
***THE ROYAL BOROUGH OF
KENSINGTON AND CHELSEA***

CAPITAL PROGRAMME 2010/11 – 2012/13

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Capital Programme 2010/11 – 2012/13

Contents

	Pages
Report from Cabinet to Council 3 March 2010 (paragraph 3)	1-15
<u>Appendices</u>	
1. Areas for Significant Future Investment	3
2. The Royal Borough Aims, Community Strategy Goals and Capital Strategy Objectives	5
3. Pipeline Schemes	7
4. Capital Programme by Service Area	11
5. Accessibility and Planned Capital Works	13
6. Rolling Programmes	17
7. Capital Programme Funding	21
8. Prudential Indicators	27
9. Revenue Costs Funded From Capital	29
10. Business Group Capital Programme 2010/11 – 2012/13	31
• Notes	32
• Family and Children’s Services	1-16, 1
• Housing, Health and Adult Social Care	
○ Housing and Health	1-8, 1
○ Adult Social Care	1-4, 1
• Planning and Borough Development	1, 1
• Transport, Environment and Leisure Services	1-13, 1
• Corporate Services	1-4, 1

Report from Cabinet to Council 3 March 2010 (paragraph 3)

3. CAPITAL PROGRAMME 2010/11 - 2012/13

3.1 Introduction

3.1.1 The Capital Programme proposes investment of £191 million requiring £69 million of Council funding from 2010/11 onwards. The comparable figures for the previous programme were £205 million and £76 million respectively.

3.1.2 The Royal Borough's plans show a reduction of just under 7 per cent compared with those presented for 2009/10. The decision to continue to invest on this scale, despite the financial challenges facing the public sector, reflects:

- the benefit of completing work already in progress: 48 per cent in value of the Programme is already under way; and, for example, the Council wishes to complete the Exhibition Road project in time for the 2012 Olympics;
- the intrinsic merits of projects that will, for example, contribute to the educational attainment of children in the borough;
- securing matching receipts, notably in the case of the re-building of Holland Park School; and
- the Council's financial strength, which allows it to finance this programme without additional borrowing whilst retaining capacity for additional capital investment at the end of the programme in accordance with its long term financial strategy.

3.1.3 The Programme plays an important part in delivering a 'Better City Life'. It should be seen in the context of four areas within the Royal Borough where significant investment may take place in coming years:

- **Latimer** covering the Kensington Academy, Freston Road and North Kensington Leisure Centre;
- **Edenham** covering Housing Stock Options and Golborne Road;
- **Wornington Green** covering the Venture Centre, Athlone Gardens and retail concessions; and
- **Kensal** covering the Crossrail Station Bridge and Canalside House.

3.1.4 These opportunities encompass four of the 21 Projects for the 21st Century. Other projects within these areas are either included in the list of pipeline schemes or are not sufficiently advanced to be included in the Capital Programme at this stage. Details of objectives for these areas are shown in **The Capital Programme Book Appendix 1**.

- 3.1.5 The Programme is prepared in accordance with the Capital Strategy approved by Council in October. A summary of the Capital Strategy together with the Council Aims and Community Strategy Goals are provided in **The Capital Programme Book Appendix 2**.
- 3.1.6 A breakdown of the Programme by Business Group and source of funding is shown in **Table 1** distinguishing the Housing Revenue Account (HRA) from other investment by the Housing, Health and Adult Social Care Business Group.

Table 1: Capital Programme by Business Group

Business Group	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000	Total £'000
Family and Children's Services	38,115	27,946	18,870	6,657	91,588
<i>Housing and Health - HRA</i>	<i>10,713</i>	<i>6,971</i>	<i>6,923</i>	<i>100</i>	<i>24,707</i>
<i>Housing, Health and Adult Social Care - General Fund</i>	<i>4,915</i>	<i>2,574</i>	<i>1,340</i>	<i>0</i>	<i>8,829</i>
Total Housing, Health and Adult Social Care	15,628	9,545	8,263	100	33,536
Planning and Borough Development	173	185	85	85	528
Transport, Environment and Leisure	23,664	12,327	2,781	0	38,772
Corporate Services	6,726	6,310	5,840	7,405	26,281
Total Expenditure	84,306	56,313	35,839	14,247	190,705
EXTERNAL FUNDING					
Grants and Contributions	21,317	9,781	1,525	0	32,623
Earmarked Capital Receipts	24,426	21,267	15,283	6,657	67,633
HRA Major Repairs Allowance	7,105	6,623	6,623	0	20,351
Dedicated Schools Grant - Capital	800	0	0	0	800
Total External Funding	53,648	37,671	23,431	6,657	121,407
COUNCIL FUNDING					
Capital Expenditure Reserve	16,174	12,379	10,204	6,708	45,465
Car Parking Reserve	6,926	4,375	1,560	85	12,946
Other Reserves	6,558	1,138	344	697	8,737
Revenue Contributions	750	500	50	0	1,300
Usable Capital Receipts	250	250	250	100	850
Total Council Funding	30,658	18,642	12,408	7,590	69,298
TOTAL FUNDING	84,306	56,313	35,839	14,247	190,705

- 3.1.7 The Capital Programme for the HRA is managed by the Tenant Management Organisation (TMO). HRA borrowing has been limited to the level for which Government subsidy is expected and availability of HRA capital reserves.
- 3.1.8 A further £120 million of potential schemes (pipeline schemes) requiring £64 million of Council funding are at exploratory stages and have *not* been included as they are not sufficiently developed (see

The Capital Programme Book Appendix 3). However, they do need to be kept in mind in considering the future call on resources.

- 3.1.9 The draft Programme is summarised by start year in **Table 2**, by size and type of scheme in **Table 3** and by service area in **The Capital Programme Book Appendix 4**.
- 3.1.10 **The Capital Programme Book Appendix 5** deals with accessibility projects and **Appendix 10** details the full draft Programme.
- 3.1.11 Officers have reviewed the phasing of current schemes and the revised Programme reflects anticipated slippage from the 2009/10 programme. In some cases, schemes appear in separate phases, especially where there is a commitment to initial stages, but later stages have yet to be agreed.

Table 2: Capital Programme by Start Year

Start Year	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000	Total £'000
2009/10 or earlier	56,191	32,328	16,068	6,742	111,329
2010/11	28,115	8,564	4,865	5,605	47,149
2011/12	0	15,421	700	1,800	17,921
2012/13	0	0	14,206	100	14,306
	84,306	56,313	35,839	14,247	190,705

Table 3: Capital Programme by Type of Scheme

Type of Bid	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000	Total £'000	%
General Fund						
Schemes over £1 million *	57,408	38,833	21,373	14,062	131,676	69%
Schemes up to £1 million *	7,088	2,834	110	35	10,067	5%
Rolling Programmes	11,509	7,973	7,683	150	27,315	14%
	76,005	49,640	29,166	14,247	169,058	89%
Housing Revenue Account						
- Main Scheme	8,301	6,673	6,673	0	21,647	11%
	84,306	56,313	35,839	14,247	190,705	100%

* total outturn cost

3.2 GENERAL FUND SCHEMES

- 3.2.1 **Table 4** sets out the main individual schemes that will each have a total cost of more than £1 million and paragraph 2.4 describes most of them. **Table 4** also summarises changes to the cost and call on Council funding of schemes included in the 2009/10 Capital Programme. Schemes starting in 2012/13 are normally new to the Programme. The table also shows the status of the budget estimates

for each scheme. Please see the notes in **The Capital Programme Book Appendix 10** for an explanation of how a scheme is assigned a programme status.

- 3.2.2 Members are asked to agree to the inclusion in the Programme of each of the main schemes, with particular emphasis on new or more expensive schemes. Cabinet is invited to identify those that it wishes to discuss collectively before individual Cabinet Members commit to a Key Decision.

Table 4: Main Schemes Costing More Than £1 million

Main Spending Start Year	Business Group/ Scheme	Estimated outturn to 31 March 2010 £'000	Latest Estimated FINAL Outturn £'000	Previous Estimated FINAL Outturn £'000	Change in Call on Council Funding £'000	Total Call on Council Funding £'000	Status of Budget Stage
	<u>Family and Children's Services</u>						
2005/06	Chelsea Academy Development	9,711	9,711	9,593	118	9,711	Go
2008/09	Chelsea Academy Sponsorship Costs	2,850	4,900	4,700	200	4,900	Go
2007/08	Children's Centre Capital	1,565	1,565	1,565			Go
2008/09	Holland Park School Redevelopment	13,285	80,120	72,608		4,297	Readying
2008/09	Play Pathfinder	1,923	1,923	1,943			Go
2007/08	Premises Improvement - St Quintin	2,556	2,556	2,233	323	2,116	Go
2009/10	Primary Capital Programme *	75	8,753	8,453		75	Planning
2008/09	Private, Voluntary and Independent Grants	1,119	1,924	2,415			Go
	<u>Housing, Health and Adult Social Care</u>						
2009/10	Affordable Housing - S106	4,067	4,067	4,100			Go
2004/05	Ellesmere Main Scheme	10,693	10,898	10,557	641	1,485	Go
2005/06	Elm Park Gardens	3,016	4,414	4,122			Go
2009/10	Piper House Refurbishment *	20	1,510	1,510	459	1,160	Planning
2009/10	NEW Social Housing Energy Savings Programme	2,435	3,247				Planning
2009/10	Westway Travellers Site and Stable Way *	25	1,475	600		150	Planning
	<u>Transport, Environment and Leisure Services</u>						
2009/10	Albert Bridge Major Structural Repairs *	600	7,000	7,410	330	1,750	Readying
2003/04	Exhibition Road - Design, PR and Research	2,329	2,593	2,543		1,338	Go
2007/08	Exhibition Road - Stage 1	7,757	7,907	7,273	634	5,597	Go
2008/09	Exhibition Road - Stage 2	5,557	21,801	13,930	2,235	9,150	Go
2006/07	Hans Crescent	1,300	1,300	1,300	-62	538	Go
2008/09	Leighton House Museum Phase 2	1,624	1,624	1,624		1,624	Go
2009/10	Little Wormwood Scrubs Development - Phase 1	1,000	1,000	600		600	Go
2010/11	NEW Little Wormwood Scrubs Development - Phase 2	0	1,400		1,400	1,400	Planning
2007/08	St Lukes Gardens	1,791	2,041	2,341	-300	2,041	Go
	<u>Corporate Services</u>						
2011/12	NEW Energy Reduction Insulation Works	0	3,000		3,000	3,000	Planning
2010/11	Office Accommodation (SPACE) *	590	20,835	16,640	4,195	20,835	Readying
	TOTAL	75,888	207,564	178,060	13,173	71,767	

* Some suggestions for further consideration by Cabinet

Notes

- a. Table 3 includes costs from 2010/11 onwards. The figures above show the total scheme cost including earlier years and more detail is provided in The Capital Programme Book Appendix 10.
- b. The budget for Office Accommodation (SPACE) and Exhibition Road was increased after approval of the 2009/10 – 2011/12 Capital Programme.

3.2.3 Schemes that rely on external finance e.g. Transport for London (TfL) funding, will be scaled to the actual grant received when these are notified at a later date.

3.2.4 There are a number of projects that deserve special mention due to their size, complexity or financing issues:

Family and Children's Services

- a. **Chelsea Academy Development and Sponsorship Costs** cover the sponsor's £2 million contribution towards the capital costs and the costs associated with client side project management and development, together with additional contributions to the costs over and above the capital cash limit.
- b. **Holland Park School Redevelopment** is a capital investment to redevelop the whole of the Holland Park School site, to provide a new school and dispose of part of the site for private residential development. The capital cost includes the provision of temporary facilities to enable the school to continue to operate whilst construction is underway, the construction of a new school and outdoor facilities and sale of part of the site as a residential development. It is proposed that the capital receipt from the sale of the southern site will cover in full the capital costs of the redevelopment. The Capital Programme assumes that spend is matched by capital receipts each year but in practice timing will differ. Council funding of £4.3 million relates to initial design costs.
- c. The **Play Pathfinder Programme** will see improvements to 16 playground areas in 2009/10 and a new supervised adventure playground by March 2010.
- d. The **Primary Capital Programme** reflects a national project aimed at transforming primary school education through rebuilding, remodelling or refurbishing around 50 per cent of primary schools in England over fourteen years. The Council has been allocated grants of £5.4 million for 2010/11 and £3.3 million for 2011/12. Subsequent grant funding is expected to be £500 million a year nationally, subject to Government spending reviews.
- e. The **Private, Voluntary and Independent Grants** are a three-year allocation of £2.4 million to improve the quality of learning environments in early years education and childcare; to ensure

provision is made for all children and to enable the private, voluntary and independent sectors to deliver the extension to the Government's offer of free childcare for three and four year olds. The funding began in 2008/09 with £0.8 million allocated in each of the three years.

- f. The **Central Library** refurbishment has now been returned to pipeline status. There are a number of urgent works required which will now need to be carried out ahead of the proposed refurbishment. The Capital Programme 2010/11 – 2012/13 includes bids to a) fund works to the fabric of the building (including repairs to the library mechanical and electrical systems) and b) improve the building's functionality (through the installation of self service (RFID) technology). The necessary layout changes to accommodate the RFID technology would have been completed as part of the refurbishment, but now need to take place in 2010 -11 as the work has been contracted for and because revenue budget costs saving are reliant on its installation.

Housing, Health and Adult Social Care

- g. **Ellesmere Main Scheme** is for the Ellesmere residential home which opened in March 2008. The increase in Council funding arises from additional costs due to snagging and defects following the opening of the home and a change in the assumed level of developer contribution.
- h. **Elm Park Gardens** is a scheme to redevelop basements for use as social housing, whilst funding the development work through the sale of some of the redeveloped basements. The total cost of the scheme is now estimated to be £4.4 million which is £0.3 million more than assumed in the 2009/10 Capital Programme.
- i. **Piper House Refurbishment** relates to internal works to refurbish and modernise Piper House, a home for people with learning disabilities. This is considered a priority for Adult Social Care. A bid for funding has been made to the Primary Care Trust. The change in Council funding for this scheme is not a real increase in the cost to the council. It arises from a change in the classification of some funding between years.
- j. The **Social Housing Energy Saving Programme** (SHESP) aims to help social landlords insulate hard to treat cavity walls, which would not normally have been filled under the Decent Homes programme, thereby making more homes much more energy efficient. In August 2009 the Homes and Communities Agency confirmed funding totalling £2.5 million in 2009/10 and £0.8 million in 2010/11.

- k. The **Westway Travellers Site and Stable Way** scheme makes improvements to the travellers' site and has previously been included in the Programme. However, making progress with the scheme has always been dependent upon external funding. A bid for up to £1.2 million has been made to the Housing and Communities Agency and matched funding of up to £0.3 million would need to be found jointly by the Council and the London Borough of Hammersmith and Fulham. The results of the bid should be known in December. The timescale has slipped.

Transport, Environment and Leisure Services

- l. **Albert Bridge structural repairs** are due to commence in January 2010. Transport for London is contributing 75 per cent of the £7 million costs. The likely call on Council resources is £1.8 million. This is £0.3 million higher than the current budget, but is more than compensated for by extra Transport for London grants reducing the call on Car Parking Reserve funding elsewhere in the Programme, particularly by the street scene rolling programme.
- m. The current flagship project is **Exhibition Road**, which will create a significant pedestrian area capable of staging major events, including those in support of the 2012 Olympics. The budgeted costs have increased by approximately £3 million since the current budget was approved by Council in March 2009.
- n. **Leighton House phase 2** will restore the historic interior and upgrade the mechanical and electrical services. It will soon be completed and the house reopened in early 2010. There is a pipeline bid for the final phase, phase 3, the refurbishment of the Perrin Wing.
- o. **Little Wormwood Scrubs Phase 1** has been approved at a cost of £1 million including the award of £0.4 million from the Mayor for London. Phase 2 could start next year and will include works to the buildings.

Corporate Services

- p. A new project, **Energy Reduction Insulation Works**, has been included in the programme and relates to the installation of wall insulation and the removal of existing windows and replacement with double glazed units to the office accommodation of Kensington Town Hall. Energy savings and space released generate a just satisfactory rate of return, but it is proposed to carry out these works concurrently with the Space Programme to minimise disruption and to bring forward a separate project that will be required in any event in around ten years' time. In this way, costs will be reduced and the rate of return will be increased.

- q. The **Office Accommodation (SPACE) Programme** is tasked with saving money by reducing costs, achieving external income from letting spare accommodation and implementing business change that will protect or improve service standards but with lower operating costs. The project received Member approval at Cabinet in February 2009, setting a budget of £20.835 million in consideration of the full business case. The mechanical and electrical modernisation programme has been consolidated into this bid.

Rolling Programmes

- 3.2.5 Rolling programmes are annual cash-limited allocations to allow the Business Groups to progress small schemes that address their priorities. They can be recurring enhancements and structural maintenance, or more significant schemes to improve services and access to services. **The Capital Programme Book Appendix 6** sets out all rolling programmes and a summary of each Business Group's rolling programme is set out in **Table 5** below.

Table 5: Rolling Programmes

Rolling Programmes	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Family and Children's Services	3,181	5,577	3,092	3,062
Housing, Health and Adult Social Care	1,712	1,590	1,590	1,590
Planning and Borough Development	37	28	50	50
Transport, Environment and Leisure	3,855	3,889	2,791	2,531
Corporate Services	791	425	450	450
	9,576	11,509	7,973	7,683

Investment in Information Technology

- 3.2.6 The capital programme includes IT bids totalling £3.5 million which relate to data storage management, new ways of working and measures to provide additional data security, as follows:
- There has been a significant growth in data storage over the last two years, which is expected to continue when paper is converted to electronic storage as part of the office accommodation Space Programme. Additional investment is therefore required to manage data capture, storage and retrieval to support this demand.
 - The Space Programme also introduces new flexible and more mobile ways of working, which require the investment in technology aimed at making communication, collaboration and sharing information with anyone, anywhere, easier.

