
THE ROYAL BOROUGH OF KENSINGTON AND CHELSEA

CAPITAL PROGRAMME 2007/08 – 2009/10

COUNCILLOR MERRICK COCKELL

Leader of the Council

SUE BEAUCHAMP, MA, CPFA

**Executive Director for Finance, Information
Systems and Property Services**

The Royal Borough of Kensington and Chelsea

Capital Programme 2007/08 – 2009/10

Contents

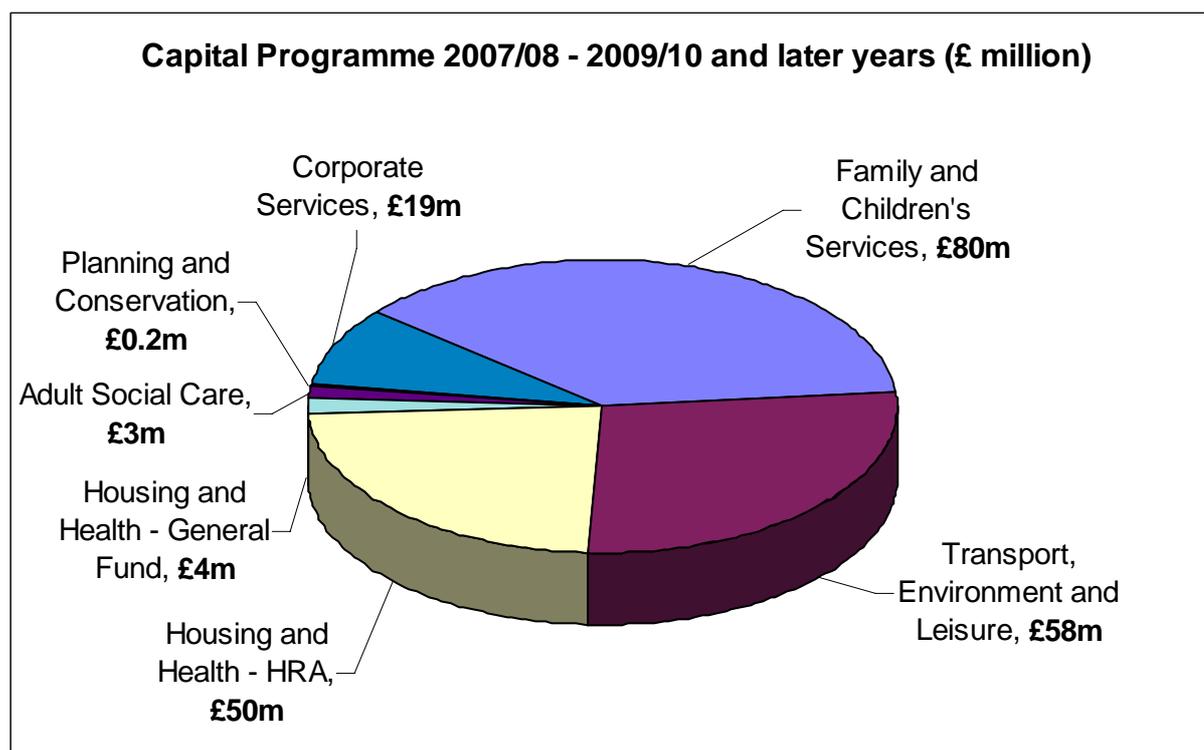
	Pages
Report from Cabinet to Council 7 March 2007 (paragraph 3)	1-23
Appendix 1 Capital Schemes Progression	3
Appendix 2 Business Group Summary	7
Appendix 3 Capital Programme by Start Year	9
Appendix 4 Capital Programme by Service Area	11
Appendix 5 Accessibility of the Council's Operational Premises	13
Appendix 6 Business Group Capital Programme Notes	18
Appendix 6 Family and Children's Services	1-8
Appendix 6 Housing, Health and Adult Social Care	1-6, 1-2
Appendix 6 Planning and Conservation	1-2
Appendix 6 Transport, Environment and Leisure Services	1-13
Appendix 6 Corporate Services	1-3

