<b>310</b>	<b>0</b>	<b>1,240</b>
<b>INTERNAL FUNDING</b>							
Other Reserves	0	100	0	0	0	0	<b>100</b>
<b>TOTAL</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>
<b>CORPORATE FUNDING</b>							
General Resources	136	1,437	9,245	245	245	0	<b>11,308</b>
<b>TOTAL</b>	<b>136</b>	<b>1,437</b>	<b>9,245</b>	<b>245</b>	<b>245</b>	<b>0</b>	<b>11,308</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>136</b>	<b>1,537</b>	<b>9,245</b>	<b>245</b>	<b>245</b>	<b>0</b>	<b>11,408</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>136</b>	<b>1,847</b>	<b>9,555</b>	<b>555</b>	<b>555</b>	<b>0</b>	<b>12,648</b>

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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***HOUSING REVENUE ACCOUNT***

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[ ✓ = Authority to spend]

Housing Revenue Account

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Service Group</b>													
Edenham Way - Housing Revenue Account	Development of the Edenham Way site for housing.	2014/15	51	254 ✓	306 ✓	95 ✓	95 ✓	0	801	0	801	0	H
General provision for HRA Regeneration	Where a Key Decision is taken to incur costs on a particular scheme, costs will be identified separately within the Capital Programme. For works where no such Key decision has been taken, the intention is to use a general regeneration provision.	2015/16	0	220 ✓	250	250	250	0	970	0	970	0	H
Grenfell Tower	Investment in works on the Lancaster West Estate, to deliver major improvements to the fabric of Grenfell Tower, new homes and improved accessible office space.	2012/13	3,847	6,453 ✓	0	0	0	0	10,300	0	10,300	0	5
Hidden Homes	Provision to fund current work on hidden homes initiatives and Investment in delivery of affordable homes.	2015/16	0	240 ✓	0	0	0	0	240	0	240	0	H
Holmefield House	An options appraisal exercise to explore regeneration opportunities. This scheme was previously included within the capital budget General Provision for HRA Regeneration, which has been adjusted accordingly.	2015/16	6	47 ✓	0	0	0	0	53	53	0	0	H

[ ✓ = Authority to spend]

Housing Revenue Account

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2015/16	0	11,531 ✓	0	0	0	0	11,531	0	11,531	0	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2016/17	0	0	16,500	0	0	0	16,500	0	16,500	0	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2017/18	0	0	0	16,000	0	0	16,000	0	16,000	0	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2018/19	0	0	0	0	10,000	0	10,000	0	10,000	0	H
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2014/15	227	172 ✓	0	0	0	0	399	0	29	370	R

[ ✓ = Authority to spend]

Housing Revenue Account

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2015/16	0	150	0	0	0	0	150	0	0	150	R
Silchester - Wider Estate	An options appraisal exercise to explore regeneration opportunities in the wider Silchester Estate. This scheme was previously included within the capital budget General Provision for HRA Regeneration, which has been adjusted accordingly.	2015/16	0	200	0	0	0	0	200	0	200	0	H
Silchester Garages	Development of the Silchester Garage site in the north of the Borough for the provision of 63 units of affordable housing.	2013/14	860	2,104	0	0	0	0	2,964	0	2,964	0	5
Small Blocks Option Appraisal	An options appraisal of a five blocks which have been identified as possibilities for regeneration.	2015/16	0	40	100	0	0	0	140	0	140	0	H
Tavistock Affordable Homes	Conversion Work to Mental Health residential home at Tavistock to affordable homes.	2013/14	0	150	702	0	0	0	852	0	852	0	5

[ ✓ = Authority to spend]