- As staff become mobile knowledge workers the opportunity for losing electronic equipment or have them stolen increases hugely, along with the loss of large volumes of data with well known bad consequences. Additional security measures are therefore required to protect our data from loss or theft, both at the network access and individual device level and to comply with Government data security standards.

In addition, the programme includes the final year of a three year programme to upgrade the Council's financial systems and the replacement of an existing Adult Social Care Case Management System in order to meet the future requirements of the Personalisation agenda.

- 3.2.7 In accordance with statute and accounting guidance, only expenditure that is directly related to the purchase and implementation of software and hardware is included in the capital programme.

3.3 HOUSING REVENUE ACCOUNT (HRA)

- 3.3.1 The HRA is subject to considerable financial pressure and the Government has announced that the supported borrowing allowance, which is used to maintain and enhance the Council's housing stock, will no longer be provided from 2009/10 as the Decent Homes programme has now been completed. Therefore, the Council's HRA Capital Programme will be mainly dependent on the Major Repairs Allowance (MRA) to fund repairs and enhancements to its housing. The Stock Options Review is being undertaken to look at the opportunities for leveraging in additional funding and making savings to maintain the long term financial security of the HRA.
- 3.3.2 Due to this reduction in capital resources, the HRA Capital Programme is being limited to those projects that are either under contract, budgeted for as part of planned capital spend, or necessary for health and safety reasons.
- 3.3.3 Schemes that relate to the Housing Revenue Account are as shown in **Table 6**.

Table 6: Housing Revenue Account Schemes

Bid Title	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000
HRA Main Scheme	8,301	6,673	6,673	0
Elm Park Gardens Basements	1,350	48	0	0
Regeneration	250	250	250	100
Social Housing Energy Savings Programme	812	0	0	0
	10,713	6,971	6,923	100

3.4 FINANCING THE PROGRAMME

3.4.1 The total capital spending and funding sources for all Business Groups from 2009/10 onwards are summarised in **Table 7**.

Table 7: Summary of Business Group Bids and Funding Sources

Business Group	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000	Total £'000
Family and Children's Services					
External Resources	30,244	24,519	15,733	6,657	77,153
Council Funding	7,871	3,427	3,137	0	14,435
TOTAL	38,115	27,946	18,870	6,657	91,588
Housing and Health					
External Resources	10,857	6,936	6,888	0	24,681
Council Funding	2,426	1,125	1,125	100	4,776
TOTAL	13,283	8,061	8,013	100	29,457
Adult Social Care					
External Resources	208	350	0	0	558
Council Funding	2,137	1,134	250	0	3,521
TOTAL	2,345	1,484	250	0	4,079
Housing, Health and Adult Social Care					
External Resources	11,065	7,286	6,888	0	25,239
Council Funding	4,563	2,259	1,375	100	8,297
TOTAL	15,628	9,545	8,263	100	33,536
Planning and Borough Development					
External Resources	100	100	0	0	200
Council Funding	73	85	85	85	328
TOTAL	173	185	85	85	528
Transport, Environment and Leisure Services					
External Resources	11,339	5,766	810	0	17,915
Council Funding	12,325	6,561	1,971	0	20,857
TOTAL	23,664	12,327	2,781	0	38,772
Corporate Services					
External Resources	100	0	0	0	100
Council Funding	6,626	6,310	5,840	7,405	26,181
TOTAL	6,726	6,310	5,840	7,405	26,281
All Business Groups					
External Resources	53,648	37,671	23,431	6,657	121,407
Council Funding	30,658	18,642	12,408	7,590	69,298
TOTAL	84,306	56,313	35,839	14,247	190,705

External Resources

- 3.4.2 Capital funding from external resources includes capital receipts, grants and contributions, the HRA Major Repairs Allowance and ring-fenced Dedicated Schools Grant. Please see **The Capital Programme Book Appendix 7, Table 9** and **Appendix 7, Table 13** for further details.

Council Funding

- 3.4.3 Council funding is provided from the Council's own General Fund reserves, mainly the Capital Expenditure Reserve and Car Parking Reserve.
- 3.4.4 The Capital Expenditure Reserve is used to fund the Council's long term capital investment and therefore key to delivering the Capital Programme. The Programme assumes that annual revenue contributions continue to be made at the current level of £5.5 million per annum and that £41 million will be used to fund capital expenditure and revenue costs associated with capital expenditure from 2010/11. The projected balance in the reserve is £29 million at the end of 2012/13 as set out in **The Capital Programme Book Appendix 7, Table 10**.
- 3.4.5 The Car Parking Reserve can be used to fund eligible expenditure, both capital and revenue, from surpluses received from on street parking operations. The Council's projected use of the Car Parking Reserve is £13 million over the three years of the Programme, with a balance of £18 million remaining in the reserve at the end of 2012/13 as set out in **The Capital Programme Book Appendix 7, Table 11**. This assumes that current budgeted income levels can be maintained and charges increased where feasible.
- 3.4.6 Some £64 million of additional Council funding would be required for pipeline schemes not yet included in the Programme as shown in **The Capital Programme Book Appendix 3**, albeit the amounts are very speculative. Much of this will fall after 2012/13.
- 3.4.7 To help judge the affordability of the Capital Programme, the Council sets a test of maintaining minimum balances of £15 million in each of the Capital Expenditure Reserve and Car Parking Reserve at the end of the third year of the Programme. The Capital Programme passes this test.

Borrowing

- 3.4.8 The underlying need to borrow for capital purposes, after all other sources of capital financing available are taken into account is the 'Capital Financing Requirement'. The Council's policy is that its

Capital Financing Requirement may increase in line with Government supported borrowing, but that borrowing in excess of this level will only be considered to:

- deliver the Council's flagship schemes and other major projects that will deliver long term benefit to the Royal Borough;
- fund spend-to-save or self-financing projects; and
- meet temporary cash requirements pending a capital receipt.

3.4.9 **The Capital Programme Book Appendix 7, Table 12** summarises the amount of Government supported borrowing. Due to the use of external funding and the internal resources available, the Council has no additional Capital Financing Requirement in respect of the General Fund and Housing Revenue Account arising from the Capital Programme, as shown in **Appendix 7, Table 13**.

3.5 AFFORDABILITY AND REVENUE COST

General Fund

3.5.1 As there is no planned borrowing over the next three years, the revenue effect of the Programme on the General Fund is limited to the loss of interest income as internal reserves are applied to fund expenditure. Borrowing, rather than using reserves, incurs external interest costs and a further statutory minimum four per cent provision for debt repayment in the following financial year. It is therefore beneficial to use reserves, where available, rather than borrowing.

3.5.2 The Council's proposed Minimum Revenue Provision (MRP) for the repayment of General Fund debt incurred prior to this Programme is set out in **The Capital Programme Book Appendix 7, Table 14**. It summarises the calculation of the total budgeted revenue provision for debt repayment for 2010/11 which amounts to £1.5 million.

3.5.3 The effect of the 2010/11 Capital Programme on the Band D Council Tax in both 2010/11 and 2011/12 is lower than the projections in the 2009/10 Capital Programme, as shown in **The Capital Programme Book Appendix 8, Table 16**. In approving the previous Capital Programme, Cabinet indicated that when the ratio of financing cost to budget requirement exceeded 6.7 per cent, this should 'trigger' an even more careful consideration of the affordability of the Programme. The ratio over the next two financial years is 2.2 per cent.

Housing Revenue Account (HRA)

3.5.4 The revenue impact on the HRA depends on subsidy levels and there is little or no scope for unsubsidised capital expenditure due to the statutory constraints on rent increases.

3.5.5 In accordance with previous decisions, it is not proposed to make any Minimum Revenue Provision for debt repayment for the HRA as this would further reduce the already limited available capital resources.

3.5.6 The annual Treasury Strategy describes how finance for the Capital Programme will be raised and sets the related Treasury Management Prudential Indicators.

3.6 LEGAL AND PERSONNEL ISSUES

3.6.1 The Council must satisfy itself that it meets the requirements of the Prudential Code for affordability e.g. implications for the Council Tax, prudence and sustainability e.g. long-term implications for external borrowing.

3.6.2 The Capital Programme includes a number of schemes to upgrade and improve the property portfolio of the Business Groups. This will improve the built environment for both service users and staff.

3.7 DIVERSITY IMPLICATIONS

3.7.1 The Council's buildings provide services to users with a wide range of backgrounds and abilities. The Council's Equality Scheme and Action Plan commits the Council to improving the accessibility of its buildings. The Capital Programme therefore includes a number of schemes designed to achieve these improvements. The implications of individual projects are either included in the Capital Budget Reports submitted to the Overview and Scrutiny Committees or will be included in more detail in the relevant Key Decision Reports.

3.7.2 The Council made a commitment that all its buildings with public areas will have costed accessibility audits and planned follow up actions by March 2010. The list of buildings with poor access in November 2009 is set out in **The Capital Programme Book Appendix 5**. Improvement proposals are listed together with the likely change in grading.

3.8 ENVIRONMENT SUSTAINABILITY

3.8.1 The Council's 'Environment Strategy - For a More Sustainable Future - 2006 – 2011' sets out how the Council will demonstrate leadership in developing sustainable solutions to environmental problems. This includes how the Council can influence good practice from its suppliers and contractors through procurement policies and the application of whole life costing.

3.8.2 All capital bids are required to describe how the objectives of the Environment Strategy will be met and how the scheme explicitly takes

account of its own impact on the environment, both within and outside the Royal Borough.

3.9 RECOMMENDATIONS

The Cabinet recommends Council to:

- (a) Approve the Capital Programme, including the associated expenditure and funding, subject to confirmation of any external resources where relevant, as summarised in **Tables 1, 2, 3, The Capital Programme Book Appendix 6** and set out in detail in **Appendix 10**, including:
 - revisions to the 2009/10 capital budget;
 - inclusion of schemes for 2010/11, being the first year of the three year Capital Programme, set out in **Table 1**, subject to further specific approval being required for schemes not yet approved, as highlighted in **Table 4** or as otherwise decided by Members; and
 - inclusion of schemes starting in 2011/12 and 2012/13 for planning purposes only.
- (b) Note that where external funding is not yet certain, any scheme approved will be subject to review in the event that the confirmed external funding is less than that assumed in the Programme.
- (c) Note the pipeline schemes not yet included in the Programme, as set out in **paragraph 1.8** and **The Capital Programme Book Appendix 3**, and to agree any that should not be taken further or taken forward quickly.
- (d) As explained in **The Capital Programme Book Appendix 7, Paragraph 1(a)**, determine that capital receipts in respect of non-dwelling HRA sales be treated as reduced in accordance with the Local Authorities (Capital Finance and Accounting)(England) Regulations 2003 up to the value of the available capital allowance.
- (e) Note the grading applied to the accessibility to buildings, as set out in **The Capital Programme Book Appendix 5**.
- (f) Note the retention of minimum balances of at least £15 million in each of the Capital Expenditure Reserve and the Car Parking Reserve at the end of 2012/13.
- (g) Agree that revenue costs associated with capital schemes can be funded from revenue contributions to the Capital Expenditure Reserve and Car Parking Reserve as set out in **paragraphs 4.4** and **4.5**.
- (h) Recommend to Council the calculation of the General Fund Minimum Revenue Provision for debt repayment in 2010/11 and to make no

provision in respect of the HRA in 2010/11 as set out in **paragraph 5.2** and **paragraph 5.5**.

- (i) Agree the Capital Financing Requirement as a result of the proposed Capital Programme, in accordance with the requirements of the Prudential Code, as set out in **paragraph 4.9** and **The Capital Programme Book Appendix 7, Table 13**.
- (j) Agree the affordability and sustainability of the revenue impact of the Programme on the Council Tax and the Housing Revenue Account, in accordance with the requirements of the Prudential Code, as set out in **paragraph 5.3, paragraph 5.5** and **The Capital Programme Book Appendix 8, Table 16** and **Table 17**.

FOR DECISION

Background Papers:

Capital Strategy 2010-13
Corporate Asset Management Plan 2009
21 Projects for the 21st Century
Capital Programme 2009/10 – 2011/12
Scheme bid submissions

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INDEX TO APPENDICES

1	Areas for Significant Future Investment	Page 3
2	The Royal Borough Aims, Community Strategy Goals and Capital Strategy Objectives	Page 5
3	Pipeline Schemes	Page 7
4	Capital Programme by Service Area	Page 11
5	Accessibility and Planned Capital Works	Page 13
6	Rolling Programmes	Page 17
7	Capital Programme Funding	Page 21
8	Prudential indicators	Page 27
9	Revenue Costs Funded From Capital	Page 29
10	Business Group Capital Programme 2010/11 – 2012/13	Page 31
	▪ Notes	Page 32
	▪ Family and Children’s Services	
	▪ Housing, Health and Adult Social Care	
	▪ Planning and Borough Development	
	▪ Transport, Environment and Leisure Services	
	▪ Corporate Services	

AREAS FOR SIGNIFICANT FUTURE INVESTMENT

The Council is currently working on projects in the following four areas:

1. Latimer, covering:

- Kensington Academy
- Freston Road
- North Kensington Leisure Centre

Further work will look into how to contribute to the wider regeneration of North Kensington and create sustainable, strong communities by:

- returning to a more traditional street form to improve connectivity;
- replacing social rented housing to improve quality;
- providing new market housing to create mixed communities;
- providing new local shopping facilities to create vibrancy and vitality;
- providing a new secondary school to increase education choice;
- providing new/replacement business studios to support local businesses;
- providing a new/relocated leisure facility to improve access and services; and
- improving social, community and health facilities to support local people.

2. Edenham, covering:

- Stock Options
- Golborne Road

The objectives in this area are to look into the feasibility of:

- creating a strong identity with a mix of housing and increased density;
- improving the quality of the environment and security for existing residents;
- considering reinstating a traditional street pattern and permeability;
- developing active street frontages and connection with the street;
- revealing the hidden asset of the canal-side gardens and bring their value into the site;
- creating a vibrant destination with a mix of commercial and community uses;
- contributing to the wider sustainable regeneration of the wider North Kensington area; and
- being self-funding.

The study will complement the work being carried out by Tribal and will report on the feasibility and financial viability options for the estate renewal. It will also provide an indication of costs to realign the railway bridge over Golborne Road and consider enhancements to the retailing below Trellick Tower.

3. Wornington Green, covering:

- Venture Centre
- Athlone Gardens
- Retail concession

The objectives in this area are to look into how to contribute to the wider regeneration of Wornington Green and create sustainable, strong communities by:

- building all homes to Lifetime Homes Standards and 10 per cent will be fully wheelchair accessible;
- mixing together all types of homes – private and affordable;
- meeting housing need with new social rented homes;
- providing a new improved park at least the same size as, or bigger than, Athlone Gardens;
- providing a new Venture Centre and community building, which may include a health clinic, a Safer Neighbourhoods Team office and other local facilities;
- reinstating the street pattern;
- providing every home with a private balcony or garden;
- front doors and entrances facing the street; and
- providing new shops on Portobello Road.

4. Kensal, covering:

- Crossrail Station Bridge
- Canalside House II

This site is capable of accommodating more than 2,500 new homes, new shops and community facilities; its wide-scale regeneration depends on the new transport links offered by Crossrail.

The regeneration area consists of the Kensal gas works, a vacant site previously connected to the gas works owned by developers Ballymore, the Sainsbury's site and the former Eurostar depot.

Work in these areas addresses four of the 21 Projects for the 21st Century:

- No.5 Golborne Road - Edenham
- No.10 Trellick Tower Garage – Edenham
- No.20 Wornington Green – Wornington Green
- No.21 Kensal Green Gas Works – Kensal

THE COUNCIL AIMS, COMMUNITY STRATEGY GOALS AND CAPITAL STRATEGY OBJECTIVES

THE COUNCIL AIMS

Ref	Council Aims	This means:
R1	Responding to our residents	<ul style="list-style-type: none"> • Putting residents first • Listening to and responding to all of our residents • Providing clear information on our services, activities and ambitions • Recognising the diverse needs, ambitions and backgrounds of our residents • Championing residents' interests
R2	Really good services	<ul style="list-style-type: none"> • Providing services that are well-led and well-managed • Setting ambitious and clear goals • Keeping well-informed, being willing to learn and ready to improve • Working successively with our partners
R3	Renewing the legacy	<ul style="list-style-type: none"> • Delivering high quality buildings and public spaces – from schools and libraries to housing and parks • Removing clutter from our streets and using high quality materials to improve our environment • Working with partners to make the borough more attractive • Using our planning powers to protect the borough's character and improve its appearance

COMMUNITY STRATEGY GOALS 2008 - 2018

Ref	Our Goal	The Council and its partners will work to:
C1	Environment and Transport A borough with an environment and amenities which enhance the quality of life of the whole community and which is aware of, prepared for and able to meet the challenges presented by climate change.	Protect and improve the borough's environment; Deliver services and work with local people day by day to make the borough a pleasant and safe place to be in; Improve local transport management, services and networks, and encourage and provide for alternative travel opportunities to car-use; Promote energy efficiency, recycling, waste minimisation and the reduction of pollution; and Tackle the causes of climate change that arise from the activities of those living and working in the borough and take action to adapt to the unavoidable effects of climate change that are likely to occur.
C2	Culture, Arts and Leisure A borough where everyone has the opportunity to enjoy its public parks and open spaces and a diverse range of high quality cultural, artistic and leisure activities.	Encourage active participation in, and develop new audiences for arts and cultural activity; Develop excellence in artistic practice; Encourage literacy, reading and life long learning for people's economic good and cultural and personal development; Improve the quality and accessibility of sports and leisure provision for all in the Royal Borough and encourage participation in physical activities; and Improve the quality and accessibility for all of the public open space within the Royal Borough.
C3	Safer Communities A borough where people live their lives free from crime and the fear of crime.	Ensure that residents are, and feel, secure in their homes and daily lives; Catch and convict offenders, stop them from re-offending and ensure that victims are properly supported; Tackle the use of illegal drugs and the misuse of alcohol; and Reduce the numbers of young people involved in crime and disorder either as victims or perpetrators.
C4	Health and Social Care A borough where everyone has the opportunity to lead a healthy and independent life and can access information, advice and support when they need it and in ways that make sense to them.	Improve and protect the overall health of people living in the borough and reduce inequalities in health; Improve the experience of patients, carers and users of local health and social care services and offer greater choice of service; Increase residents' choice and control to improve independence and quality of life; Improve the quality and access offered by local health and social care services; and Help children and young people to stay safe and be healthy.