Report from Cabinet to Council 7 March 2007 (paragraph 3)

3. CAPITAL PROGRAMME 2007/08 – 2009/10

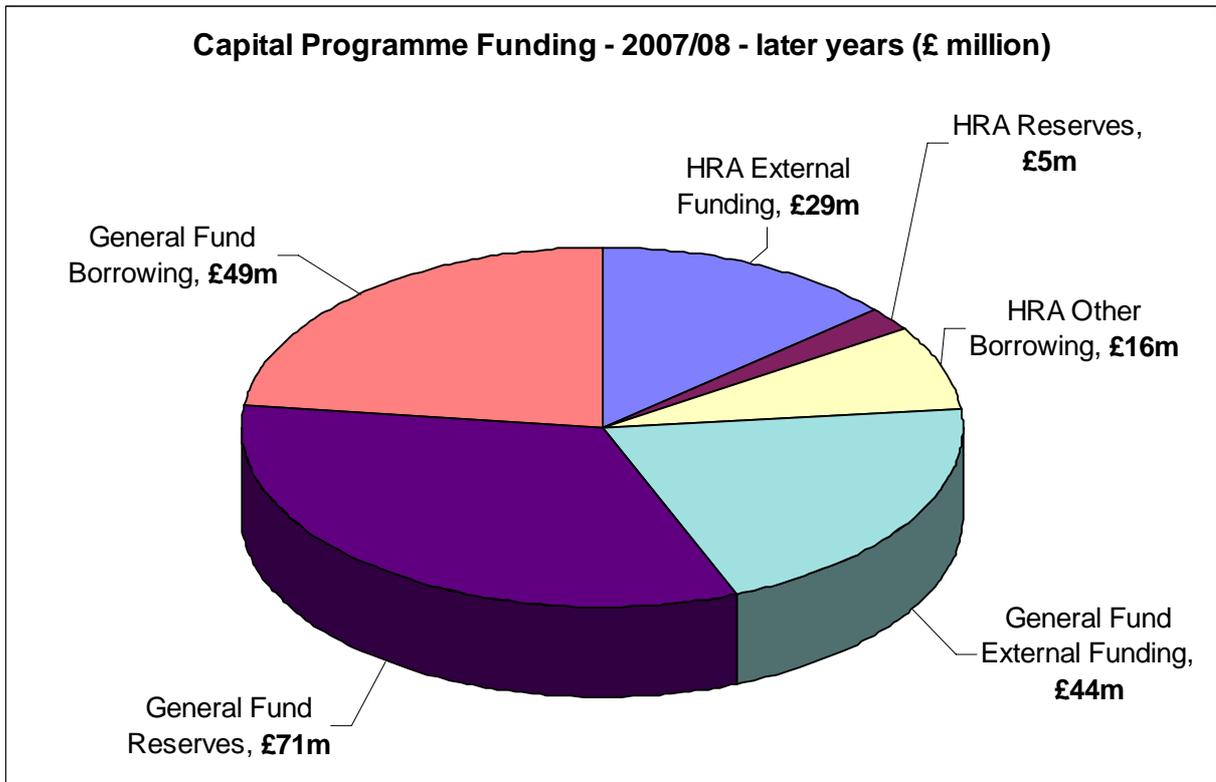
- 3.1 The capital programme proposes investment of £215 million from 2007/08 onwards. This is an ambitious programme which includes a new Holland Park School, the site for a new academy school in Chelsea, improvements to Sloane Square and Exhibition Road, an upgraded Central Library and key projects to renew the Council's street scene and operational buildings.
- 3.2 The programme has been developed in the context of the Council's medium term Capital Strategy and the central borough aim of 'Renewing the Legacy' set out in the Council publication '21 Projects for the 21st Century'. Key projects are also related to service aims, as set out in the Cabinet Business Plan.
- 3.3 The programme is made up of £50 million for housing in the Housing Revenue Account (HRA), and £165 million for assets held by the General Fund.
- 3.4 Assets held by the General Fund are funded 43 per cent from reserves, 27 per cent from external funding and 30 per cent from borrowing.
- 3.5 A breakdown between the Council's main services is shown in **Chart 1** and **Appendix 1** together with all other appendices to be found in the Capital Programme Book.