Housing Revenue Account

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Traffic Management Order Signage and Lining Works	London Councils advise that all local authorities should now create traffic management orders using the Road Traffic Regulation Act 1984 in order to control parking areas on private land in their ownership.	2014/15	53	204 ✓	0	0	0	0	257	0	257	0	H
Treverton	Investment in delivery of affordable homes	2015/16	15	977 ✓	363 ✓	0	0	0	1,355	0	1,355	0	H
Whistler Walk Child Services Office Conversion	Conversion Work to Child Services offices at Whistler Walk	2013/14	140	603 ✓	0	0	0	0	743	519	224	0	5
<b>SUB TOTAL</b>			<b>5,199</b>	<b>23,345</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>0</b>	<b>73,455</b>	<b>572</b>	<b>72,363</b>	<b>520</b>	
<b>TOTALS</b>			<b>5,199</b>	<b>23,345</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>0</b>	<b>73,455</b>	<b>572</b>	<b>72,363</b>	<b>520</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Housing Revenue Account</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Contributions Other	103	469	0	0	0	0	<b>572</b>
<b>TOTAL</b>	<b>103</b>	<b>469</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>572</b>
<b>INTERNAL FUNDING</b>							
Earmarked Capital Receipts	4,748	4,578	0	0	0	0	<b>9,326</b>
Other Reserves	29	12,348	17,105	16,000	10,000	0	<b>55,482</b>
Revenue Contributions	121	5,628	1,116	345	345	0	<b>7,555</b>
<b>TOTAL</b>	<b>4,898</b>	<b>22,554</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>0</b>	<b>72,363</b>
<b>CORPORATE FUNDING</b>							
General Resources	198	322	0	0	0	0	<b>520</b>
<b>TOTAL</b>	<b>198</b>	<b>322</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>520</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>5,096</b>	<b>22,876</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>0</b>	<b>72,883</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>5,199</b>	<b>23,345</b>	<b>18,221</b>	<b>16,345</b>	<b>10,345</b>	<b>0</b>	<b>73,455</b>

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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***LIBRARY, ARCHIVE AND HERITAGE SERVICES***

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[ ✓ = Authority to spend]

Library, Archives and Heritage Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Corporate Property Services</b>													
Central Library Condition Works	The condition of the fabric of Central Library is deteriorating badly. A Condition Survey in 2009 highlighted necessary works including roofing, water penetration, heating and ventilation, entrance doors, lifts and toilets.	2012/13	2,982	1,668	50	0	0	0	4,700	0	0	4,700	5
Library Condition Projects	Library Condition Projects building works to address issues at various Libraries highlighted in Suitability Surveys.	2013/14	752	15	0	0	0	0	767	0	0	767	R
<b>SUB TOTAL</b>			<b>3,734</b>	<b>1,683</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,467</b>	<b>0</b>	<b>0</b>	<b>5,467</b>	
<b>TOTALS</b>			<b>3,734</b>	<b>1,683</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,467</b>	<b>0</b>	<b>0</b>	<b>5,467</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Library, Archives and Heritage Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>CORPORATE FUNDING</b>							
General Resources	3,734	1,683	50	0	0	0	<b>5,467</b>
<b>TOTAL</b>	<b>3,734</b>	<b>1,683</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,467</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>3,734</b>	<b>1,683</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,467</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>3,734</b>	<b>1,683</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,467</b>



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***CAPITAL PROGRAMME 2016-17 to 2018-19***

***TRANSPORT AND TECHNICAL SERVICES***

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[ ✓ = Authority to spend]

Transport and Technical Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Service Group</b>													
Chelsea Bridge Repainting & Refurbishment	Our Thames bridges have a cyclical painting, relighting and routine refurbishment programme in the region of 7/8 years. The scaffolding when erected also allows for a special/principal inspection of the bridge.	2014/15	0	20	160	2,326	60	0	2,566	536	2,030	0	3
Golborne Road Area Improvement	This scheme is to undertake a major programme of works resulting from the traffic and socio economic study of the area. It is assumed that any works may not attract major Transport for London(TfL) funding but some minor TfL allocations are possible	2014/15	0	880	870	0	0	0	1,750	250	1,500	0	3
Highways I.T. System	Implementation of a new highways network management system in RBKC.	2013/14	16	301	0	0	0	0	317	0	0	317	3
Highways Improvement Schemes	This rolling programme is for implementing desirable traffic management schemes and environmental improvements. Some of the initiatives attract external funding contributions from Transport for London (TfL). Formerly known as Transport Action Plans.	2014/15	1,128	26	0	0	0	0	1,154	805	349	0	R
Highways Improvement Schemes	This rolling programme is for implementing desirable traffic management schemes and environmental improvements. Some of the initiatives attract external funding contributions from Transport for London (TfL). Formerly known as Transport Action Plans.	2015/16	0	300	0	0	0	0	300	50	250	0	R