C5	Homes and Housing A borough with outstanding quality of housing, across all tenures, which is sustainable and enables a diverse population to live as part of the same community.	Improve the quality of housing across all tenures; Increase the type and number of homes to build mixed, balanced and sustainable communities; Provide a range of housing and support options to prevent homelessness and promote mobility; Ensure continuous improvement in the delivery and performance of housing and support services; and Improve the energy efficiency of dwellings and encourage sustainable development.
C6	Community, Equality and Inclusivity A borough where all local people feel acceptance by the wider community, and where everyone can access the services that they need.	Improve the way that partners inform, communicate with, involve and consult local residents; Improve the relevance and accessibility of local services to residents and other service users; and Support and develop community life and leadership in the borough.
C7	Achieving Potential A borough with outstanding services that is a great place for children and young people to live and to reach their full potential.	Ensure children and families have opportunities to enjoy and achieve; and Support children and families to make a positive contribution and achieve economic well-being.
C8	Work and Business A borough which enjoys stable levels of economic growth and employment, with the benefits of increasing prosperity enjoyed across the borough.	Create and maintain an attractive and vibrant business environment in the borough; and Improve the employment prospects of residents including young people and parents, creating opportunities and tackling those barriers which make it difficult for certain groups to gain or retain employment.

CAPITAL STRATEGY OBJECTIVES 2010 – 2013

Ref	Capital Planning, Asset Management and Financial Objectives	
	Capital Planning Objectives	
1	To contribute to the well-being of the residents of the Royal Borough by maintaining and enhancing: the built environment; parks and open spaces; the streetscape; community safety and amenity; the heritage of the area; the Council's environmental responsibilities.	
2	To support the flagship developments that have a major impact on the social, economic and the environmental objectives of the Council.	
3	To influence the location and type of public transport facilities in the borough, notably rail improvements, and contribute to better travel choices in walking and cycling that are safe, easy and attractive.	
4	To improve the borough's social housing through estate renewal, diversifying ownership and fostering retail and other services.	
5	To enable residents, especially those with special needs, to live with as much independence as possible.	
6	To provide information technology and systems that support the efficient and effective operation of services, and widen access to those services.	
	Asset Management Objectives	
7	To plan for the long-term property needs of the Council's services portfolio, so that the Council can meet the service needs of the future.	
8	To maximise the use of assets in meeting current and future service (and cross-cutting) needs, by ensuring that over time operational premises are: maintained in a satisfactory condition; sufficient and suitable for their purpose; sufficiently accessible; safe and secure; in an appropriate location; and reviewed regularly to ensure that they continue to meet service needs.	
9	To ensure that existing and new assets deliver services in an efficient, cost effective, and sustainable manner, in particular by ensuring that premises and other assets are: efficient in terms of property management; intensively used and reviewed to detect opportunities for the acquisition, rationalisation, disposal, and/or sharing of property assets; and increasingly efficient in overall resource use, identifying sustainability improvements where appropriate.	
	Financial Objectives	
10	To generate an optimum financial return from assets with a commercial element.	
11	To re-invest non-Housing Revenue Account (HRA) capital receipts from the disposal of freehold property in other long-term assets for the Council, except where there is an overriding service objective or economic case.	
12	To use external sources of funding, where these further the Council's objectives, and act in partnership with other agencies where this is beneficial.	

Note: The references above are used to associate specific bids reported in Appendix 10.

APPENDIX 3

PIPELINE SCHEMES

Title	Start Year	TOTAL £'000	Council Funding £'000
<u>Appraisal/ Concept (Stage 1)</u>			
Family and Children's Services			
Building Schools for the Future - Existing School Buildings	2011/12	27,760	0
Building Schools for the Future - New Academy	2012/13	40,000	20,000
Central Library Construction	Later years	16,000	16,000
New Children's Home	Later years	2,000	1,500
New Warwick Road Primary School	2014/15	10,250	4,250
Whistler Walk Childrens Home Replacement	2011/12	0	0
		96,010	41,750
Housing, Health and Adult Social Care			
Day Care Accommodation Strategy	2010/11	300	300
New Social Care WiFi Network	2010/11	50	50
		350	350
Transport, Environment and Leisure Services			
Golborne Road Area Improvement	2012/13	1,850	1,750
New Gunnersbury and Hanwell Cemeteries - Resurfacing	2012/13	1,447	1,447
Holland Park - New Ecology Centre	2011/12	200	200
Hornton Street Public Conveniences	2011/12	180	180
Leighton House Museum Phase 3	2011/12	3,100	2,050
		6,777	5,627
Corporate Services			
Here to Help - Single Customer Database	2011/12	350	350
New Internet Content Management System - new	2013/14	350	350
New Thin Client	2012/13	500	500
New Unified Communications	2011/12	210	210
		1,410	1,410
TOTAL STAGE 1		104,547	49,137
<u>Strategic Brief/ Outline Cost (Stage 2)</u>			
Transport, Environment and Leisure Services			
New Acklam Road and Malton Road - Westway Improvements	2012/13	132	0
Brompton Cemetery Infrastructure	2011/12	8,770	8,770
New Chelsea Sports Centre - Gym Extension	2011/12	700	700
Ireton Lodge	2011/12	800	800
New Ladbroke Grove Mainline Railway Bridge Enhancement	2012/13	460	0
Notting Hill Gate Initiative	2012/13	5,000	5,000
		15,862	15,270
TOTAL STAGE 2		15,862	15,270
TOTAL STAGE 1 AND 2 PIPELINE		120,409	64,407

Major Pipeline Schemes

Family and Children's Services

- **Building Schools for the Future** will transform learning in secondary schools across the Royal Borough. A total of £40 million Government funding will be invested into buildings to make them more suited to modern teaching and learning. An additional £7 million will be available to improve ICT provision.
- No Cabinet decision has yet been taken concerning the proposed refurbishment of the **Central Library**. Costs ring-fenced for design work have been removed from the 2010/11 Capital Programme and instead the project has been placed in pipeline until a formal decision is taken.
- A feasibility study will commence in April 2010 to establish the options for future **children's home** accommodation at St. Mark's and Creswick Road. The options will be developed from a brief for future service needs. This study could lead to recommendations for reconfiguration of the existing premises, relocation or a change in the nature of the service which could require very different accommodation. It is anticipated that there will be a £0.5 million section 106 contribution to the total cost.
- Subject to a feasibility study, this scheme is a **new academy** with a six form entry (162 pupils) in the West of Notting Barns Ward. Detailed planning permission would be sought in autumn 2010.
- Subject to a feasibility study, this scheme is a **new primary school at Warwick Road** with a total cost of £10.25 million, partly financed with £6 million section 106 monies received from the construction of a new housing development that will include some affordable housing..

Housing, Health and Adult Social Care

- The Capital Programme does not include any provision for capital expenditure arising from the **Stock Options Review**. External resources may need to be found to support such schemes.
- Carried forward from last year's pipeline, the **Day Care Accommodation Strategy** will deliver proposals resulting from the Review of Day Care currently underway.

Transport, Environment and Leisure Services

- Some pipeline schemes form part of the regeneration of North Kensington. **Ladbroke Grove Railway** and **Westway improvements** using TfL funding are possible projects for 2012/13.

- A feasibility study is to be undertaken to consider the provision of extra space and new **gym facilities at Chelsea Sports Centre** . It is probable that this will increase net income. However, whether it will be sufficient to pay for the capital cost is uncertain.
- An application has been made for planning permission for the rebuilding of **Ireton Lodge**. A separate bid for demolition is included in this Capital Programme.
- The **Notting Hill Gate Initiative** is a major streetscape project however funding for the feasibility study is yet to be applied for.
- **Gunnersbury and Hanwell Cemeteries – resurfacing** is new to the Capital Programme, perhaps starting in 2011, but more probably 2012, to provide paths and driveways which are both visually attractive and fit for purpose, and which do not present a slipping or tripping hazard to visitors. Every year there are approximately 45,000 visitors to the two cemeteries of which 27,000 are aged 60 and over.

Corporate Services

- **Here to Help - Single Customer Database** is the technology to match the various customer datasets and to create a single view of the customer.
- **Internet Content Management System – new** is the replacement of hardware and software that enables management of content on the Council’s Internet site.
- **Thin Client** is an alternative way of delivering IT services to the desktop.
- **Unified Communications** is the strategy to bring together e-mail, instant messaging, presence, voice and video to support remote working and new ways of working introduced by the SPACE programme.

CAPITAL PROGRAMME BY SERVICE AREA

Business Group	2010/11 £'000	2011/12 £'000	2012/13 £'000	Later Years £'000	Total £'000	Share %
Family and Children's Services						
Childrens Centres	805	0	0	0	805	0.4
Education - Non-schools	1,175	0	0	0	1,175	0.6
Family Service Property	730	450	300	0	1,480	0.8
Libraries	20	20	0	0	40	0.0
New Schools	25,276	21,219	15,733	6,657	68,885	36.1
Other Schools Spending	9,539	5,942	2,762	0	18,243	9.6
Resources	570	315	75	0	960	0.5
TOTAL	38,115	27,946	18,870	6,657	91,588	48.0
Housing, Health and Adult Social Care						
Adult Social Care	2,345	1,484	250	0	4,079	2.1
Environmental Health	0	0	0	0	0	0.0
Housing - HRA	10,713	6,971	6,923	100	24,707	13.0
Housing - Non-HRA	2,570	1,090	1,090	0	4,750	2.5
TOTAL	15,628	9,545	8,263	100	33,536	17.6
Planning and Borough Development	173	185	85	85	528	0.3
Transport, Environment and Leisure Services						
Arts and Museums	100	0	0	0	100	0.1
Community Safety	370	0	0	0	370	0.2
Highways and Streetscene	19,626	9,971	1,810	0	31,407	16.5
Parks	1,767	2,211	896	0	4,874	2.6
Sports Centres	562	145	75	0	782	0.4
Waste, Cemeteries and Markets	1,239	0	0	0	1,239	0.6
TOTAL	23,664	12,327	2,781	0	38,772	20.3
Corporate Services						
Financial Services	165	0	0	0	165	0.1
General Services	5,599	5,860	5,840	7,405	24,704	13
Information Systems	687	450	0	0	1,137	1
Policy and Partnership Services	0	0	0	0	0	0
Property Services	275	0	0	0	275	0
TOTAL	6,726	6,310	5,840	7,405	26,281	13.8
TOTAL	84,306	56,313	35,839	14,247	190,705	100

ACCESSIBILITY AND PLANNED CAPITAL WORKS TO COUNCIL PROPERTIES

Property	Grading	Comments (2007/2011 capital works)	Likely Revised Grading
Kensington Town Hall	EXCELLENT	Customer Service Centre now open	
Pembroke Road Council Offices - Mini Reception Area	EXCELLENT	New mini reception fully Part M and DDA compliant	
Cremorne Riverside Centre (excluding Cremorne Gardens)	EXCELLENT	New build complete	
Kensington Leisure Centre	EXCELLENT	Programmed access improvements now complete	
Alec Clifton-Taylor Memorial Garden/St Mary Abbott	GOOD	Parks access improvements scheduled 2012/13	GOOD
Avondale Park & Sports Ground	GOOD	Parks access improvements scheduled 2009/10	EXCELLENT
Brompton Library	GOOD		
Chelsea Common	GOOD	No improvements planned - V small site	
Chelsea Embankment Gardens	GOOD	Parks access Improvements scheduled 2012/13	GOOD
Cluny Mews Gardens	GOOD	Arms required to existing seating otherwise good. Parks access improvements planned 2012/13	GOOD
Colville Square Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Dovehouse Green	GOOD	Parks access improvements scheduled 2012/13	GOOD
Earls Court Station WC's	GOOD		
Gloucester Road Toilets (autoloo and disabled)	GOOD	Autoloo and stand alone disabled WC considered together	
Holland Park (Including Playgrounds, Cafe,Ice House/Orangery/Ecology reception area, WC's and Theatre)	GOOD	Holland Park toilets now refurbished. Café access ramps replaced. Induction loops installed to Stable Yard reception and Opera booking office. Further works planned 2012/13	EXCELLENT
Ifield Road Playground	GOOD	Parks access improvements scheduled 2012/13	GOOD
Kensington High Street Bus Shelter Autoloo	GOOD		
Lonsdale Road Autoloo	GOOD		
North Kensington Library	GOOD		
Notting Hill Gate Bus Shelter Autoloo	GOOD		
Powis Square Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Redcliffe Square Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Roper's Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Royal Avenue Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Social Workers Office, Greaves Tower	GOOD		
Sunbeam Gardens	GOOD	Parks access improvements scheduled 2012/13	GOOD
Tavistock Park	GOOD	Parks access improvements scheduled 2012/13	GOOD
Tavistock Piazza Autoloo	GOOD	To be vacated June 2008	
Westway Centre (Epics - Ground Floor Only)	GOOD	New lift installed	
Westway Information & Aid Centre	GOOD		

Property	Grading	Comments (2007/2011 capital works)	Likely Revised Grading
Kensal Library	GOOD	Public access to ground floor only now	
Canalside Activities Centre	GOOD	Built 1996 and fully accessible - formal audit required	
Connexions Centre - Freston Road	GOOD	Built post 1991 - Part M compliant. Formal audit required. Leasehold expiry means relocation w within 3 years.	
Lancaster Youth Club	GOOD	Accessible but improvements required - Formal audit required	
Isaac Newton Professional Development Centre	GOOD	Further works to reception area in hand	EXCELLENT
Crown Wharf Car Compound	GOOD	Recent works completed	
Little Wormwood Scrubs	GOOD	New addition - audit required. New seating required. Inclusive adventure playground. Disabled parking provided but not Part M compliant. No WC's on site at all. Level access throughout park - being resurfaced.	
Athlone Gardens	FAIR	Parks access improvements scheduled 2011/12	GOOD
Chelsea Old Town Hall (Reception/Halls, Library, Register Office & Social Services)	FAIR	Register Office, Halls and SS office have good access, Library has insufficient lift access to upper parts. Disabled WC to main Halls area is required, no induction loop to register office reception, general signage requires improvement.	
Emslie Horniman Pleasance	FAIR	Parks access improvements scheduled 2011/12	GOOD
Gunnersbury Cemetery (Buildings)	FAIR	Works due to take place Jan 2010 to improve reception facilities	GOOD
Hornton Street Public Convenience	FAIR		
Kensington Memorial Park	FAIR	Programme of improvement works ongoing. New disabled WC installed but only operative in summer months.	GOOD
Lancaster Green	FAIR	Parks access improvements scheduled 2012/13	GOOD
Royal Hospital South Grounds	FAIR	Parks access improvements scheduled 2012/13	GOOD
Social Services Neighbourhood Team Office - Grenfell Tower	FAIR	No plans at present - possible relocation. TMO site	
St Luke's Gardens	FAIR	Major works completed 2008. New Accessible WC building due for completion 2010	EXCELLENT
Westbourne Grove Public Convenience	FAIR	Access improvement works commencing March 2008	GOOD
Westfield Park	FAIR	Parks access improvements scheduled 2011/12	GOOD
Portobello Market Managers Office	FAIR	Some improvement works undertaken but further works required including external ramp and improvements to reception area	EXCELLENT
84 Pembroke Road	FAIR	Due for vacation - Leasehold. Internal change in level to reception area	
Bevington Road Public Convenience	POOR	Underground location means it is not possible to provide full disabled access	
Central Library	POOR	Major refurbishment on hold	EXCELLENT

Property	Grading	Comments (2007/2011 capital works)	Likely Revised Grading
Chelsea Sports Centre	POOR	Programme of improvement works ongoing. Chair lift Installed to Sports Hall, reception and changing areas improved. The feasibility of an external ramp or an internal solution will be explored to see if access can be improved. Lift to 1st floor planned.	FAIR
Cremonne Gardens (Excluding Riverside Centre)	POOR	Parks access improvements scheduled 2011/12	GOOD
Hanwell Cemetery - Buildings	POOR	New disabled WC unit being installed January 2010	GOOD
Leighton House Museum	POOR	Current phase 2 works provide no access improvements but full accessibility being considered as part of Phase 3	GOOD
Linley Sambourne House	POOR	Listed building and design make this very difficult to improve	
Notting Hill Gate Library	POOR	English Heritage have rejected latest set of proposals for platform lift. Ramp not feasible.	
Sloane Square Autoloo	POOR	Planned upgrade postponed	EXCELLENT
Kensington Church Street Autoloo (Lancer Square)	POOR	Generic audit Undertaken - Non disabled autoloo	
Golborne Youth Centre	POOR	Steps To entrance -TMO property	
South Kensington Autoloo	POOR	Planned upgrade postponed - overtaken by South Kensington remodelling works	EXCELLENT

Basic access needs are defined as:

- 'The ability for ambulant and non ambulant disabled persons to be able to freely and safely enter onto and around the public areas of a building without interference or obstruction by physical barriers.
- Clear and appropriate signage and lighting should be provided and reception areas freely available for use.
- Busy public reception areas should be fitted with an induction loop.
- Where public toilets are provided, at least one suitably equipped disabled WC is to be provided also.
- A dedicated parking space or a suitable drop off point should be available within the immediate vicinity of the building if reasonably practicable.'