Chart 1



3.6 Chart 2 analyses the main sources of funding for the programme.

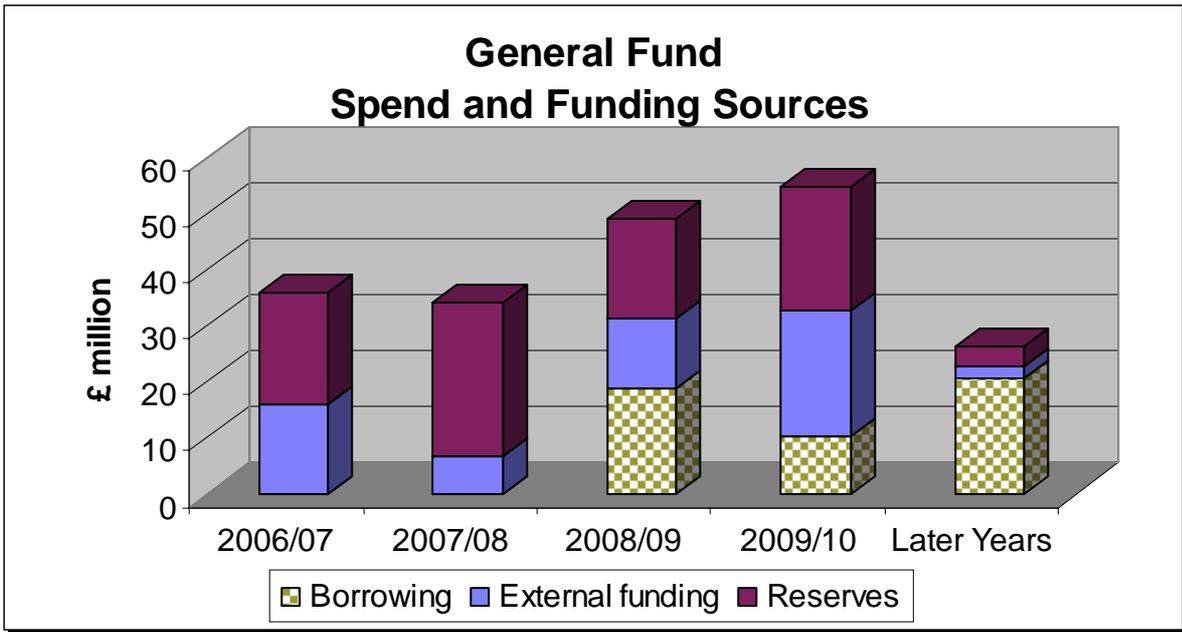
Chart 2



3.7 At least £60 million of potential schemes, that are at initial exploratory stages, have *not* been included at this stage, as they are not sufficiently developed. However they do need to be kept in mind in considering the priorities for calls on resources (see Tables 4 and 5).