[ ✓ = Authority to spend]

Transport and Technical Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Highways Improvement Schemes	This rolling programme is for implementing desirable traffic management schemes and environmental improvements. Some of the initiatives attract external funding contributions from Transport for London (TfL). Formerly known as Transport Action Plans.	2016/17	0	0	250	0	0	0	250	0	250	0	R
Highways Improvement Schemes	This rolling programme is for implementing desirable traffic management schemes and environmental improvements. Some of the initiatives attract external funding contributions from Transport for London (TfL). Formerly known as Transport Action Plans.	2017/18	0	0	0	250	0	0	250	0	250	0	R
Highways Improvement Schemes	This rolling programme is for implementing desirable traffic management schemes and environmental improvements. Some of the initiatives attract external funding contributions from Transport for London (TfL). Formerly known as Transport Action Plans.	2018/19	0	0	0	0	250	0	250	0	250	0	R
London Cycle Grid	The Royal Borough's section of the London Cycle Grid fully funded by Transport for London for the design and implementation of schemes categorised as Phase 2 and for the design of schemes categorised as Phase 3.	2015/16	29	574	0	0	0	0	603	603	0	0	5
London Cycle Hire Scheme - Phase 3	The Mayor of London recently announced his plans to implement Phase Three of the London Cycle Hire Scheme, which includes expanding the scheme in the Borough to include about 23 docking stations with an additional eight as contingency sites.	2015/16	0	400	0	0	0	0	400	0	0	400	3

[ ✓ = Authority to spend]

Transport and Technical Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Pay-By-Phone Parking Roll-out	Pay-by-phone parking to be rolled out across the borough with governance to be completed in early December 2015.	2015/16	0	40	160	0	0	0	200	0	200	0	3
Services on the Web	Provision of online services within the Environmental Health service	2014/15	0	40	0	0	0	0	40	0	0	40	4
Stanley Bridge	Stanley Bridge is a railway bridge located on the King's Road near Lots Road. General maintenance works are to be undertaken and an investigation of leaking water which may result in the replacement of the waterproofing system on the bridge deck.	2014/15	13	0	400	410	0	0	823	405	418	0	3
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2014/15	419	471	0	0	0	0	890	118	772	0	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2015/16	0	900	0	0	0	0	900	200	700	0	R

[ ✓ = Authority to spend]

Transport and Technical Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2016/17	0	0	800	0	0	0	800	200	600	0	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2017/18	0	0	0	800	0	0	800	200	600	0	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2018/19	0	0	0	0	600	0	600	0	600	0	R
<b>SUB TOTAL</b>			<b>1,605</b>	<b>3,952</b>	<b>2,640</b>	<b>3,786</b>	<b>910</b>	<b>0</b>	<b>12,893</b>	<b>3,367</b>	<b>8,769</b>	<b>757</b>	
<b>TOTALS</b>			<b>1,605</b>	<b>3,952</b>	<b>2,640</b>	<b>3,786</b>	<b>910</b>	<b>0</b>	<b>12,893</b>	<b>3,367</b>	<b>8,769</b>	<b>757</b>	

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Transport and Technical Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Transport for London	610	938	395	716	0	0	<b>2,659</b>
Government Grant	85	0	0	0	0	0	<b>85</b>
Contributions Other	218	0	200	205	0	0	<b>623</b>
<b>TOTAL</b>	<b>913</b>	<b>938</b>	<b>595</b>	<b>921</b>	<b>0</b>	<b>0</b>	<b>3,367</b>
<b>INTERNAL FUNDING</b>							
Car Parking Reserve	663	2,273	2,045	2,865	910	0	<b>8,756</b>
Other Reserves	13	0	0	0	0	0	<b>13</b>
<b>TOTAL</b>	<b>676</b>	<b>2,273</b>	<b>2,045</b>	<b>2,865</b>	<b>910</b>	<b>0</b>	<b>8,769</b>
<b>CORPORATE FUNDING</b>							
General Resources	16	741	0	0	0	0	<b>757</b>
<b>TOTAL</b>	<b>16</b>	<b>741</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>757</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>692</b>	<b>3,014</b>	<b>2,045</b>	<b>2,865</b>	<b>910</b>	<b>0</b>	<b>9,526</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>1,605</b>	<b>3,952</b>	<b>2,640</b>	<b>3,786</b>	<b>910</b>	<b>0</b>	<b>12,893</b>