Explanation of Grading:

Poor Accessibility

The Public areas of the building do not fulfil basic access needs and no acceptable alternative means of providing the service is offered.

Fair Accessibility

All Public areas of the building fulfil the majority of basic access needs but additional measures may be necessary to achieve this objective or an

acceptable means of providing the service in an alternative method is offered if required.

Good Accessibility

All basic access needs are fulfilled or an acceptable alternative method of providing the service is available if required.

Excellent Accessibility

All basic access needs are met and exceeded.

ROLLING PROGRAMMES

Title	Description	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Family and Children's Services					
Access - General	Works to improve access to school buildings.	0	50	50	50
Access - Lift Installations	Works to install lifts at Royal Borough school buildings - meeting requirements of the Disability Discrimination Act.	230	230	230	230
Condition - Family Services	Planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	300	300	200	150
Condition - Non School Education Buildings	Planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered.	215	1,000	400	400
Condition – Nursery / Primary Schools	Works to address necessary and prioritised works highlighted within asset management plans.	1,160	1,500	1,200	1,200
Condition - School Kitchens	Prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	80	84	80	80
Condition - Secondary Schools	Planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	0	22	22	22
Condition - Special Schools	Planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	320	360	300	300
External - Fair Funding schools allocation	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	791	741	0	0
Miscellaneous - Minor Emergency Works	A rolling contingency sum for emergency works and a provision to enable emergency repair/improvement projects to be carried out.	85	95	100	110
Miscellaneous - Sustainable Schools	Capital funding to support schools capital works in response to the DCSF's Sustainable Schools Framework.	0	100	100	100

Title	Description	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Suitability - Families	Capital improvements in response to the results of AMP suitability surveys.	0	335	150	150
Suitability - Non School Buildings	Capital improvements in response to the results of AMP suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in suitability surveys and 'Fit for Purpose' assessments by service managers.	0	660	150	150
Suitability - Nursery/ Primary Schools	Capital improvements in response to the results of AMP suitability surveys. Building works to address issues at various primary and nursery schools highlighted in suitability surveys.	0	100	110	120
	TOTAL	3,181	5,577	3,092	3,062
Housing, Health and Adult Social Care					
Disabled Facilities Grant	Eligible works to the private stock in the Royal Borough with expenditure offset by government subsidy.	447	425	425	425
LETS Rent	Refurbishment of properties in accordance with the LETS Rent Strategy which will then become available for letting to people in housing need in the Royal Borough.	20	20	20	20
Premises Improvement Programme Adult's Services	A variety of renewal and refurbishment projects to Adult Social Care premises.	250	250	250	250
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfit and disrepair.	424	430	430	430
Regeneration HRA	Housing Revenue Account regeneration projects that support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	286	250	250	250
Regeneration RSL	Registered Social Landlord regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	285	215	215	215
	TOTAL	1,712	1,590	1,590	1,590

Title	Description	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Planning and Borough Development					
Local Enhancement Schemes	A number of local enhancement schemes have been identified in the various Conservation Area Proposal Statements such as garden square railings and mews arches.	37	28	50	50
Transport, Environment and Leisure					
Cycling - TfL	This Local Implementation Plan rolling programme funded by Transport for London (TfL) is for measures to facilitate cycling and will include existing developments including housing, popular destinations and places of interest.	240	0	0	0
Disability Discrimination Act Works - Leisure	Planned programme of essential and desirable Disability and Discrimination Act works to meet legislative requirements and to increase accessibility to parks, and cemeteries for people with disabilities.	0	117	86	71
Local Area Accessibility - TfL	A Transport for London (TfL) grant to promote accessibility initiatives.	60	0	0	0
North Kensington Environmental Project	Environmental and community engagement initiatives in North Kensington, as part of the North Kensington Environment Project.	217	290	140	200
Parks Strategy and Development Plan	The implementation of the strategy and capital investment 10 year plan covering all parks.	425	850	675	675
School Travel Plans and Travel Awareness - TfL	The Local Implementation Plan (LIP) funded by Transport for London (TfL).	60	0	0	0
Sports Centres Planned Refurbishment Programme	Additional works that were not included in the original Sports Centres Planned Maintenance Programme (2005/10) and where a latent need has been identified following recent customer satisfaction surveys.	1,200	562	145	75
Street Scene Improvements - Boroughwide Programme	To review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	756	800	1,050	800
Transport Action Plans - TfL Funded	Road safety and environmental measures for specific schemes that Transport for London (TfL) have agreed to fund.	190	720	145	160
Transport Action Plans - Car Parking Reserve Funded	Funded from the Car Parking Reserve, general schemes that the Council wishes to implement but will not attract Transport for London funding.	433	400	400	400

Title	Description	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Walking - TfL	This Transport for London (TfL) award for improved pedestrian facilities.	100	0	0	0
WM&L Asset Management Plans	Essential maintenance emanating from the stock condition surveys.	174	150	150	150
	TOTAL	3,855	3,889	2,791	2,531
Corporate Services					
Civic Offices Major Works	Major maintenance works to the Council's three operational buildings.	791	425	450	450
	TOTAL	9,576	11,509	7,973	7,683

CAPITAL PROGRAMME FUNDING

1 External Resources

a. General Capital Receipts

The expected non-earmarked receipts and their proposed use are shown in **Table 8**.

Table 8: Non-Earmarked Receipts

Capital Receipts	2009/10	2010/11	2011/12	2012/13
	£m	£m	£m	£m
Balance b/f	2.8	2.5	2.3	2.1
Add receipts in year	0.1	0.1	0.1	0.1
Less used to fund capital expenditure	-0.3	-0.3	-0.3	-0.3
Balance c/f	2.5	2.3	2.1	1.9

** Figures may not add because of rounding*

Capital receipts can be used to fund new investment, unless they are required to be paid to the Government under 'pooling' arrangements for housing receipts. Since 1 April 2004, the amount of non-dwelling HRA receipts paid to the Government may be reduced where they can be offset against expenditure incurred on regeneration and affordable housing. Determining to do this in the event of any such capital receipts being received will ensure that the full benefit is received by the Council.

The £0.25 million per annum rolling programme of HRA regeneration schemes is assumed to be funded from capital receipts.

In addition, some specific 'earmarked' capital receipts are directly tied to individual schemes or purposes, such as the refurbishment of the Elm Park Gardens basement and the rebuilding of Holland Park School.

b. Capital Grants and Contributions

Expenditure in the Programme that is conditional on external funding has been set in line with the latest information about expected resources. Some further revisions may be necessary as further announcements are made. Some funding for schools capital expenditure is now rolled into the Dedicated Schools Grant, which is assumed to increase approximately in line with funding increases for schools in later years. Details of grants and contributions associated with specific bids are shown in **Table 9**.

Table 9: Grants and Contributions Associated With Specific Bids

Sources of External Grant Funding/ Contributions	2009/10	2010/11	2011/12	2012/13	Later Years	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Grants						
DCMS Free Swimming Grant	54	0	0	0	0	54
DCSF	181	94	0	0	0	275
Disabled Facilities Grant	278	265	265	265	0	1,073
DOH IT Infrastructure Grant	72	78	0	0	0	150
Gypsy & Travellers Site Grant (DCLG)	0	1,200	0	0	0	1,200
Homes and Communities Agency	2,435	812	0	0	0	3,247
Play Pathfinder Capital	1,347	0	0	0	0	1,347
Primary Capital Programme	0	5,378	3,300	0	0	8,678
PVI Sure Start Grant	805	805	0	0	0	1,610
Standards Fund	941	741	0	0	0	1,682
Sure Start	45	0	0	0	0	45
	6,158	9,373	3,565	265	0	19,361
Contributions						
Developers	4,087	100	100	0	0	4,287
Transport for London	5,213	10,044	5,366	810	0	21,433
Other Authorities	988	800	750	0	0	2,538
Other Contributions	600	1,000	0	450	0	2,050
	10,888	11,944	6,216	1,260	0	30,308
TOTAL	17,046	21,317	9,781	1,525	0	49,669

2. Use of Reserves

Where there are appropriate earmarked reserves available to fund individual schemes, they have been used. Details of the main reserves are shown below.

a. Capital Expenditure Reserve

The Capital Expenditure Reserve is funded through revenue contributions and is used to fund the Council's long term capital investment and therefore key to delivering the Capital Programme.

Table 10 shows a four-year projection. Further significant investment without the increased use of borrowing is dependent upon the Council's ability to maintain the level of the reserve.

Table 10: Capital Expenditure Reserve

	2009/10	2010/11	2011/12	2012/13
Capital Expenditure Reserve	£m	£m	£m	£m
Balance Brought Forward	62.1	53.7	41.8	34.2
Contributions In	5.5	5.5	5.5	5.5
Retained to fund associated revenue costs	-0.2	-1.2	-0.7	-0.1
Released to fund capital expenditure	-13.7	-16.2	-12.4	-10.2
Balance Carried Forward	53.7	41.8	34.2	29.4

Associated revenue costs funded from the Capital Expenditure Reserve are summarised in **Appendix 9**.

b. **Car Parking Reserve**

The Car Parking Reserve (CPR) can be used to fund eligible expenditure, both revenue and capital, from surpluses generated from on street parking operations.

Table 11: Car Parking Reserve

	2009/10	2010/11	2011/12	2012/13
Car Parking Reserve	£m	£m	£m	£m
Balance Brought Forward	37.7	29.0	22.8	19.2
Add - surplus from On Street Parking	20.7	22.5	26.1	27.5
Funding of revenue expenditure	-21.7	-21.7	-25.4	-26.8
<i>Sub Total - revenue movement</i>	-1.0	0.8	0.7	0.7
Less - funding of capital expenditure	-7.6	-6.9	-4.4	-1.6
<i>Total movement in Year</i>	-8.7	-6.2	-3.6	-0.8
Balance Carried Forward	29.0	22.8	19.2	18.4

3 Borrowing

There are two types of borrowing allowed under the Prudential Code for Capital Finance: supported borrowing and self-financed borrowing.

Supported borrowing is where the Council receives revenue support grant to finance borrowing up to a specified limit, hence the borrowing is supported. **Self-financed or 'Prudential' borrowing** is borrowing in excess of the supported borrowing limit. It is allowed under the Prudential Code provided that it is affordable. Self-financed borrowing has revenue implications because the Council has to meet the interest and repayment costs of the borrowing from its own resources.

a. **Supported Borrowing**

Table 12 sets out the borrowing the Government will support through the grant system. As the level of the Council's Formula Grant is largely determined by the grant floor, there is no relationship between the two. This is a benchmark for the Council's investment plans, rather than a limit. The figures emphasise that capital spending needs to rely on either external funding or the Council's own resources. The next three

year settlement in autumn 2010 will announce figures for 2011/12 and future years.

Table 12: Supported Borrowing

Service Block	2008/09	2009/10	2010/11
	£'000	£'000	£'000
Education	1,169	1,092	625
Housing	5,100	0	0
Children's Personal Social Services	46	46	49
Sub Total	6,315	1,138	674
General Fund	1,215	1,138	674

b. **Self-financed or 'Prudential' Borrowing**

The Council's policy is that its capital financing requirement may increase in line with Government supported borrowing, but that borrowing in excess of this level will be considered to:

- deliver the Council's flagship schemes and other major projects that will deliver long term benefit to the Royal Borough;
- fund spend-to-save or self-financing projects; and
- meet temporary cash requirements pending a capital receipt.

The total funding, subject to any amendments to the Programme, is shown in **Table 13**. Total spending less capital grants and contributions, use of reserves and capital receipts leaves a balance to be funded from borrowing, known as the 'capital financing requirement'. There is no borrowing requirement through to 2012/13.

Table 13: Total Funding

General Fund	2010/11	2011/12	2012/13	Later Years	Total
	£'000	£'000	£'000	£'000	£'000
Total Expenditure	73,593	49,342	28,916	14,147	165,998
<i>Less Funded From:</i>					
Capital Grants & Contributions	20,505	9,781	1,525	0	31,811
Capital Grants - unearmarked	800	0	0	0	800
Specific Capital Receipts	23,076	21,219	15,283	6,657	66,235
Net Balance (Council Funding)	29,212	18,342	12,108	7,490	67,152
Use of Specific Reserves & Revenue Funding	6,112	1,588	344	697	8,741
Use of Car Park Reserve	6,926	4,375	1,560	85	12,946
Usable Capital Receipts	0	0	0	0	0
Use of Capital Expenditure Reserve	16,174	12,379	10,204	6,708	45,465
Balance = Capital Financing Requirement	0	0	0	0	0
Housing Revenue Account	2010/11	2011/12	2012/13	Later Years	Total
	£'000	£'000	£'000	£'000	£'000
Total Expenditure	10,713	6,971	6,923	100	24,707
<i>Less Funded From:</i>					
Capital Grants & Contributions	7,917	6,623	6,623	0	21,163
Specific Capital Receipts	1,350	48	0	0	1,398
Net Balance (Council Funding)	1,446	300	300	100	2,146
Use of Specific Reserves & Revenue Funding	1,196	50	50	0	1,296
Usable Capital Receipts	250	250	250	100	850
Balance = Capital Financing Requirement	0	0	0	0	0

4 Revenue Provision for Debt Repayment 2010/11

- a. The Local Authorities (Capital Financing and Accounting) (England) (Amendment) Regulations 2008 require that 'a local authority shall calculate for the current financial year an amount of minimum revenue provision (MRP) which it considers to be prudent'. This is the amount set aside from revenue for the repayment of debt principal relating to the General Fund only.
- b. The proposed revenue provision for debt repayment is shown in **Table 14**. The final amounts charged in respect of items 1 to 3 will vary in line with the final capital expenditure and financing outturn for 2009/10 when this is known. No debt repayment provision is proposed in relation to the Housing Revenue Account, as to do so would divert funding from new investment.

Table 14: Total Budgeted Revenue Provision for Debt Repayment

Provision for debt repayment	2009/10 £'000	2010/11 £'000
Historic Capital Debt Liabilities	1,278	1,198
Provision re ex-ILEA debt	277	284
Sub total	1,555	1,482
Supported Capital Expenditure		0
Unsupported Capital Expenditure		0
Voluntary provision - short-life assets	0	0
Voluntary provision for debt repayment	443	0
Total Revenue Provision	1,998	1,482

PRUDENTIAL INDICATORS

Local Authority Prudential Indicators are set out in the CIPFA Prudential Code as required by the Local Government Act 2003. They form part of an integrated approach to capital investment decision-making that takes into account affordability and the implications for external borrowing.

a. Capital Financing Requirement (CFR) movements

The borrowing requirement, known as the Capital Financing Requirement (CFR) resulting from the proposed Capital Programme is set out in **Table 15** below.

Table 15: Capital Financing Requirement (CFR) Movements

Year	Fund	Opening Balance £'000	change - new borrowing £'000	Less Statutory MRP £'000	Less Voluntary MRP £'000	Closing Balance £'000
2009/10	Housing Revenue Account	185,204	0	0		185,204
	General Fund	40,238	0	-1,555	-443	38,240
	Total	225,442	0	-1,555	-443	223,444
2010/11	Housing Revenue Account	185,204	0	0		185,204
	General Fund	38,240	0	-1,482	0	36,758
	Total	223,444	0	-1,482	0	221,962
2011/12	Housing Revenue Account	185,204	0	0		185,204
	General Fund	36,758	0	-1,429	0	35,329
	Total	221,962	0	-1,429	0	220,533
2012/13	Housing Revenue Account	185,204	0	0		185,204
	General Fund	35,329	0	-1,379	0	33,950
	Total	220,533	0	-1,379	0	219,154

Statutory Minimum Revenue Provision is the 4 per cent Minimum Revenue Provision required under the Capital Regulations plus provision to cover ex-ILEA debt. Voluntary MRP provision has been made to reduce overall indebtedness.

b. Capital Financing Requirement Compared to the Previous Programme

There is no estimated Capital Financing Requirement for additional borrowing. This has not changed from the 2009/10 Programme.

c. Affordability for the General Fund

Table 16 shows the affordability of the Capital Programme for the General Fund, in terms of the marginal impact on the Council Tax and the share of the total budget taken up by capital financing costs. This is compared to the equivalent figures in the 2009/10 Programme, with the impact slipping back in tandem with slippage in expenditure.

Table 16: Affordability for the General Fund

Affordability for the General Fund	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000
Interest on historic external borrowing	2,155	1,932	1,759	1,605
Premia	56	56	56	56
Statutory Minimum Revenue Provision (MRP) @4%	1,555	1,482	1,429	1,379
Voluntary MRP - accelerated for short life assets	0	0	0	0
Interest on new borrowing (cumulative)	0	0	0	0
Interest loss on use of reserves (cumulative)	393	601	780	895
Total Financing Cost	4,159	4,071	4,024	3,935
Increase in net cost over previous year		-88	-47	-89
Year on Year Council Tax Band D equivalent increase (£)		-1	0	-1
2009/10 - 2011/12 Capital Programme				
Previously Projected Band D equivalent incr (£)		5	9	
Difference - current programme less previous programme		-6	-9	-1
* Financing cost is the interest on historic external borrowing, provision for debt repayment and interest loss on use of internal reserves				
Current Programme - ratio of financing cost to revenue budget	2.3%	2.2%	2.2%	2.1%
Previous Programme - ratio of financing cost to revenue budget	3.0%	3.2%	3.7%	N/A

Note: The rate of interest used to calculate the interest loss on use of reserves is 0.8 per cent.