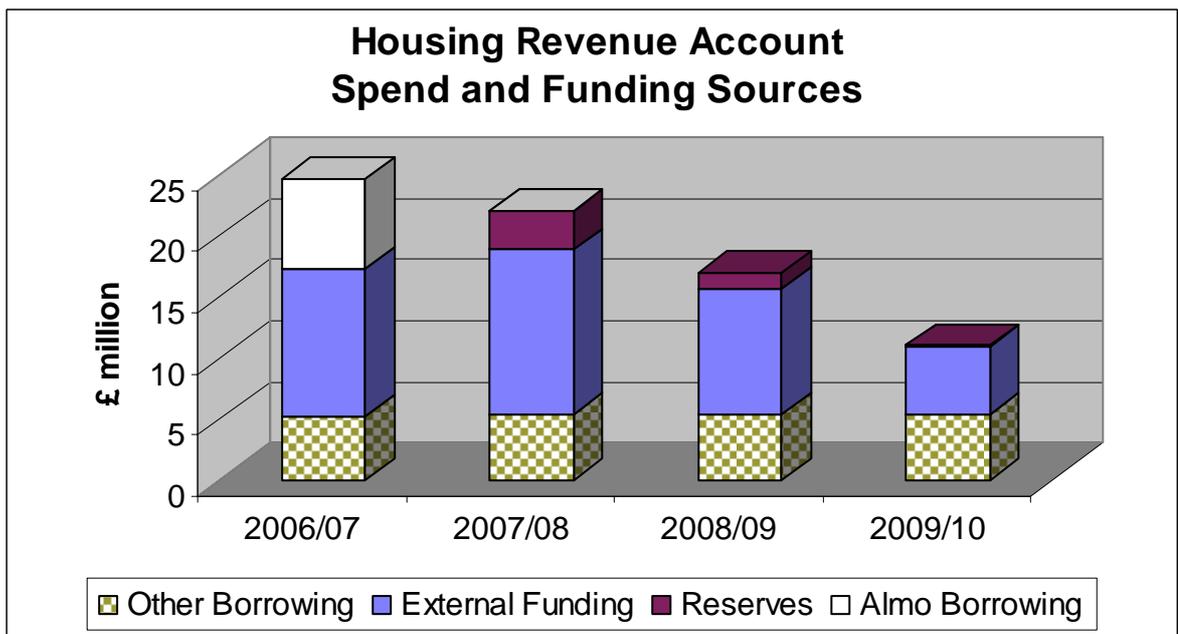
3.8 The General Fund bids assume external funding, from grants and other contributions, of £44 million. The remainder is funded from reserves (£71 million) and borrowing (£49 million). These potential schemes would significantly reduce the Capital Expenditure Reserve which is projected to hold £23 million by the end of 2009/10 (see Table 10). Funding sources for each year are shown in Chart 3.

Chart 3



3.9 The capital programme for the Housing Revenue Account (HRA), managed by the Arm's Length Management Organisation (ALMO) has had £43 million of Decent Homes borrowing allocations over four years, ending in 2006/07. HRA borrowing has been limited to the level subsidised by Government. Funding sources for each year are shown in **Chart 4**.

Chart 4



PLANNING THE PROGRAMME

Planning stages

- 3.10 The Council's capital ambitions have expanded in recent years, backed by capital reserves and by enlarged borrowing powers. As we have introduced larger and more complex schemes it is clear that the lead time to delivery is much greater than when the programme was dominated by structural repairs. This year, a structured approach has been adopted so that schemes enter the programme only after initial feasibility and exploratory stages have been completed and planning can begin in earnest. This approach is intended to make the programme more robust, to clarify the extent of approval to spend on a project, to enable financing plans to be better matched to payments profiles, and to underpin accountability for the progress of projects.
- 3.11 Major capital projects go through a life cycle, beginning with appraisal, and ending with post-implementation review. The process for developing the capital programme has been aligned with the project stages formalised by the Royal Institute of British Architects (RIBA). **Appendix 1** charts how the Borough's projects are expected to progress through our own planning stages, acquiring funding agreement and spending approval.
- 3.12 A feasibility assessment is required to progress a project from appraisal/concept stage to strategic brief and outline costing stage. It should be noted that there are currently bids to spend £0.5 million on exploratory feasibility, including £0.3 million on education consultants, as well as initial feasibility that is embedded into scheme bids. This excludes estates renewal. It is suggested that from 2008/09 a budget should be set of say £500k a year (met from the capital reserve) to support such feasibility, to be allocated by the Property Strategy Group. We also have existing bids to spend £80k on exploring IT solutions (mainly from Family and Children's Services). It is suggested that the Computer and Communications Advisory Group or the IT Strategy Group could endorse funding for the exploratory phases of IT solutions, were this to be necessary, of up to £100k a year.