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*CAPITAL PROGRAMME 2016-17 to 2018-19*

*CORPORATE SERVICES*

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[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
<b>Managed by Corporate Property Services</b>													
74 Golborne Road - Change of Use	Conversion of office space to retail unit and residential units.	2015/16	0	400 ✓	0	0	0	0	400	0	0	400	5
Air Conditioning System Replacement	Replacement of existing R22 refrigerant systems at various buildings in order to comply with EU Regulation 2037/200 on ozone depleting substances and thereby enable RBKC to minimise the replacement cost implications and operational disruption.	2014/15	63	187 ✓	0	0	0	0	250	0	0	250	5
Asset Management Plans	Minor property works to be undertaken by Total Facilities Management service provider Amey. Transferred from Environment, Leisure and Resident's Services.	2014/15	0	71 ✓	0	0	0	0	71	0	0	71	R
Asset Management Plans	Minor property works to be undertaken by Total Facilities Management service provider Amey. Transferred from Environment, Leisure and Resident's Services.	2015/16	0	150 ✓	0	0	0	0	150	0	0	150	R
Asset Management Plans	Minor property works to be undertaken by Total Facilities Management service provider Amey. Transferred from Environment, Leisure and Resident's Services.	2016/17	0	0	150 ✓	0	0	0	150	0	0	150	R

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Asset Management Plans	Minor property works to be undertaken by Total Facilities Management service provider Amey. Transferred from Environment, Leisure and Resident's Services.	2017/18	0	0	0	150	0	0	150	0	0	150	R
Asset Management Plans	Minor property works to be undertaken by Total Facilities Management service provider Amey. Transferred from Environment, Leisure and Resident's Services.	2018/19	0	0	0	0	150	0	150	0	0	150	R
Belvedere Restaurant Structural Repairs	Structural repairs to the Belvedere Restaurant bell tower	2015/16	0	100 ✓	825	50	0	0	975	0	0	975	4
Carlyle Building Fabric and Mechanical Plant	This project seeks to replace the roof, windows, gutters, life expired mechanical plant and internal areas which have suffered from water damage and general deterioration as a result of historically deferred maintenance.	2015/16	0	500 ✓	0	0	0	0	500	420	0	80	5
Chelsea Creek - Flood Defence	Maintenance and upgrade of the Council's flood defence at Chelsea Creek	2017/18	0	0	0	1,118	0	0	1,118	0	0	1,118	3

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Chelsea Creek Services Relocation	Relocation of services from depots on Chelsea Creek, Lots Road to facilitate major redevelopment projects, including a new affordable extra care housing scheme, and further residential units resulting in capital receipts and new income streams.	2016/17	0	0	750	500	1,750	0	3,000	0	0	3,000	3
Chelsea Old Town Hall Partial Refurbishment Works	Works to increase revenue through the improvement of the conference and events offering and the Registrar services together with improvements in office accommodation to improve operational efficiency.	2015/16	0	300	1,000	950	750	0	3,000	0	0	3,000	4
Edenham Way - General Fund	Development of the Edenham Way site for housing.	2014/15	76	381	459	143	143	0	1,202	0	0	1,202	5
Ellesmere House Conversion for Commercial Unit	Conversion of part of ground floor at Ellesmere House to create new commercial unit for A1 /A3 use.	2016/17	0	0	100	0	0	0	100	0	0	100	3
Holland Park Avenue, 25 - Affordable B1 Units	205 Holland Park Avenue is a new development owned by Redrow Homes London. Consent to redevelop was granted provided that the Council undertakes a fit out and sublet (not occupy itself) as affordable workspace.	2016/17	0	0	248	0	0	0	248	158	0	90	3