Table 16 shows that the impact of the Capital Programme on the Band D Council Tax is reduced over the next two years. This is due to re-phased expenditure and reduction of interest rates. 2012/13 is a new year included in the proposed three-year Programme.

d. **Affordability for the Housing Revenue Account**

The revenue impact of the Programme on the HRA depends on subsidy levels with a statutory constraint on rent increases. Therefore, there is little scope for unsubsidised capital expenditure.

The ratio of financing cost to budget for the HRA is shown in **Table 17**.

Item	2009/10	2010/11	2011/12	2012/13
New capital Programme	32.8%	31.8%	30.3%	29.9%
Previous capital programme	31.7%	29.8%	28.4%	28.0%

e. **Other Prudential Indicators**

Other Prudential Indicators relating to treasury management and external debt will be set out in the Treasury Management Strategy for 2010/11.

ASSOCIATED REVENUE COSTS FUNDED FROM CAPITAL

The items set out in **Table 18** below represent expected revenue costs associated with capital schemes, which it is proposed to fund from the Capital Expenditure Reserve and Car Parking Reserve. These include initial feasibility work and expenditure that is part of delivering the project, but does not create an asset. Some further feasibility studies will be funded from the residual Property Strategy Fund.

Table 18: Associated Revenue Costs Funded from the Capital Expenditure Reserve

Cost type	Business Group/ Cost	2009/10	2010/11	2011/12	2012/13
		£'000	£'000	£'000	£'000
	<i>Family and Children's Services</i>				
Consultancy	Building Schools for the Future Setup Costs	0	559	242	0
Consultancy	New New Academy (to stage D)	0	150	0	0
Feasibility	New Asset Management Plans / Surveys	0	100	110	120
Feasibility	New Children's Home Feasibility	0	35	0	0
Feasibility	New FCS ICT Mobile Working	0	45	0	0
Feasibility	New Primary Masterplanning	75	75	0	0
Feasibility	New Warwick Road Primary School Feasibility	0	130	300	0
		75	1094	652	120
	<i>Transport, Environment and Leisure Services</i>				
Feasibility	New Chelsea Sports Centre Gym Extension	20	0	0	0
Feasibility	New Holland Park Estate	0	50	0	0
Feasibility	New Kensington Sports Centre rebuilding	0	100	0	0
Removal/ cleaning	Leighton House Phase 2	25	0	0	0
Feasibility	Relocation of Ecology Section	30	0	0	0
		75	150	0	0
	TOTAL	150	1,244	652	120

Associated Revenue Costs Funded from Car the Parking Reserve

Cost type	Business Group/ Cost	2009/10	2010/11	2011/12	2012/13
		£'000	£'000	£'000	£'000
	<i>Transport, Environment and Leisure Services</i>				
Consultation	Ladbroke Grove Environmental Improvement	50	0	0	0
	TOTAL	50	0	0	0

**BUSINESS GROUP CAPITAL PROGRAMMES
2010/11 – 2012/13**

CAPITAL PROGRAMME 2010/11 TO 2012/13 NOTES

Presentation of the Council's Capital Programme

The Capital Programme is shown for each of the Council's Business Groups with schemes being shown in alphabetic order by project title and then by budgeted start year. Projects are assigned a Programme Status as described below.

Inclusion of schemes in 2010/11 gives authority to proceed subject to confirmation of the:

- business case;
- external resources;
- firmer planning and cost estimates; and
- appropriate Key Decision.

'Later Years' are provisional and their inclusion of new starts in these years gives authority to plan for the future schemes.

The Programme schedules show for each project:

- (i) Forecast spending to 31 March 2009 and estimates for 2010/11 and future years.
- (ii) Estimated full year revenue costs.
- (iii) The Council Aims, Community Strategy goals and Capital Strategy objectives that are met.

For each Business Group, the sources of capital funding for each year's programme is shown i.e. external cash funding (e.g. capital grants and contributions); earmarked capital receipts; and internal cash funding (e.g. specific capital reserves) or corporate funding (e.g. borrowing, general capital receipts and funding from the Capital Expenditure Reserve)

Budget Status

All schemes require a funding release before an expenditure commitment is made, normally through a Key Decision. The detailed project list in **Appendix 10** marks with a tick those individual schemes in 2010/11 that are assumed to have authority to spend. This includes those that have already achieved a Key Decision and those delegated to officers as too small to require a Key Decision. Rolling programmes (marked with a tick) are also treated as having a budget release for the coming financial year, so that officers can commit expenditure as schemes are readied. The Programme includes a global provision for future years. Schemes with no tick in 2010/11 require further work before approval to commit expenditure is granted.

Financial Conventions:

- (i) Capital costs relate to items which give a long-term benefit to the Council.
- (ii) Revenue costs are items of a recurring nature e.g. running costs for new premises or equipment and financing costs.

(iii) All costs are shown at outturn prices.

Programme Stages

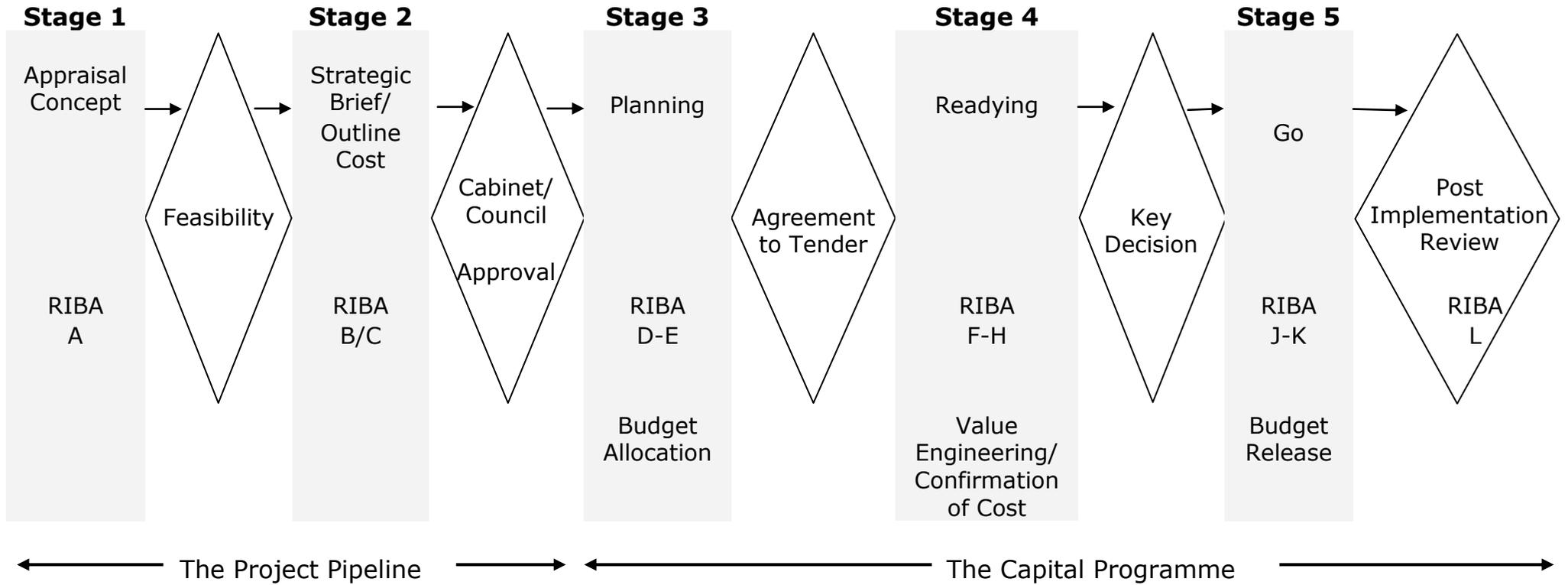
The progress of a capital scheme is divided into six stages, based on the Royal Institute of British Architects (RIBA) schema that records the lifecycle of a property project from initial feasibility to post implementation review. The Council amalgamates these as shown below:

RIBA Schema and Council Stages

RIBA Schema	Stage Description	RBKC Stage
A	Pipeline (Appraisal/Concept)	1
B/C	(Strategic brief/outline cost)	2
D/E	Planning	3
F/G/H	Readying (up to tender acceptance)	4
J/K	Go (Requires a key decision to agree project and release budget)	5
L	Completed	6

A scheme is formally included in the Programme and funded when it reaches stage 3. Schemes at stages 1 and 2 tend to be larger schemes and are described as 'pipeline'. As they are still under development, they are not included in the Programme until more information is available and a decision has been taken to proceed. Smaller schemes are usually included in the relevant rolling programme.

CAPITAL SCHEMES PROGRESSION



RIBA PLAN OF WORK DETAILS

A Appraisal

- 1 Carry out studies to determine the feasibility of the Client's requirement
- 2A Review with client alternative design and construction approaches and the cost implications or
- 2B Provide information for report on cost implications

B Strategic Brief

- 1 Receive strategic brief prepared by the client

C Outline Proposals

- 1 Commence development of Strategic Brief into Project Brief
- 2 Prepare Outline Proposal
- 3A Provide an approximation of construction costs or
- 3B Provide information for cost planning
- 4 Obtain Client approval to Outline Proposals and approximate construction cost
- 5 Co-operate with Planning Supervisor where applicable

D Detailed Proposals

- 1 Complete developments of Project Brief
- 2 Develop the Detailed Proposal from approved Outline Proposals
- 3A Prepare a cost estimate or
- 3B Provide information for preparation of cost estimate
- 4 Consult statutory authorities
- 5 Obtain Client approval to the Detailed Proposal showing spatial arrangements, material and appearance, and a cost estimate
- 6 Prepare and submit application for full planning permission

E Final Proposals

- 1 Design Final Proposals from approved Detailed Proposals
- 2A Revise cost estimate
- 2B Provide information for revision of cost estimate
- 3 Consult statutory authorities on developed design proposals
- 4 Obtain Client approval to type of construction, quality of materials, standard of workmanship and revised cost estimate
- 5 Advise on consequences of any subsequent changes on cost and programme

F Production Information

- 1 Prepare production information for tender purposes
- 2A Prepare schedules of rates and/or quantities and/or schedules of works for tendering purposes and revise cost estimate, or
- 2B Provide information for preparation of tender pricing documents and revision of cost estimate
- 3A Prepare and make submissions under building acts and/or regulations for other statutory requirements or
- 3B Prepare and give building notice under building acts and/or regulations (not applicable in Scotland)
- 4 Prepare further production information for construction purposes

G Tender documents

- 1 Prepare and collate tender documents in sufficient detail to enable a tender or tenders to be obtained
- 2 Where applicable pass final information to Planning Supervisor for pre-tender Health and Safety Plan
- 3A Prepare pre-tender costs or
- 3B Provide information for preparation of pre-tender cost estimate

H Tender Action

- 1 Contribute to appraisal and report on tenders negotiations
- 2 *If instructed revise production information to meet adjustments in the tender sum*

J Mobilisation

- 1 Provide production information as requested for the building contract and for construction

K Construction to Practical Completion

- 1 Make visits to the works in connection with the Architect's design
- 2 Provide further information reasonable required for construction
- 3 Review design information from contractors or specialists
- 4 Provide drawings showing the building and main lines of drainage and other information for the Health and Safety File
- 5 Give general advice on operation and maintenance of the building

L After Practical Completion

- 1 Identify defects and make final inspections
- 2A Settle Final Account or
- 2B Provide information required by others for settling final account

CAPITAL PROGRAMME 2010/11 – 2012/13

FAMILY AND CHILDREN'S SERVICES

[✓ = Authority to spend]

FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
36 Oxford Gardens Basement	Refurbishment of 36 Oxford Gardens including replacement of services.	2007/08	10	882 ✓	0	0	0	0	892	81	0	0	892	7,8,9	R1, R2, R3, C1, C3, C4, C5, C6	5
Brompton Library Suitability Work	Refurbishment of ground floor. To investigate knocking down wall to enhance public space and relocate staff works area. To replace shelving and carpet throughout and improve lighting in the reception area. Upgrade electrics.	2009/10	0	182 ✓	0	0	0	0	182	16	0	0	182	4,6,7,8,9	R1,R2,R3, C2,C6,C7, C8	5
Central Library RFID Preparation	Essential works to keep the Central Library functioning in the light of the delay of the full refurbishment to 2012 or later. These works are necessary to ensure that the building can continue to function due to the delay to the full refurbishment.	2009/10	0	200 ✓	0	0	0	0	200	18	0	0	200	2,4,6,7,8,9,10	R1,R2,R3, C2,C6,C7, C8	5
Chelsea Academy Development	Fees and feasibility study costs for new school, purchase of site, project management fees and site assembly costs.	2005/06	8,127	1,584 ✓	0	0	0	0	9,711	874	0	0	9,711	2,7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
Chelsea Academy Sponsorship Costs	This is the funding that all academy sponsors must agree to contribute towards the capital costs of the academy. It comprises four equal payments.	2008/09	500	2,350 ✓	2,050 ✓	0	0	0	4,900	253	0	4,700	200	2,7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5

[✓ = Authority to spend]

FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Chelsea Library - Suitability Work	To re focus Reference Services and People's network/PC and study space. To accommodate the transfer of some of the Lending stock to the first floor, to enable a dedicated area for young adults on the ground floor and improve the area for Music.	2009/10	0	118 ✓	0	0	0	0	118	11	0	0	118	4,7,8,9	TBD	5
Children's Centre Capital	Development of Children's Centre/Extended Schools/Child Care - General Sure Start Grant	2007/08	1,520	45 ✓	0	0	0	0	1,565	0	1,565	0	0	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
City Learning Centre	Grant funding toward running City Learning Centre	2009/10	0	150 ✓	0	0	0	0	150	0	150	0	0	8,9,12	R1,R2,R3, C1,C2,C6, C7,C8	5
Early Intervention and Prevention	The project will deliver information systems to enable the first signs of vulnerability to be detected and relevant professionals to be notified, and then allow practitioners to plan, record and monitor interventions and outcomes.	2010/11	0	0	165	120	45	0	330	30	0	0	330	6	R1,R2,C3, C4,C7	3
eCAF Implementation and Integration Phase 3	Delivering an Electronic Common Assessment Framework (eCAF) recording system, (integrating with other systems e.g. Integrated Children's System (ICS) and allowing agencies pre-referral information to be captured and transmitted to other systems.	2008/09	0	75 ✓	45	0	0	0	120	11	0	0	120	1,4,6,9	R1,R2,C1, C4,C7	5

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FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Extended Schools Capital	Department for Children, Schools and Families grant to develop and deliver activities beyond the normal school hours, including study support, clubs, childcare, parenting and family support and access to community facilities.	2008/09	171	181 ✓	94	0	0	0	446	0	446	0	0	6,9,12	R2,C1,C2,C7	5
Fair Funding schools allocation	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2009/10	0	791 ✓	0	0	0	0	791	0	791	0	0	8,9,12	R1,R2,R3,C1,C2,C6,C7	R
Fair Funding schools allocation	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2010/11	0	0	741	0	0	0	741	0	741	0	0	8,9,12	R1,R2,R3,C1,C2,C6,C7	R
Family Services Condition	Condition works in line with Asset Management Plan	2009/10	0	300 ✓	0	0	0	0	300	27	0	0	300	7,8,9	R2,C4,C6,C7	R
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2010/11	0	0	300	0	0	0	300	0	0	0	300	7,8,9	R2, R3, C3, C4, C5, C6, C7	R

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FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2011/12	0	0	0	200	0	0	200	18	0	0	200	7,8,9	R2,R3,C4,C5,C6,C7,C8	R
Family Services Condition	This is a rolling programme of planned maintenance designed to ensure that FCS family services buildings (primarily children's homes) provide a safe and healthy environment in which services can be delivered.	2012/13	0	0	0	0	150	0	150	14	0	0	150	4,7,9	R2,R3,C3,C4,C5,C6,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2010/11	0	0	335	0	0	0	335	30	0	0	335	7,8,9	R1,R2,C1,C2,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2011/12	0	0	0	150	0	0	150	14	0	0	150	7,8,9	R1,R2,C1,C2,C7	R
Family Services Suitability	Capital improvements in response to the results of AMP Suitability surveys.	2012/13	0	0	0	0	150	0	150	14	0	0	150	7,8,9	R1,R2,C1,C2,C7	R

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FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
FCS ICT Document and Records Management	The development of a robust and future-proofed electronic document and case record management system. The project will also include document image processing and workflow, which can be used both across the business groups and the Council.	2010/11	0	0	105	80	30	0	215	20	0	0	215	6	R1,R2	3
FCS ICT Systems Integration	To develop more complete child records and improve the sharing and quality of data between local case management systems e.g. Central Pupil Database, Connexions' CCIS and the Integrated Children's System (ICS).	2009/10	0	135 ✓	95	0	0	0	230	12	0	230	0	6	R1,R2,C4,C6	5
Feasibility - ICT pupil database	Investigate feasibility of central and integrated pupil database. (including children's services)	2006/07	92	180 ✓	0	0	0	0	272	25	0	0	272	6,10	R1,R2,C1,C2,C6,C7	5
General Access	A rolling programme of works to improve access to school buildings.	2010/11	0	0	50	0	0	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3,C1,C2,C6,C7,C8	R
General Access	A rolling programme of works to improve access to school buildings.	2011/12	0	0	0	50	0	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3,C1,C2,C6,C7,C8	R