THE CAPITAL PROGRAMME

- 3.13 The draft capital programme is further summarised below in **Table 1**. A breakdown by business group is provided in **Appendix 2**, by start year in **Appendix 3** and by service area in **Appendix 4**. **Appendix 5** deals with accessibility projects and **Appendix 6** details the full draft programme. Officers have reviewed the phasing of current schemes and the revised programme reflects anticipated slippage from 2006/07 of about £9 million into later years. In some cases schemes appear in separate phases, especially where there is a commitment to initial stages but later stages have yet to be agreed.

Table 1
Capital Payments by Start Year

Start Year	2007/08	2008/09	2009/10	Later Years	Total Cost
	£m	£m	£m	£m	£m
2006/07 or earlier	15.6	24.9	25.3	18.2	84.0
2007/08	40.7	14.5	6.8	5.6	67.6
2008/09	0	26.8	17.0	2.3	46.1
2009/10	0	0	16.6	0.3	16.9
Total	56.3	66.2	65.7	26.4	214.6

3.14 **Table 2** lists the main individual schemes that are included in the draft programme. Members are asked to agree to each of these being included in the programme, with particular emphasis on new or more expensive schemes. Cabinet is also invited to identify those that it wishes to discuss collectively before individual Cabinet Members commit to a Key Decision. It is suggested that those marked in italics in **Table 2** should be brought back to Cabinet, due to their significance, financially or in terms of impact for the borough. **Table 2** also summarises changes from the programme approved in 2006/07. Schemes starting in 2009/10 are normally new to the programme. The table also shows the status of the expenditure estimates.

Table 2
Main Individual Schemes Costing £1 million or Over

Main Spending Start Year	Business Group/ Scheme	Latest Estimate	Previous estimate	Change in call on Council Funding	Total Call on Council Funding	Status of Budget Stage
		£m	£m	£m	£m	
	<u>Family and Children's Services</u>					
2005/06	Academy Site	11.8	10.8	1.0	11.8	Go
2005/06	<i>Holland Park school</i>	59.9	53.4	6.5	59.9	Plan
2007/08	Central library stage 1 design, <i>stage 2 construct</i>	9	9	0	9	Plan
2007/08	Children's Centre capital	1.1	1.1	0	0	Go
	<u>Transport, Environment and Leisure Services</u>					
2006/07	Sports Centres Planned Maintenance Programme	3.2	3.2	0	3.2	Rolling
2006/07	Worlds End Place	1.3	1.6	-0.3	1.3	Go
2007/08	<i>St Lukes Multi-use Games Area</i>	1.5	1.4	0.1	1.5	Ready
2007/08	NEW York Stone Paving (2007/08 only)	2.7			2.7	Ready
2008/09	<i>Exhibition Road</i>	33.1	35	0	1.7	Plan
2008/09	<i>Golborne Road</i>	1.8	1.8	0	1.6	Plan
2008/09	<i>Sloane Square</i>	5.7	5.5	0.2	3.3	Ready
2008/09	NEW South Kensington Traffic Management	2.5			2.3	Plan
	<u>Housing, Health and Adult Social Care</u>					
2006/07	Elm Park Gardens Basements	4	4.4	From sales	0	Go
2007/08	Housing Revenue Account (HRA)	20.2	19.1	Subsidised	8.3	Rolling
	<u>Corporate Services</u>					
2006/07	Town Hall office and reception phase 1	3.3	2.4	0.1	3.3	Go
2007/08	Canalside House	1	1	External	0	Plan
2007/08	<i>Town Hall offices works (phases 2 and later newly programmed)</i>	10.3	3.1	7.2	10.3	Plan