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Kensington Town Hall Engineering Work	To ensure that plant and equipment for Kensington Town Hall is suitable and sufficient for the beneficial use of the buildings including enabling works for other schemes.	2015/16	0	250 ✓	1,630 ✓	0	0	0	1,880	0	0	1,880	5
KTH Air Handling Units	The replacement of old air handling units with a new, energy efficient and more environmentally friendly air handling units, which will be more reliable.	2015/16	141	232 ✓	0	0	0	0	373	0	0	373	5
KTH Boilers and Central Heating Plant	The replacement of old boilers and central heating plant with new, energy efficient and more environmentally friendly boilers and central heating plant, which will be more reliable.	2015/16	0	150 ✓	850 ✓	0	0	0	1,000	0	0	1,000	5
KTH Busbars Installation	The replacement of old aluminium mains cables with a new system of busbars to provide a new electrical mains services infrastructure, incorporating the use of power perfectors	2012/13	27	1,163 ✓	0	0	0	0	1,190	0	0	1,190	5
KTH Car Park Improvements	Parking and Property are currently reviewing the model for generating the best net revenue for the Council.	2015/16	0	100 ✓	150 ✓	0	0	0	250	0	0	250	5

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
KTH Lift Refurbishment Works	There are 12 lifts within the Kensington Town Hall complex with the majority undergoing a refurbishment in 2001 to 2003 and some had internal car upgrade works carried out under the recent SPACE project. A major refurbishment is now required.	2014/15	17	223	400	0	0	0	640	0	0	640	5
KTH Replacement of Chillers	The replacement of old chillers with new, energy efficient and more environmentally friendly chillers, which will be more reliable. This work is planned to be on completion of the Space Program.	2015/16	0	150	1,350	0	0	0	1,500	0	0	1,500	5
KTH Roof Survey and Repairs	The survey of the existing roof coverings and structure and replacement where necessary of defective and worn out roofing with new, better insulated, energy efficient and more environmentally friendly materials, which will be more reliable.	2015/16	0	300	0	0	0	0	300	0	0	300	5
KTH-Room G29 Location Improvement Works	Improvement works to the area known as G29 and bringing it in line with current space standards for Kensington Town Hall. This includes an open plan office area, a meeting room, kitchen improvements, toilets, air conditioning units and lighting.	2015/16	0	500	0	0	0	0	500	0	0	500	5
Latimer Road Unit 12 - Refurbishment Works	The Council has recently acquired the former industrial unit at Unit 12 Latimer Rd, W10 6RQ to relocate either the Council's Youth Offending Service from 36 Oxford Gardens or the voluntary organisations from Canalside House.	2016/17	0	0	900	0	0	0	900	0	0	900	3

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Latimer Road Unit 12, W10 - Freehold Acquisition	The property has been identified as suitable for the relocation of a number of Council services currently located in Canalside House or 36 Oxford Gardens.	2015/16	0	1,797 ✓	0	0	0	0	1,797	0	0	1,797	5
Lots Road North and South	Explore the redevt of a mxd use scheme involving emplymt uses, extra-care hsing, Council servs and prvte housing on a long-lease disposal basis on land at Lots Rd & to enter into a jnt devt and disposal agreement to work with adjoining land owners	2016/17	0	0	1,090	0	0	0	1,090	207	0	883	3
Malton Road Hub	Improvement and rationalisation of the operational property. Formerly known as Westway Improvement Works.	2012/13	3,559	466 ✓	25 ✓	0	0	0	4,050	0	0	4,050	5
North Kensington Library and Youth Centre	This project has been identified as part of the Westway programme; the project involves relocating the current North Kensington Library and Youth Centre to new purpose built buildings/s together with accommodation for a new Leaving Care facility.	2014/15	61	312 ✓	2,082 ✓	10,270	5,775	0	18,500	0	0	18,500	5
Pembroke Rd Council Offices Internal Refurbishment	Areas of the 1st floor of the council offices where licensing and SITA are situated require refurbishment to keep it up to a good standard for the next five years.	2014/15	181	19 ✓	0	0	0	0	200	0	0	200	5