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FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
General Access	A rolling programme of works to improve access to school buildings.	2012/13	0	0	0	0	50	0	50	5	0	0	50	4,5,7,8,9	R1,R2,R3, C1,C2,C6, C7,C8	R
General Libraries (RFID)	The implementation of Radio Frequency Identification (RFID) Systems in RBKC's six libraries.	2009/10	72	250	0	0	0	0	322	29	0	0	322	6,10	R1, R2, R3, C1, C2, C3, C6, C7	5
Holland Park School Redevelopment	Project management, design team fees and anticipated construction costs for the redevelopment of Holland Park School. It is expected that these will be fully funded through capital receipts from the sale of the Southern site	2008/09	6,901	6,384	23,226	21,219	15,733	6,657	80,120	387	75,823	0	4,297	2,7,8,9,11	R1,R2,R3, C1,C2,C6, C7	4
ICS - Fostering and Adoption	The implementation of improved fostering (including private fostering) and adoption processes by the Integrated Children's System (ICS).	2008/09	26	87	0	0	0	0	113	11	0	0	113	6	R1,R2,C4, C7	5
ICT Feasibility	Information and Communications Technology (ICT) strategy	2007/08	45	16	0	0	0	0	61	5	0	0	61	6	R1, R2, R3, C1, C2, C3, C6, C7	5

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FAMILY AND CHILDREN'S SERVICES

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Integrated Children's System - Service Team	Completes the development of the Integrated Children's System (ICS) by providing modules for Children with Disabilities and Adolescent Services teams. (was ICS Phase 4).	2009/10	0	100 ✓	80	0	0	0	180	16	0	0	180	6	R2,C4,C6	5
Integrated Childrens System	The development of a case management system for Family Services. This is the core IT system used by Family Services and will provide the basis for several future developments.	2007/08	532	100 ✓	0	0	0	0	632	57	0	0	632	6	R1, R2, R3, C1, C2, C3, C6, C7	5
Libraries Management System migration	Migration of Library Management System to new Oracle platform.	2009/10	0	32 ✓	0	0	0	0	32	3	0	0	32	6,9	R2,C1,C7	3
Libraries Signage	Improving internal signs and guiding at six libraries (Brompton, Chelsea, Central, North Kensington, Kensal and Notting Hill)	2009/10	0	18 ✓	0	0	0	0	18	2	0	0	18	2,4,6,7,8,9,10	R1,R2,R3, C2,C6,C7, C8	5
Lift Installations	Works to provide improved access to buildings in line with Disability Discrimination Act.	2009/10	0	230 ✓	0	0	0	0	230	21	0	0	230	5,7,8,9,12	R1, R2, R3, C1, C2, C4, C6, C7	R

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FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Lift Installations	This is a rolling programme designed to fund the works required to install wheelchair access to Royal Borough community schools. The funds will cover fees and capital costs for the installation of the lifts. Initially the scope of the work is limited	2010/11	0	0	230	0	0	0	230	21	0	0	230	2,4,6,9	R1,R2,R3, C1X, C2X, C6, C7X, C8,CP1, CP4,	R
Lift Installations	This is a rolling programme designed to fund the works required to install wheelchair access to Royal Borough community schools. The funds will cover fees and capital costs for the installation of the lifts. Initially the scope of the work is limited	2011/12	0	0	0	230	0	0	230	21	0	0	230	2,4,6,9	R1,R2,R3, C1X, C2X, C6, C7X, C8,CP1, CP4,	R
Lift Installations	A programme of works to install lifts at Royal Borough school buildings - meeting requirements of the Disability Discrimination Act.	2012/13	0	0	0	0	230	0	230	21	0	0	230	4,5,7,8,9	R1,R2,R3, C1,C2,C6, C7,C8	R
Minor Emergency Works	Small improvement/ emergency works to be carried out in FCS buildings	2009/10	0	85	0	0	0	0	85	7	0	0	85	7,8,9	R2,R3,C3, C6,C7	R
Minor Emergency Works	Small improvement/ emergency works to be carried out in FCS buildings	2010/11	0	0	95	0	0	0	95	9	0	0	95	7,8,9	R1,R2,C3, C6,C7	R

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Minor Emergency Works	This is a contingency sum for emergency works and a provision to enable emergency repair/improvement projects to be carried out.	2011/12	0	0	0	100	0	0	100	9	0	0	100	7,8,9	R2,R3,C3, C6,C7	R
Minor Emergency Works	A rolling contingency sum for emergency works and a provision to enable emergency repair/improvement projects to be carried out.	2012/13	0	0	0	0	110	0	110	10	0	0	110	7,8,9	R2,R3,C3, C6,C7	R
Mobile Working	This project will deliver system and process improvements designed to enhance communication, make better use of staff time and provide access to children's data from non-office locations The scope of this work is dependent upon a feasibility study.	2010/11	0	0	190	0	0	0	190	18	0	0	190	6	R1,R2,C3, C4,C7	3
Non School Education Buildings	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2009/10	0	215 ✓	0	0	0	0	215	20	0	0	215	7,8,9,12	R1,R2,R3, C1,C2,C3, C6,C7	R
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered	2010/11	0	0	1,000	0	0	0	1,000	90	0	0	1,000	7,8,9,12	R2,R3,C1, C2,C3,C4, C7,C8	R

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FAMILY AND CHILDREN'S SERVICES

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Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered	2011/12	0	0	0	400	0	0	400	36	0	0	400	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Non School Education Buildings	This is a rolling programme of planned maintenance designed to ensure that FCS non-school buildings (primarily libraries) provide a safe and healthy environment in which services can be delivered.	2012/13	0	0	0	0	400	0	400	36	0	0	400	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2010/11	0	0	660	0	0	0	660	59	0	0	660	7,8,9	R1,C1,C2,C7	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2011/12	0	0	0	150	0	0	150	14	0	0	150	7,8,9	R1,C1,C2,C7	R
Non School Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various FCS non-school buildings as highlighted in Suitability Surveys and Fit for Purpose assessments by service managers	2012/13	0	0	0	0	150	0	150	14	0	0	150	7,8,9	R1,C1,C2,C7	R

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North Kensington Library Damp Proof	To refurbish the basement area. Carry out damp proofing works. Provide new lighting and shelving for the Children's library and upgrade the toilets to Disability Discrimination Act standards	2009/10	0	85 ✓	0	0	0	0	85	7	0	0	85	4,7,5,8	R1,R2,R3, C1,C2,C6, C7	5
Notting Hill Library Suitability	Improvements to layout including provision for installation of self service technology	2009/10	0	30 ✓	0	0	0	0	30	3	0	0	30	2,4,6,7,8,9,10	R1,R2,R3, C2,C6,C7, C8	5
Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2009/10	0	1,160 ✓	0	0	0	0	1,160	104	0	0	1,160	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	R
Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2010/11	0	0	1,500	0	0	0	1,500	135	0	0	1,500	7,8,9	R1,R2,R3, C1,C3,C4, C7,C8	R
Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2011/12	0	0	0	1,200	0	0	1,200	108	0	0	1,200	7,8,9,12	R1,R2,R3, C1,C3,C4, C7,C8	R

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Nursery/ Primary Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2012/13	0	0	0	0	1,200	0	1,200	108	0	0	1,200	7,8,9	R2,R3,C1, C3,C4,C7, C8	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2010/11	0	0	100	0	0	0	100	9	0	0	100	7,8,9	R1,R2,C1, C2,C7	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2011/12	0	0	0	110	0	0	110	10	0	0	110	7,8,9	R1,R2,C1, C2,C7	R
Nursery/ Primary Schools Suitability	Capital improvements in response to the results of AMP Suitability surveys. Building works to address issues at various Primary and Nursery schools highlighted in Suitability Surveys.	2012/13	0	0	0	0	120	0	120	11	0	0	120	7,8,9	R1,R2,C1, C2,C7	R
Performance Management/ Business Intelligence	The project will deliver an integrated data warehouse which, together with appropriate reporting tools, will support its management information, performance reporting and commissioning work.	2010/11	0	0	110	115	0	0	225	20	0	0	225	6	R1,R2,C3, C4,C7	3

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FAMILY AND CHILDREN'S SERVICES

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Play Pathfinder	A range of 18 projects to provide high quality, safe places to play as part of the Government's Play Pathfinder Programme.	2008/09	576	1,347 ✓	0	0	0	0	1,923	0	1,923	0	0	1	R3,C2,C7	5
Premises Improvement - St Quintin	To redevelop St Quintin Family Centre to provide facilities to operate as phase 2 Children's Centre and a centre for Children with Disabilities (part replacement for the Little House).	2007/08	1,068	1,488 ✓	0	0	0	0	2,556	191	440	0	2,116	7,8,9	R1, R2, R3, C1, C3, C4, C5, C6	5
Primary Capital Programme	To develop the Primary School Building stock in line with Department for Children, Schools and Families priorities	2009/10	75	0	5,378	3,300	0	0	8,753	0	8,678	0	75	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	3
Private, Voluntary, Independent Grants	The Sure Start, Early Years and Childcare Grant (SSEYCG), previously known as the SureStart Childcare Grant, is given to each local authority to support the new phase of delivery of early years and childcare.	2008/09	314	805 ✓	805	0	0	0	1,924	0	1,924	0	0	7,8,9,12	R1,R2,R3, C1,C2,C6, C7	5
School Kitchens	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2009/10	0	80 ✓	0	0	0	0	80	7	0	0	80	7,8,9,12	R1, R2, R3, C1, C4, C6	R

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School Kitchens	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2010/11	0	0	84	0	0	0	84	7	0	0	84	1,5,8,9,10	R1,R2,C1, C3, C4, C7	R
School Kitchens	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2011/12	0	0	0	80	0	0	80	7	0	0	80	1,5,8,9,10	R1,R2,C1, C3,C4,C7	R
School Kitchens	This is a rolling programme of prioritised condition works to refurbish/replace school kitchens, catering facilities and catering staff areas. The works to kitchens are not included within the nursery/primary, secondary or special condition works.	2012/13	0	0	0	0	80	0	80	7	0	0	80	1,5,8,9,10	R1,R2,C1, C3,C4,C7	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2010/11	0	0	22	0	0	0	22	2	0	0	22	7,8,9	R2,R3,C1, C3,C4,C7, C8	R
Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2011/12	0	0	0	22	0	0	22	2	0	0	22	7,8,9	R2,R3,C1, C3,C4,C7, C8	R

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FAMILY AND CHILDREN'S SERVICES

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Secondary Schools Condition	This is a rolling programme of planned maintenance designed to ensure that secondary schools provide a safe and healthy environment in which teaching and learning can be delivered.	2012/13	0	0	0	0	22	0	22	2	0	0	22	7,8,9	R2,R3,C1,C3,C4,C7,C8	R
Special Needs Transport Vehicles	New vehicles will have improved fuel efficiency, lower exhaust emissions and provide greater passenger comfort as well as reliability. All the contrary will ensue if no vehicles are purchased	2009/10	0	175	175	0	0	0	350	18	0	350	0	5,8	R1,R2,C1,C4,C7	5
Special Schools Condition	A rolling programme of works to address necessary and prioritised works highlighted within asset management plans.	2009/10	0	320	0	0	0	0	320	29	0	0	320	5,7,8,9,12	R1, R2, R3, C1, C2, C6, C7	R
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2010/11	0	0	360	0	0	0	360	32	0	0	360	5,7,8,9,12	R1,R2,R3,C1,C3,C4,C7,C8	R
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2011/12	0	0	0	300	0	0	300	27	0	0	300	5,7,8,9,12	R1,R2,R3,C1,C2,C6,C7	R

[√ = Authority to spend]

FAMILY AND CHILDREN'S SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Special Schools Condition	This is a rolling programme of planned maintenance designed to ensure that our special schools provide a safe and healthy environment in which teaching and learning can be delivered.	2012/13	0	0	0	0	300	0	300	27	0	0	300	5,7,8,9,12	R1,R2,R3, C1,C2,C6, C7	R
Sustainable Schools	A rolling programme of capital funding to support schools capital works in response to the DCSF' Sustainable Schools Framework.	2010/11	0	0	100	0	0	0	100	9	0	0	100	1,7,9	R1,R2,R3, C1,C4,C7	R
Sustainable Schools	A rolling programme of capital funding to support schools capital works in response to the DCSF' Sustainable Schools Framework.	2011/12	0	0	0	100	0	0	100	9	0	0	100	1,7,9	R1,R2,R3, C1,C4,C7	R
Sustainable Schools	A rolling programme of capital funding to support schools capital works in response to the DCSF' Sustainable Schools Framework.	2012/13	0	0	0	0	100	0	100	9	0	0	100	1,7,9	R1,R2,R3, C1,C4,C7	R
Virtual Lending Library	The library service would like to reach out to existing and new customers by offering a virtual branch library (an online lending resource).	2009/10	0	25	20	20	0	0	65	6	0	0	65	2,4,5,6,8,9,10	R1,R2,R3, C2,C6,C7, C8	3
TOTALS			20,029	20,205	38,115	27,946	18,870	6,657	131,822	3,305	92,481	5,280	34,061			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
Family and Children's Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EXTERNAL FUNDING							
Earmarked Capital Receipts	2,604	6,384	23,076	21,219	15,283	6,657	75,223
Government Grant	3,021	3,319	7,018	3,300	0	0	16,658
Contributions Other	0	0	150	0	450	0	600
TOTAL	5,625	9,703	30,244	24,519	15,733	6,657	92,481
INTERNAL FUNDING							
Car Parking Reserve	0	175	175	0	0	0	350
Other Reserves	500	2,485	1,945	0	0	0	4,930
TOTAL	500	2,660	2,120	0	0	0	5,280
CORPORATE FUNDING							
General Resources	13,904	7,842	5,751	3,427	3,137	0	34,061
TOTAL	13,904	7,842	5,751	3,427	3,137	0	34,061
TOTAL COUNCIL FUNDING (Internal and Corporate)	14,404	10,502	7,871	3,427	3,137	0	39,341
TOTAL ALL SOURCES OF FUNDING	20,029	20,205	38,115	27,946	18,870	6,657	131,822

CAPITAL PROGRAMME 2010/11 – 2012/13
HOUSING, HEALTH AND ADULT SOCIAL CARE

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Acolaid IT System	This replacement Environmental Health IT system is now being implemented with full completion expected in 2009.	2003/04 or earlier	177	68 ✓	0	0	0	0	245	15	0	172	73	1,2,5,6	R1,R2, C6	5
Affordable Housing - S106	Development of affordable housing initiatives funded from S106 funding	2009/10	0	4,067 ✓	0	0	0	0	4,067	0	4,067	0	0	4,7,9,12	R1,R2,C5	5
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2009/10	0	447 ✓	0	0	0	0	447	15	278	0	169	1,2,4,12	R1,R2,R3, C3,C5,C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2010/11	0	0	425 ✓	0	0	0	425	14	265	0	160	1,2,4,12	R1,R2,R3, C3,C5,C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2011/12	0	0	0	425	0	0	425	14	265	0	160	1,2,4,12	R1,R2,R3, C3,C5,C6	R

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy.	2012/13	0	0	0	0	425	0	425	14	265	0	160	1,2,4,12	R1,R2,R3,C3,C5,C6	R
Elm Park Gardens	This scheme aims to develop basements to be used for social housing whilst funding the development work through the sale of some of the redeveloped basements.	2005/06	2,496	520	1,350	48	0	0	4,414	0	4,414	0	0	1,2,4,5,7,8,9,10,11	R1,R2,R3,C5	5
Housing Register Online Applications	Adopt and improve the online application facility in Home Connections so that application are made easily and effectively online. It will improve the service offered by housing to end-users, and make our housing application processes more efficient.	2010/11	0	0	30	0	0	0	30	2	0	20	10	6	R1,R2	3
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2007/08	17,715	0	0	0	0	0	17,715	(621)	9,382	3,233	5,100	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2008/09	12,283	0	0	0	0	0	12,283	(903)	6,975	208	5,100	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2009/10	0	11,287 ✓	0	0	0	0	11,287	0	11,237	50	0	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2010/11	0	0	8,301 ✓	0	0	0	8,301	0	7,105	1,196	0	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2011/12	0	0	0	6,673	0	0	6,673	0	6,623	50	0	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. The programme will be managed by the arms length management organisation (ALMO).	2012/13	0	0	0	0	6,673	0	6,673	0	6,623	50	0	1,2,4,5,7,8,9,12	R1,R2,R3,C3,C5,C6	H
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2009/10	0	20 ✓	0	0	0	0	20	2	0	0	20	1,4,5,8,10	R1,R2,C4,C6	R

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2010/11	0	0	20	0	0	0	20	2	0	0	20	1,4,5,8,10	R1,R2,C4, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2011/12	0	0	0	20	0	0	20	2	0	0	20	1,4,5,8,10	R1,R2,C4, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2012/13	0	0	0	0	20	0	20	2	0	0	20	1,4,5,8,10	R1,R2,C4, C6	R
Mortuary	This jointly run facility with Westminster CC requires refurbishment. Some works have been completed. Further discussions with Westminster may involve some further works.	2008/09	0	79	0	0	0	0	79	4	0	73	6	7,9,10,12	R1,R2,C6	4
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitness and disrepair.	2009/10	0	424	0	0	0	0	424	38	0	0	424	1,5,8,9,10	R1, R2, C4, C6	R