Table 2 continued
Main Individual Schemes Costing Less Than £1 million

Main Spending Start Year	Business Group/ Scheme	Latest Estimate	Previous estimate	Change in call on Council Funding	Total Call on Council Funding	Status of Budget Stage *
		£m	£m	£m	£m	
	<u>Family and Children's Services</u>					
2006/07	Bevington School	0.4	0.2	0.2	0.4	Ready
2006/07	Central and integrated pupil database	0.4	0.2	0.2	0.4	Plan
2006/07	Oxford Gardens basement new offices	0.4	0.2	0.2	0.4	Ready
2007/08	NEW Children's integrated IT system ph 2	0.6			0.4	Plan
2007/08	NEW St Quintins - adaptations for disabled children	0.8			0.8	Plan
2008/09	<i>Library wireless IT</i>	0.8	0.8	0	0.8	Plan
	<u>Transport, Environment and Leisure Services</u>					
2006/07	Opera seats	0.4			0.4	Ready
2007/08	Denyer Street depot	0.2	0.2	0	0.2	Ready
2007/08	Hans Crescent	0.5	0.3	0.2	0.2	Plan
2007/08	NEW Holland Park adventure playground	0.1			0.1	Ready
2007/08	Holland Park North wall	0.3	0.3	0	0.3	Ready
2007/08	NEW Museums maintenance	0.2			0.2	Ready
2007/08	Opera canopy	0.6	0.4	0.2	0.6	Go
2007/08	Pembroke Rd garages remedial and contractor space	0.6	0.6	0	0.6	Plan
2007/08	St. Lukes Railings	0.3	0.3	0	0.3	Ready
2008/09	Holland Park Borehole Phase 4	0.1	0.1	0	0.1	Ready
2008/09	Old Brompton Rd	0.3	0.3	0	0.3	Plan
	<u>Housing, Health and Adult Social Care</u>					
2007/08	NEW Assessment system for community care	0.8	0.2	0.6	0.8	Plan
2007/08	NEW <i>Edenham demolition</i>	0.6			0.6	Ready
2007/08	NEW Home Care electronic monitoring	0.3			0.3	Plan
2007/08	NEW Person Index Phase 2	0.1			0.1	Ready
2007/08	NEW Piper House external works	0.2			0.2	Ready
2007/08	NEW Travellers site	0.6			0.1	Ready
	<u>Corporate Services</u>					
2007/08	NEW CRM IT System	0.5			0.5	Plan
2007/08	Server and disk consolidation	0.5	0.5	0	0.5	Go
2008/09	Council Offices - Air conditioning	0.3	0.3	0	0.3	Rolling

- 3.15 In addition to named schemes, cash limited rolling programmes are included in **Table 3**. In some cases the programme now refers to named projects for 2007/08 where these form particularly significant elements of the annual allocation (e.g. social services premises). We expect to adjust some future projects where they are linked to estimates of external funding grant allocations (e.g. Transport for London).
- 3.16 We have traditionally invited and received bids for these programmes, (such as structural road maintenance, parks maintenance, or premises improvements at schools and social services establishments), at similar levels each year. But amounts are scalable and Members can readily change the balance between these amounts and purposes, or substitute named schemes for recurrent allocations if that is where priorities lie.

Table 3
Rolling Programmes

Programme relating to:	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000
Schools (including Family and Children's Access Works)	2,170	2,640	2,046	974
Other Family and Children's Services	305	175	215	200
Highways Maintenance and Other Transport*	978	597	827	827
Parks	100	1,335	140	500
Waste Management and Leisure	468	1,405	1,461	664
Street Scene Improvements	200	500	500	1,000
Housing Disabled Facilities and Private Sector Renewal	731	780	780	780
Housing Non HRA	210	235	235	235
HRA Regeneration	169	250	250	250
Adult Social Care - Premises Improvements and Maintenance	264	0	120	250
Planning and Conservation Local Enhancement Schemes	0	0	30	50
Building Maintenance and Accommodation Strategy	225	548	1,201	532
Total	5,820	8,465	7,805	6,262

* All Car Parking Reserve (CPR) and Transport for London (TfL) funded

- 3.17 In reviewing the existing programme and looking ahead to the new programme year of 2009/10 there are a number of projects that deserve special mention due to their size, complexity or financing issues:

Family and Children's Services

- a) Holland Park School – a decision point will arise after planning permission.