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Pembroke Road Depot Relocation Leaseholder Buyout	A service review and major development scheme are proposed with the potential to deliver up to 350 new dwellings, 75,000 sq ft of community space.	2013/14	1,725	8,275 ✓	13,000	20,000	0	0	43,000	0	40,000	3,000	5
Pembroke Road Planning Costs	Appointment of consultant team to obtain planning consent for the full redevelopment scheme.	2015/16	0	500 ✓	1,000 ✓	0	0	0	1,500	0	0	1,500	5
Pig and Whistle Acquisition	Purchase of a long lease in a property which the Council already owns the freehold. The property is opposite the Silchester Garages/More West development and within the proposed Silchester Estate Regeneration area.	2015/16	0	1,003 ✓	0	0	0	0	1,003	0	0	1,003	5
RBKC Energy Saving Projects Programme	As part of the commitment to reduce the CO2 emissions and energy costs, a range of projects across the buildings have been identified. These include LED Lighting, insulation, and plant upgrades to reduce CO2 by up to 14%.	2014/15	27	715 ✓	1,258 ✓	0	0	0	2,000	0	0	2,000	5
Silchester Garages - Acquisition of Retail Unit	Acquire the unit on practical completion and rent it out.	2015/16	0	1,404 ✓	0	0	0	0	1,404	0	0	1,404	5

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
St Mary Abbots Church Boundary Wall and Railings	The boundary wall itself runs along the back of the properties numbered 11-35 Drayson Mews and the Church Gardens (southern section)/School Playground (northern section) and is in a severely dilapidated state and in need of renewal.	2016/17	0	0	800	0	0	0	800	0	0	800	3
Staff Sports Changing Facilities	Provide suitable sports changing facilities for use by the large numbers of RBKC staff that run and cycle to work or during lunchtimes, and for the increasingly popular after hours exercise clubs hosted at the Town Hall.	2016/17	0	0	325	0	0	0	325	0	0	325	3
Tabernacle - Landlord Premises Costs	Council contribution for the structural elements of building maintenance	2014/15	80	9	0	0	0	0	89	0	0	89	5
<b>SUB TOTAL</b>			<b>5,957</b>	<b>19,657</b>	<b>28,392</b>	<b>33,181</b>	<b>8,568</b>	<b>0</b>	<b>95,755</b>	<b>785</b>	<b>40,000</b>	<b>54,970</b>	
<b>Managed by Service Group</b>													
Council Website Refresh and Content Management	To upgrade the internet content management system. Renamed from "Internet Content Management System - new"	2013/14	322	114	0	0	0	0	436	0	86	350	5
Data Centres - Power Management	Distribute additional electrical power, cooling and UPS protection for Kensington Town Hall and Pembroke Road Data Centres, creating the capability to provide Data Centre services to other boroughs and improving the efficiency of the infrastructure.	2016/17	0	0	40	0	0	0	40	0	0	40	3

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Data Storage and Netbackup	The purchase and implementation of data storage management software. This allows files that have not been accessed for a set period of time to be archived. This includes renewal of the Netbackup setup.	2013/14	341	89 ✓	40 ✓	40 ✓	40	0	550	0	400	150	5
Digital Customer Services ICT Project	The Digital Customer Services ICT project will deliver the ICT technical infrastructure to support the digital transformation channel shift which will result in reduced costs for the delivery of online customer facing customer service.	2016/17	0	0	100	100	0	0	200	0	0	200	3
ICT Infrastructure Revisions	This project will examine and potentially implement the use of alternative newer technology for RBKC fundamentals in the future. Formerly ICT Infrastructure re-structure. Work is being done across the Tri-Boroughs.	2014/15	93	12 ✓	100	100	95	0	400	0	0	400	5
ICT Remote Access Replacement	A Tri-Borough replacement for the ICT solution for Remote Access, which allows staff to connect to the Corporate Network and work from home or remotely from the office, and which will reach the end of its working life in 2015.	2016/17	0	0	75	0	0	0	75	0	0	75	3
Infrastructure Replacement - Corporate Servers	Replace out of warranty hardware (servers) used by One World, the Website (Http), Corporate SQL cluster and Corporate Citrix environment.	2011/12	50	18 ✓	0	0	0	0	68	0	0	68	5