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2010/11	0	0	430 ✓	0	0	0	430	39	0	0	430	1,5,8,9,10	R1,R2,C4,C6	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2011/12	0	0	0	430	0	0	430	39	0	0	430	1,5,8,9,10	R1,R2,C4,C6	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2012/13	0	0	0	0	430	0	430	39	0	0	430	1,5,8,9,10	R1,R2,C4,C6	R
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2007/08	276	0	0	0	0	0	276	3	0	0	276	1,4,5,7,8,9	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2008/09	192	136 ✓	0	0	0	0	328	3	0	0	328	1,4,5,7,8,9	R1,R2, R3,C1,C2, C3,C5,C6	R

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2009/10	0	150 ✓	100 ✓	0	0	0	250	13	0	0	250	1,4,5,7,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2010/11	0	0	150 ✓	100 ✓	0	0	250	0	0	0	250	1,4,5,7,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2011/12	0	0	0	150	100	0	250	0	0	0	250	1,4,5,7,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration HRA	Housing Revenue Account (HRA) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2012/13	0	0	0	0	150	100	250	0	0	0	250	1,4,5,7,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2008/09	189	70 ✓	0	0	0	0	259	23	0	0	259	1,4,5,8,9	R1, R2, R3, C1, C2, C3, C5, C6	R

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2009/10	0	215 ✓	0	0	0	0	215	20	0	0	215	1,4,5,8,9	R1, R2, R3, C3, C4, C6	R
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2010/11	0	0	215 ✓	0	0	0	215	20	0	0	215	1,4,5,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2011/12	0	0	0	215	0	0	215	20	0	0	215	1,4,5,8,9	R1,R2,R3, C3,C4,C6	R
Regeneration RSL	Registered Social Landlord (RSL) Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2012/13	0	0	0	0	215	0	215	20	0	0	215	1,4,5,8,9	R1,R2,R3, C3,C4,C6	R
Social Housing Energy Savings Programme	Social Housing Energy Saving Programme (SHESP) aims to help social landlords insulate hard to treat cavity walls, which would have not normally have been filled under the Decent Homes programme, thereby making more homes much more energy efficient.	2009/10	0	2,435 ✓	812 ✓	0	0	0	3,247	0	3,247	0	0	1,4	R3,C5	3

[✓ = Authority to spend]

HOUSING AND HEALTH

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Westway Travellers Site and Stable Way	The travellers site and the access road (Stable Way) has been identified as in need of environmental improvements to improve the amenity and living conditions for travellers and tenants of the trust	2009/10	25	0	1,450	0	0	0	1,475	14	1,325	0	150	4,5,12	R3,R4,R5, R6	3
TOTALS			33,353	19,918	13,283	8,061	8,013	100	82,728	(1,147)	62,071	5,052	15,605			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
Housing and Health	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EXTERNAL FUNDING							
Earmarked Capital Receipts	2,959	520	1,350	48	0	0	4,877
HRA Major Repairs Allowance/Reserve	15,894	11,237	7,105	6,623	6,623	0	47,482
Government Grant	0	2,713	2,277	265	265	0	5,520
Contributions Other	0	4,067	125	0	0	0	4,192
TOTAL	18,853	18,537	10,857	6,936	6,888	0	62,071
INTERNAL FUNDING							
Other Reserves	3,476	110	1,166	0	0	0	4,752
Revenue Contributions	100	50	50	50	50	0	300
TOTAL	3,576	160	1,216	50	50	0	5,052
CORPORATE FUNDING							
General Resources	10,924	1,221	1,210	1,075	1,075	100	15,605
TOTAL	10,924	1,221	1,210	1,075	1,075	100	15,605
TOTAL COUNCIL FUNDING (Internal and Corporate)	14,500	1,381	2,426	1,125	1,125	100	20,657
TOTAL ALL SOURCES OF FUNDING	33,353	19,918	13,283	8,061	8,013	100	82,728

[✓ = Authority to spend]

ADULT SOCIAL CARE

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
282 Earl's Court Road - External Upgrades	Work to install double glazing and to externally decorate the adult social care offices	2007/08	70	2 ✓	0	0	0	0	72	7	0	0	72	9	R2,C4	5
Adult Social Care IT Infrastructure	Grant from the Department of Health for the development of Adult Social Care IT Infrastructure.	2008/09	0	72 ✓	78 ✓	0	0	0	150	0	150	0	0	6,8,12	C4	5
Assessment System for Community Care (ASCC)	To improve the current ASCC to reflect new business and legislative requirements	2006/07	86	100 ✓	597	0	0	0	783	60	0	250	533	6	R1,R2,C4	3
Cambridge Gardens	The development of 4 flats offering supported living accommodation to people with a learning disability.	2007/08	233	485 ✓	130 ✓	0	0	0	848	0	848	0	0	2,5,7,8,9	R1,R2,R3,C3,C4,C6	5
Case Recording for Homecare Enablement Teams	To provide enablement Home Care Workers a means for recording case notes.	2010/11	0	0	50 ✓	0	0	0	50	5	0	0	50	5,6	R1,R2,C4	3

[✓ = Authority to spend]

ADULT SOCIAL CARE

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Ellesmere Main Scheme	Redevelopment of site in order to meet registration standards, provide care to clients with higher dependency levels and incorporate the Gertrude Street Day Centre. The scheme is now expected to be largely self funding.	2004/05	10,383	310 ✓	205 ✓	0	0	0	10,898	116	9,413	423	1,062	2,5,7,8,9,10,12	R1,R2,R3,C3,C4,C6	5
Fire Compartmentation Surveys and Remedial Works	Work to carry out fire compartmentation surveys and remedial works on Adult Social Care properties	2007/08	7	33 ✓	0	0	0	0	40	2	0	40	0	7,8	R2,C3	5
Grove Resource Centre Refurbishment	To refurbish the centre to enable day care to be delivered to adults with severe and enduring mental health problems in line with the plan for the modernisation of the mental health day service in the Royal Borough	2007/08	253	4 ✓	0	0	0	0	257	23	0	0	257	2,5,8,9,10,12	R1,R2,R3,C3,C4,C6	5
Home Care Electronic Monitoring	Purchase of a system for electronic collection of home care visits data	2007/08	26	150 ✓	0	0	0	0	176	12	0	100	76	6	R2,C4	5
Information and Advice Access Portal - phase2	Phase1 is building a new portal for providing information about care services, and will complete in Q4 2009-10. Phase2 will provide a link to case management & recording system to provide service user access to that information and expand the portals	2010/11	0	0	100 ✓	0	0	0	100	9	0	0	100	5,6	R1,R2,C4	3

[✓ = Authority to spend]

ADULT SOCIAL CARE

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Person Index Phase 2	To provide some integration between the Person Index and other IT systems	2007/08	43	0	61	0	0	0	104	9	0	0	104	6	R2,C4,C6	5
Piper House Refurbishment	Complete internal remodelling to provide supported living and registered care accommodation.	2009/10	0	20	745	745	0	0	1,510	60	350	1,119	41	5,7,8,9,12	C4,C5,C6	3
Premises Improvement Programme Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2009/10	0	250	0	0	0	0	250	23	0	0	250	7,8,9	R1,R2,R3,C3,C4,C6	R
Premises Improvement Programme Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2010/11	0	0	250	0	0	0	250	23	0	0	250	7,8,9	R1,R2,R3,C3,C4,C6	R
Premises Improvement Programme Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2011/12	0	0	0	250	0	0	250	23	0	0	250	7,8,9	R1,R2,R3,C3,C4,C6	R

[✓ = Authority to spend]

ADULT SOCIAL CARE

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Premises Improvement Programme Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises.	2012/13	0	0	0	0	250	0	250	23	0	0	250	7,8,9	R1,R2,R3, C4,C4,C6	R
Services on the Web	Provision of on-line assessments and service delivery data via the web and Digital TV	2008/09	0	60 ✓	0	0	0	0	60	5	0	0	60	6	R1, R2, R3, C4, C6	4
St Marks Road (SCOPE) Refurbishment	Refurbishment, improvement and extension of reception at the SCOPE learning disability day centre St Marks Road. Work includes provision of lift from street level to lower ground floor to provide access for users who use wheelchairs and mobility aids	2010/11	0	0	59	489	0	0	548	48	0	19	529	7,8,9	R2,C4, C6	3
Thamesbrook Air Conditioning	To install air containing at Thamesbrook Home for Older People	2006/07	96	2 ✓	0	0	0	0	98	9	0	0	98	8,9	R1, R2, R3	5
Transforming Community Equipment IT	This is a bid to pay the project management and business analysis costs (£70K) of implementing the new Medequip system.	2010/11	0	0	70 ✓	0	0	0	70	7	0	0	70	5,6	R1,R2,C4	3
TOTALS			11,197	1,488	2,345	1,484	250	0	16,764	464	10,761	1,951	4,052			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
Adult Social Care	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EXTERNAL FUNDING							
Earmarked Capital Receipts	8,607	0	0	0	0	0	8,607
Government Grant	0	72	78	0	0	0	150
Contributions Other	1,039	485	130	350	0	0	2,004
TOTAL	9,646	557	208	350	0	0	10,761
INTERNAL FUNDING							
Other Reserves	7	471	1,119	354	0	0	1,951
TOTAL	7	471	1,119	354	0	0	1,951
CORPORATE FUNDING							
General Resources	1,544	460	1,018	780	250	0	4,052
TOTAL	1,544	460	1,018	780	250	0	4,052
TOTAL COUNCIL FUNDING (Internal and Corporate)	1,551	931	2,137	1,134	250	0	6,003
TOTAL ALL SOURCES OF FUNDING	11,197	1,488	2,345	1,484	250	0	16,764

CAPITAL PROGRAMME 2010/11 – 2012/13
PLANNING AND BOROUGH DEVELOPMENT

[✓ = Authority to spend]

PLANNING AND BOROUGH DEVELOPMENT

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Kiosks	A newspaper kiosk has been designed to be used in four locations around the Borough. Two kiosks were installed in 2008/09 and the remaining two will be positioned on site within the next two years	2006/07	170	25 ✓	10 ✓	0	0	0	205	15	0	85	120	4,12	R1,R3,C1,C2,C6	5
Local Enhancement Schemes	A number of local enhancement schemes have been identified in the various Conservation Area Proposal Statements such as garden square railings and mews arches.	2008/09	25	37 ✓	28 ✓	50	50	50	240	12	0	240	0	4	R1,R3,C1,C3,C6	R
Public Art	Public Art commissioned by the Art Advisory Panel and funded from S106 contributions from developers	2009/10	0	20 ✓	100	100	0	0	220	0	220	0	0	4,2,12	R3,C1,C2,C8	4
Shop Front Grants	Grants to be given to shopkeepers to improve their shop fronts following the recommendations of the Retail Commission.	2009/10	0	10 ✓	35	35	35	35	150	8	0	150	0	4,12	R3,C8	5
TOTALS			195	92	173	185	85	85	815	35	220	475	120			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
Planning and Borough Development	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EXTERNAL FUNDING							
Contributions Other	0	20	100	100	0	0	220
TOTAL	0	20	100	100	0	0	220
INTERNAL FUNDING							
Car Parking Reserve	50	72	73	85	85	85	450
Other Reserves	25	0	0	0	0	0	25
TOTAL	75	72	73	85	85	85	475
CORPORATE FUNDING							
General Resources	120	0	0	0	0	0	120
TOTAL	120	0	0	0	0	0	120
TOTAL COUNCIL FUNDING (Internal and Corporate)	195	72	73	85	85	85	595
TOTAL ALL SOURCES OF FUNDING	195	92	173	185	85	85	815

CAPITAL PROGRAMME 2010/11 – 2012/13

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Albert Bridge Major Structural Repairs	Major structural repairs will commence in 2010 to maintain the bridge as a vehicular crossing. TfL will bear the cost of these works with The Royal Borough meeting the repainting and relighting costs.	2009/10	0	600 ✓	4,600 ✓	1,550 ✓	250 ✓	0	7,000	88	5,250	1,750	0	3,4,12	R3,C1	4
Bevington Road Public Conveniences	Refurbish Bevington Road Public toilets to ensure they are not only fit for purpose but also provide a quality facility for members of the public in line with RBKC's excellent status.	2010/11	0	0	210	0	0	0	210	19	0	0	210	4,7	R3, C1	3
CCTV Fixed Camera Replacement	The existing stock of 60 fixed CCTV cameras is nearing the end of its useful life, and each camera must be replaced if the level of existing coverage is to be sustained.	2009/10	0	30	370	0	0	0	400	20	0	400	0	4,6	R2,C3	3
Cycling - TfL	This Local Implementation Plan rolling programme funded by Transport for London (TfL) is for measures to facilitate cycling and will include existing developments including housing, popular destinations and places of interest.	2009/10	0	240 ✓	0	0	0	0	240	0	240	0	0	3,4,9,12	R1,R2,R3, C1,C2,C3, C4,C6	R
Disability Discrimination Act Works - Leisure	Planned programme of essential & desirable Disability and Discrimination Act works to meet legislative requirements and to increase accessibility to parks, leisure centres and cemeteries for people with disabilities.	2010/11	0	0	117 ✓	0	0	0	117	11	0	0	117	4,5,7,8	R1,R2,R3, C1,C2,C4, C6	R

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Disability Discrimination Act Works - Leisure	Planned Programme of essential & desirable Disability and Discrimination Act works to meet legislative requirements and to increase accessibility to parks, and cemeteries for people with disabilities.	2011/12	0	0	0	86	0	0	86	7	0	0	86	4,5,7,8	R1,R2,R3, C1,C2,C4, C6	R
Disability Discrimination Act Works - Leisure	Planned Programme of essential & desirable Disability and Discrimination Act works to meet legislative requirements and to increase accessibility to parks, and cemeteries for people with disabilities.	2012/13	0	0	0	0	71	0	71	7	0	0	71	4,5,7,8	R1,R2,R3, C1,C2,C4, C6	R
Exhibition Road - Design, PR and Research	The cost of design, Public Relations and the research and monitoring of pedestrian and traffic movement are included in this part of the project.	2003/04 or earlier	2,138	191	140	124	0	0	2,593	67	1,255	1,338	0	2,3,4,5,9,12	R1,R2,R3, C1,C2,C3, C5,C6,C7, C8	5
Exhibition Road - Stage 1	The proposal is to make Thurloe Place two-way west of Exhibition Road and to 'unravel' the existing one-way system south of South Kensington underground station.	2007/08	3,047	4,710	150	0	0	0	7,907	280	2,310	5,597	0	2,3,4,5,9,12	R1,R2,R3, C1,C2,C3, C6,C7,C8	5
Exhibition Road - Stage 2	The main element of this scheme is the introduction of the single surface treatment of Exhibition Road. The Royal Borough will lead on this project which includes the Westminster City Council areas.	2008/09	566	4,991	11,107	5,137	0	0	21,801	516	12,651	7,703	1,447	2,3,4,5,9,12	R1,R2,R3, C1,C2,C3, C5,C6,C7, C8	5

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
FINAL ACCOUNTS	This item consolidates the outstanding payments for completed projects.	2009/10	0	39	0	0	0	0	39	3	0	7	32	N/A	N/A	5
Hans Crescent	A pedestrian scheme with S106 and Royal Borough commenced in 2009 and will finish in 2010.	2006/07	611	689	0	0	0	0	1,300	27	762	538	0	3,4,8,9,12	R1,R2,R3, C1,C2,C3, C6,C8	5
Hans Road / Basil Street Junction	This traffic management project, subject to consultation, should commence in 2010.	2009/10	24	100	854	0	0	0	978	12	750	204	24	3,4,8,9,12	R1,R2,R3, C1,C2,C3, C6,C8	3
Hanwell and Gunnersbury Cemeteries Toilets and DDA	This project is for toilet replacements at both cemeteries and DDA works.	2009/10	0	85	159	0	0	0	244	22	0	0	244	4,5,7,8,9	R1,R2,R3, C2,C6	5
Holland House Essential Repairs to Listed Building	Works have been carried out to conserve and make safe the existing Holland House structure to take the building off the "at risk" register.	2006/07	186	42	0	0	0	0	228	17	0	70	158	4,7,8,9	R1,R2,R3, C1,C2	5

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TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Holland Park North Wall	A contractor has been appointed to stabilise the existing historic retaining wall, bank and land, including foundations to Ireton Lodge.	2008/09	18	312 ✓	0	0	0	0	330	17	0	330	0	4,7,8,9	R3,C1,C2,C3	5
Holland Park Nursery - Essential Electrical Works	To carry out the repairs necessary to address the items as listed in the latest Periodic Inspection & Test Report and thereby ensure all the electrical systems and wiring meets current British and European Standards as required.	2010/11	0	0	80	0	0	0	80	7	0	0	80	8	R2,R3,C2	3
Holland Park Tennis Courts	The project is to replace the fencing and the four tennis courts at Holland Park.	2010/11	0	0	220	0	0	0	220	20	0	0	220	4,7,10	R1,R3,C1,C2	3
Ireton Lodge	This proposal is for the demolition of the existing lodge on the existing site with a separate bid for the re-build.	2010/11	0	0	100 ✓	0	0	0	100	9	0	0	100	1,4,6,7,9	R1,R2,R3,C1	3
Kensington Memorial Park Tennis Courts	The project is to replace the fencing and the three tennis courts at Kensington Memorial Park.	2009/10	0	185	0	0	0	0	185	16	0	0	185	4,7,10	R3,C1,C2	4

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Ladbroke Grove Environmental Improvements	To implement remedial measures to reduce the number of Personal Injury Accidents (PIA's) occurring and to improve the environment.	2010/11	0	0	100	500	0	0	600	30	0	600	0	1,4,6,9	R3,C1	3
Leighton House Museum Phase 2	A comprehensive programme of works to renew and upgrade electrical and mechanical services and carry out a series of repairs and restore the historic interiors will be completed and the house reopen in early 2010.	2008/09	253	1,371	0	0	0	0	1,624	146	0	0	1,624	1,4,6,7,8,9	R2,R3,C1,C2,C6,C7	5
Little Wormwood Scrubs Development - Phase 1	Landscaping and improvement works to Little Wormwood Scrubs. These phase 1 works with £400K funding from the GLA have been agreed to bring the site up to an acceptable standard now that the Royal Borough is responsible for the management.	2009/10	0	1,000	0	0	0	0	1,000	54	400	0	600	2,4,7	R3,C1,C2,C3	5
Little Wormwood Scrubs Development - Phase 2	Landscaping and improvement works to Little Wormwood Scrubs, phase 2. These are further capital works required to enhance the site and buildings as the Royal Borough is now responsible for the management.	2010/11	0	0	100	1,300	0	0	1,400	126	0	0	1,400	2,4,7	R3,C1,C2,C3	3
Local Area Accessibility - TfL	A Transport for London (TfL) grant may be received to promote accessibility initiatives.	2009/10	0	60	0	0	0	0	60	0	60	0	0	3,4,9,12	R1,R2,R3,C1,C3,C5,C6	R

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
North Kensington Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in North Kensington, as part of the North Kensington Environment Project.	2009/10	0	217 ✓	0	0	0	0	217	18	0	47	170	1,4,6,7,9	R3,C1,C2,C3,C5,C6	R
North Kensington Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in North Kensington, as part of the North Kensington Environment Project.	2010/11	0	0	290 ✓	0	0	0	290	27	0	0	290	1,4,6,7,9	R3,C1,C2,C3,C5,C6	R
North Kensington Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in North Kensington, as part of the North Kensington Environment Project.	2011/12	0	0	0	140	0	0	140	13	0	0	140	1,4,6,7,9	R3,C1,C2,C3,C5,C6	R
North Kensington Environmental Project	A rolling programme to identify and implement environmental and community engagement initiatives in North Kensington, as part of the North Kensington Environment Project.	2012/13	0	0	0	0	200	0	200	18	0	0	200	1,4,6,7,9	R3,C1,C2,C3,C5,C6	R
Old Brompton Road	This scheme is to repave and relight the area between Queensgate and Glendower Place should proposals for Exhibition Road and South Kensington exclude this area. It is eligible for Car Parking Reserve funding.	2011/12	0	0	0	325	0	0	325	16	0	325	0	2,3,4,9	R1,R2,R3,C1,C3	3

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2009/10	0	425 ✓	0	0	0	0	425	21	0	425	0	4,7,8,9,10,12	R1,R2,R3,C1,C2,C3,C4,C5,C6,C7,C8	R
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2010/11	0	0	850 ✓	0	0	0	850	43	0	850	0	4,7,8,9,10,12	R1,R2,R3,C1,C2,C3,C4,C5,C6,C7,C8	R
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2011/12	0	0	0	675	0	0	675	34	0	675	0	4,7,8,9,10,12	R1,R2,R3,C1,C2,C3,C4,C5,C6,C7,C8	R
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2012/13	0	0	0	0	675	0	675	34	0	675	0	4,7,8,9,10,12	R1,R2,R3,C1,C2,C3,C4,C5,C6,C7,C8	R
Pembroke Road Northside Garages	This proposal is to replace the existing accommodation near the garage exit, used by the cleansing contractor, which is no longer fit for the purpose	2010/11	0	25	250	0	0	0	275	25	0	0	275	7,8,9	R2,R3,C1,C6	3

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Portobello Rd Electricity Supply to Market Traders	This initiative is to ensure that market traders working in the northern stretch of Portobello Road have access to an electricity supply.	2009/10	0	40	360	0	0	0	400	34	0	40	360	12	R2,C1,C8	3
Royal Crescent Traffic Calming	Change traffic priority at the junction with St Ann's Villa's (emerging traffic to stop and give way); reduce Royal Crescent to a single lane through footway widening and re-organising parking; reduce Royal Crescent egress onto Holland Park Avenue	2010/11	0	0	150	600	0	0	750	19	375	375	0	4	R1,C1	3
School Travel Plans and Travel Awareness - TfL	This is a rolling programme in the Local Implementation Plan funded by Transport for London (TfL). The actual programme is adjusted in line with any grant awards made.	2009/10	0	60	0	0	0	0	60	0	60	0	0	3,4,9,12	R1,R2,R3,C1,C3,C4,C6,C7	R
Sports Centres Planned Refurbishment Programme	This project is for the replacement of plant, electrical installations and alarm systems at the sports centres.	2009/10	0	1,200	0	0	0	0	1,200	103	54	0	1,146	4,7,8,9,10	R1,R2,R3,C1,C2,C6	R
Sports Centres Planned Refurbishment Programme	To carry out additional works that were not included in the original Sports Centres Planned Maintenance Programme (2005/10) but where a latent need has been identified following recent Customer Satisfaction surveys.	2010/11	0	0	562	0	0	0	562	50	0	0	562	4,7,8,9,10	R1,R2,R3,C1,C2,C6	R

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Sports Centres Planned Refurbishment Programme	To carry out additional works that were not included in the original Sports Centres Planned Maintenance Programme (2005/10) but where a latent need has been identified following recent Customer Satisfaction surveys.	2011/12	0	0	0	145	0	0	145	13	0	0	145	4,7,8,9,10	R1,R2,R3,C1,C2,C6	R
Sports Centres Planned Refurbishment Programme	To carry out additional works that were not included in the original Sports Centres Planned Maintenance Programme (2005/10) but where a latent need has been identified following recent Customer Satisfaction surveys.	2012/13	0	0	0	0	75	0	75	7	0	0	75	4,7,8,9,10	R1,R2,R3,C1,C2,C6	R
St Lukes Gardens	This project due for completion in 2010 is to renew the children's playground, provide three multi-use games areas floodlighting, changing rooms and toilet facilities. Formerly known as St Lukes Playground and Multi-Use Games Areas.	2007/08	1,323	468	250	0	0	0	2,041	161	0	563	1,478	4,2,7,8,9,10	R1,R2,R3,C1,C2,C3,C4,C6	5
St Marks Rd and Bramley Rd - Westway Improvements	Environmental improvements to the underside of the A40 Westway Flyover at Bramley Road and St Marks Road	2010/11	0	0	225	0	0	0	225	0	225	0	0	1,3,12	C1,R2,R3	3
Stanley Bridge	Stanley Bridge is a railway bridge located on the King's Road near Lots Road. General maintenance works are to be undertaken and an investigation of leaking water which may result in the replacement of the waterproofing system on the bridge deck.	2010/11	9	7	90	0	0	0	106	3	48	58	0	3,4,8,9,12	R1,R2,R3,C1,C6	3

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TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2009/10	0	756 ✓	0	0	0	0	756	38	0	756	0	2,3,4,5,9	R1,R2,R3, C1,C5,C6, C8	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2010/11	0	0	800 ✓	0	0	0	800	12	560	240	0	2,3,4,5,9	R1,R2,R3, C1,C5,C6, C8	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2011/12	0	0	0	1,050	0	0	1,050	0	1,050	0	0	2,3,4,5,9	R1,R2,R3, C1,C5,C6, C8	R
Street Scene Improvements - Boroughwide Programme	This annual rolling programme is to review and propose streetscape improvements that are not incorporated into other highway programmes until all wards have been covered.	2012/13	0	0	0	0	800	0	800	8	650	150	0	2,3,4,5,9	R1,R2,R3, C1,C5,C6, C8	R
Talbot Road Public Convenience Refurbishment	To rectify any structural defects in Talbot Road public conveniences and refurbish them to a high standard, consistent with their Edwardian origin.	2009/10	0	0	260	0	0	0	260	23	0	0	260	4,7,12	R1,R3,C1, C8	3

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that Transport for London (TfL) will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2009/10	0	190 ✓	0	0	0	0	190	0	190	0	0	3,4,5,6,8,9,12	R2,C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that Transport for London (TfL) will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2010/11	0	0	720 ✓	0	0	0	720	0	720	0	0	3,4,5,6,8,9,12	R2, C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that Transport for London (TfL) will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2011/12	0	0	0	145	0	0	145	0	145	0	0	3,4,5,6,8,9,12	R2,C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that Transport for London (TfL) will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2012/13	0	0	0	0	160	0	160	0	160	0	0	3,4,5,6,8,9,12	R2,C1	R
Transport Action Plans -Car Parking Reserve Funded	This rolling programme budget, funded from the Car Parking Reserve, is for general schemes that the Council wishes to implement but will not attract Transport for London funding.	2009/10	0	433 ✓	0	0	0	0	433	22	0	433	0	3,4,5,6,8,9	R2,C1	R

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Transport Action Plans -Car Parking Reserve Funded	This rolling programme budget, funded from the Car Parking Reserve, is for general schemes that the Council wishes to implement but will not attract Transport for London funding.	2010/11	0	0	400 ✓	0	0	0	400	20	0	400	0	3,4,5,6,8,9	R2,C1	R
Transport Action Plans -Car Parking Reserve Funded	This rolling programme budget, funded from the Car Parking Reserve, is for general schemes that the Council wishes to implement but will not attract Transport for London funding.	2011/12	0	0	0	400	0	0	400	20	0	400	0	3,4,5,6,8,9	R2,C1	R
Transport Action Plans -Car Parking Reserve Funded	This rolling programme budget, funded from the Car Parking Reserve, is for general schemes that the Council wishes to implement but will not attract Transport for London funding.	2012/13	0	0	0	0	400	0	400	20	0	400	0	3,4,5,6,8,9	R2,C1	R
Walking - TfL	This Transport for London (TfL) award has been made for improved pedestrian facilities.	2009/10	0	100 ✓	0	0	0	0	100	0	100	0	0	3,4,5,6,8,9,12	R2,C1	R
WM&L Asset Management Plans	This Waste Management and Leisure (WM&L) rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2009/10	0	174 ✓	0	0	0	0	174	16	0	0	174	4,8,9,10	R3,C1,C2,C6	R

[✓ = Authority to spend]

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
WM&L Asset Management Plans	This Waste Management and Leisure (WM&L) rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2010/11	0	0	150 ✓	0	0	0	150	14	0	0	150	4,8,9,10	R3,C1,C2,C6	R
WM&L Asset Management Plans	This Waste Management and Leisure (WM&L) rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2011/12	0	0	0	150	0	0	150	14	0	0	150	4,8,9,10	R3,C1,C2,C6	R
WM&L Asset Management Plans	This Waste Management and Leisure (WM&L) rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2012/13	0	0	0	0	150	0	150	14	0	0	150	4,8,9,10	R3,C1,C2,C6	R
TOTALS			8,175	18,740	23,664	12,327	2,781	0	65,687	2,381	28,015	25,349	12,323			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Transport Environment and Leisure Services							
EXTERNAL FUNDING							
Transport for London	3,541	5,213	10,044	5,366	810	0	24,974
National Lottery	48	0	0	0	0	0	48
Government Grant	0	54	0	0	0	0	54
Contributions Other	141	1,103	1,295	400	0	0	2,939
TOTAL	3,730	6,370	11,339	5,766	810	0	28,015
INTERNAL FUNDING							
Car Parking Reserve	2,990	7,371	6,678	4,290	1,475	0	22,804
Other Reserves	9	614	682	0	0	0	1,305
Revenue Contributions	0	90	700	450	0	0	1,240
TOTAL	2,999	8,075	8,060	4,740	1,475	0	25,349
CORPORATE FUNDING							
General Resources	1,446	4,295	4,265	1,821	496	0	12,323
TOTAL	1,446	4,295	4,265	1,821	496	0	12,323
TOTAL COUNCIL FUNDING (Internal and Corporate)	4,445	12,370	12,325	6,561	1,971	0	37,672
TOTAL ALL SOURCES OF FUNDING	8,175	18,740	23,664	12,327	2,781	0	65,687

CAPITAL PROGRAMME 2010/11 – 2012/13

CORPORATE SERVICES

[✓ = Authority to spend]

CORPORATE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Belvedere Restaurant Structural Repairs	Structural repairs to the Belvedere Restaurant bell tower	2010/11	0	0	275	0	0	0	275	16	100	0	175	1	R1,R3	4
Civic Offices Major Works	Major maintenance works to the Council's three operational buildings.	2009/10	0	791	0	0	0	0	791	53	0	463	328	8,9	R3,C6	R
Civic Offices Major Works	Major maintenance works to the Council's three operational buildings.	2010/11	0	0	425	0	0	0	425	38	0	0	425	8,9	R3,C6	R
Civic Offices Major Works	Major maintenance works to the Council's three operational buildings.	2011/12	0	0	0	450	0	0	450	41	0	0	450	8,9	R3,C6	R
Civic Offices Major Works	Major maintenance works to the Council's three operational buildings.	2012/13	0	0	0	0	450	0	450	41	0	0	450	8,9	R3,C6	R

[✓ = Authority to spend]

CORPORATE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Civic Suite and Reception	Refurbishment of Committee rooms 1,2 and 5 and the Civic reception in Kensington Town Hall.	2010/11	0	0	134	0	0	0	134	7	0	134	0	8,9	R3,C6	5
Customer Relationship Management Software	Purchase and Implementation of Microsoft Customer Relationship Management software for the 'Here to Help' contact lines.	2007/08	192	165	107	0	0	0	464	71	0	464	0	6	R1,R2,C6	5
Data Storage Management	The purchase and implementation of data storage management software. This allows files that have not been accessed for a set period of time to be archived.	2010/11	0	0	100	300	0	0	400	20	0	400	0	6,9	C3,C4,R1, R2	3
Electronic government projects	Electronic government projects across the council. This includes three kiosks for Customer Services Centre, sharepoint upgrade and digital asset management	2005/06	219	10	0	0	0	0	229	21	0	229	0	6	R1,R2,C6	5
Energy Reduction Insulation Works	The installation of wall insulation and the removal of existing windows and replacement with double glazed units to the office accommodation of Kensington Town Hall.	2011/12	0	0	0	600	600	1,800	3,000	270	0	0	3,000	7,8,9	R1,R2,R6, C6	3

[✓ = Authority to spend]

CORPORATE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Financial Systems Enhancement and Upgrade	Improvements include - replacement of workflow with an outlook based system, improvements to cashiering and cash management systems and upgrade to next release of One World.	2008/09	154	181 ✓	165 ✓	0	0	0	500	25	0	500	0	6,7	R2,C1-C8	5
Internet Content Management System	Replacement of the content management system for the Council's website with additional functionality.	2006/07	223	113 ✓	0	0	0	0	336	37	0	336	0	6	R1,R2,C6	5
IT Infrastructure Development	Investment and renewal of IT Infrastructure, network & telecommunications. Data and voice continuity elements to improve home working access and building in resilience for the contact lines.	2007/08	263	92 ✓	0	0	0	0	355	225	0	355	0	6	R1,R2,C6	5
Network Access Control	The implementation of enhanced network security preventing unauthorised access to the Council's network.	2010/11	0	0	100	150	0	0	250	38	0	250	0	1,4,6,9	R2,	3
Office Accommodation (SPACE)	Re-design of Kensington Town Hall office accommodation including the modernisation of the mechanical and electrical services.	2010/11	0	590 ✓	5,040	4,810	4,790	5,605	20,835	(771)	0	2,035	18,800	6,7,8	R1, R2, R6	4

[✓ = Authority to spend]

CORPORATE SERVICES

CAPITAL PROGRAMME 2010/11 - 2012/13 (£'000)

Project Title	Project Description	Start Year	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Removable Media Control	Implementation of a solution for controlling the use of removable media devices, such as USB sticks, MP3 Players and digital cameras. This supports securing GCSx network access.	2010/11	0	0	50	0	0	0	50	3	0	50	0	6,9	R1,C3	3
SAN Replacement	Replacement of the two Storage Area Networks (SANs), one at the Town Hall and one situated at Pembroke Road.	2010/11	0	0	330	0	0	0	330	62	0	330	0	1,4,6,9	R2,C1	3
Westway Community Vehicles - Capital Grant	To purchase a new vehicle on behalf of Westway Community Transport to meet new emission standards and replace an old vehicle which does not meet modern quality standards.	2009/10	0	36 ✓	0	0	0	0	36	3	0	0	36	4,5,6,8	R1,R2,C1, C2,C4,C6, C7	5
TOTALS			1,051	1,978	6,726	6,310	5,840	7,405	29,310	200	100	5,546	23,664			

BUSINESS GROUP SUMMARY OF FUNDING

Business Group/ Funding Source	Exp to 31 March 2009	2009/10	2010/11	2011/12	2012/13	Later Years	Total
Corporate Services	£'000	£'000	£'000	£'000	£'000	£'000	£'000
EXTERNAL FUNDING							
Contributions Other	0	0	100	0	0	0	100
TOTAL	0	0	100	0	0	0	100
INTERNAL FUNDING							
Other Reserves	989	1,024	1,646	784	344	697	5,484
Revenue Contributions	62	0	0	0	0	0	62
TOTAL	1,051	1,024	1,646	784	344	697	5,546
CORPORATE FUNDING							
General Resources	0	954	4,980	5,526	5,496	6,708	23,664
TOTAL	0	954	4,980	5,526	5,496	6,708	23,664
TOTAL COUNCIL FUNDING (Internal and Corporate)	1,051	1,978	6,626	6,310	5,840	7,405	29,210
TOTAL ALL SOURCES OF FUNDING	1,051	1,978	6,726	6,310	5,840	7,405	29,310