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Office 365 Upgrade	Office 365 Upgrade. This replaces existing bids Unified Communications and Sharepoint & Email Linkage Software.	2015/16	0	200	50	50	0	0	300	0	0	300	5
Pembroke Road Data Centre Replacement	The borough has plans to redevelop the Council Offices Pembroke Road site which will result in the demolition of the building that houses our secondary data centre. This project is to provision alternative capability.	2017/18	0	0	0	500	0	0	500	0	0	500	3
Removable Media Control	Implementation of a solution for controlling the use of removable media devices, such as USB sticks, MP3 Players and digital cameras. This supports securing GCSx network access.	2011/12	16	0	34	0	0	0	50	0	50	0	5
SAN Replacement	Replacement of the two Storage Area Networks (SANs), one at the Town Hall and one for disaster recovery situated at Pembroke Road, with newer, more modern SANS	2016/17	0	0	750	0	0	0	750	0	750	0	3
SharePoint Infrastructure and Enhancements	This comprises: [1] Common Tri-Borough Intranet, [2] Extranet, [3] Enhanced information security, [4] Business Intelligence Platform, [5] Information and Records Management, [6] Upgrade to the next version (SharePoint 2013)	2014/15	2	50	65	65	0	0	182	0	0	182	5

[ ✓ = Authority to spend]

Corporate Services

CAPITAL PROGRAMME 2016/17 - 2018/19 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2015	2015/16	2016/17	2017/18	2018/19	Later Years	Total Cost	External Funding	Internal Funding	Corporate Funding	Programme Status
Tri-Borough Telephony Replacement	A single Tri-Borough telephony system where all staff may be reached by dialling an extension number as opposed to an exchange number.	2017/18	0	0	0	250	0	0	250	0	0	250	3
<b>SUB TOTAL</b>			824	483	1,254	1,105	135	0	3,801	0	1,286	2,515	
<b>TOTALS</b>			6,781	20,140	29,646	34,286	8,703	0	99,556	785	41,286	57,485	

\*\* Excludes Other Schemes yet to go to tender: 2015-16 £0.67 million, 2016-17 £8.504 million, 2017-18 £4.05 million, 2018-19 and Later Years £0 million totaling £13.224 million.

**SERVICE GROUP SUMMARY OF FUNDING**

<b>Service Group/ Funding Source</b>	<b>Exp to 31 March 2015</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>Later Years</b>	<b>Total</b>
<b>Corporate Services</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>EXTERNAL FUNDING</b>							
Government Grant	0	0	158	0	0	0	<b>158</b>
Contributions Other	0	420	207	0	0	0	<b>627</b>
<b>TOTAL</b>	<b>0</b>	<b>420</b>	<b>365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>785</b>
<b>INTERNAL FUNDING</b>							
Earmarked Capital Receipts	0	7,000	13,000	20,000	0	0	<b>40,000</b>
Other Reserves	410	92	784	0	0	0	<b>1,286</b>
<b>TOTAL</b>	<b>410</b>	<b>7,092</b>	<b>13,784</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>41,286</b>
<b>CORPORATE FUNDING</b>							
General Resources	6,397	13,298	24,001	18,336	8,703	0	<b>70,735</b>
<b>TOTAL</b>	<b>6,397</b>	<b>13,298</b>	<b>24,001</b>	<b>18,336</b>	<b>8,703</b>	<b>0</b>	<b>70,735</b>
<b>TOTAL COUNCIL FUNDING (Internal and Corporate)</b>	<b>6,807</b>	<b>20,390</b>	<b>37,785</b>	<b>38,336</b>	<b>8,703</b>	<b>0</b>	<b>112,021</b>
<b>TOTAL ALL SOURCES OF FUNDING</b>	<b>6,807</b>	<b>20,810</b>	<b>38,150</b>	<b>38,336</b>	<b>8,703</b>	<b>0</b>	<b>112,806</b>