- b) Chelsea Academy – the Council may be called upon to contribute a share of any eventual cost overruns or temporary accommodation to achieve a 2009/10 opening.
- c) Central Library – a design is being worked up consistent with a total project cost of around £9 million.
- d) The draft programme includes £0.8 million to be spent at St Quintin’s Children’s Centre, to adapt it as a resource for children with disabilities. This is complementary to the closure of Little House. At this point plans have not been finalised, but the scheme is included because its urgency suggests it will be ready during 2007/08. There are no immediate plans for a new purpose-built Little House, but the scheme has been retained for the longer term in the list of potential schemes (**Table 5**) at an outline cost of £1.4 million, which was the previously budgeted figure.

Transport, Environment and Leisure Services

- e) Exhibition Road – the Council’s future funding for this £33 million scheme is still budgeted at £1 million. The project did not gain Big Lottery finance and alternative funding is currently being sought including a bid to the Heritage Lottery Fund for the tunnel. There are options to reduce the scale of the proposal if funding is not available. However the size of the Council’s commitment to the scheme is still uncertain, including the level of its risk from cost overruns if funders offer cash limited finance.
- f) Sloane Square – the scheme is worked up but depends on the consultation process. Transport for London (TfL) would need formally to confirm continuing interest if the current scheme is pursued.
- g) The Parks strategy rolling programme previously agreed at £0.5 million a year is now bunched into 2008/09.

Budget Status

3.18 All schemes require a funding release before they can commit expenditure, normally through a Key Decision. The detailed project list in **Appendix 6** colour codes as green those individual schemes in 2007/08 that are already assumed to have authority to spend. This includes those that have already achieved a Key Decision and those delegated to officers, as too small to require a Key Decision. Rolling programmes (coloured orange) are also treated as having a budget release for the financial year immediately ahead, so that officers can commit expenditure as schemes are ready throughout the year. Also marked in yellow are allowances for feasibility expenditure. It is now proposed that these should be managed by the Property Strategy Group, and the IT Strategy Group overseen by the Computer and Communications Advisory Group. The programme includes a global

provision for feasibility costs in future years. Schemes with no colour in 2007/08 require further work before approval to commit expenditure.

PIPELINE AND POTENTIAL SCHEMES

- 3.19 Because of the expectation that schemes should not enter the programme unless they have achieved at least the stage of outline proposal, there are a number of bids that are still in the 'antechamber'. **Table 4** represents pipeline schemes that have passed initial appraisal. **Table 5** are those that are still broadly at appraisal or concept stage. These can include some that have been worked on previously but are now back to the drawing board. The Cabinet guidelines set in July expected new schemes prior to 2009/10 to be included only through rephasing or substitution.
- 3.20 The schemes show when Executive Directors would like to see them happen. It is theoretically possible to move quickly through the scheme preparation stages, but experience suggests that anything not in detailed planning by now will struggle to achieve expenditure in 2007/08. In most cases it will therefore be possible to update the programme in the next annual cycle. Any that urgently need to come forward during the year can be considered by Cabinet as the year progresses.

Table 4
Pipeline/ Strategic Brief/ Outline Costing (Stage 2)

Project	Value	Timeline aspiration
Family and Children's Services		
North Kensington Library	£0.3m	2008/09
Brompton Library	£0.2m	2007/08
Chelsea Library	£0.1m	2009/10
Westway Offices remodelling	£0.2m	2007/08
Oxford Gardens adolescent teams centre	£0.3m	Addition to current project
Transport, Environment and Leisure Services		
Leighton House Rebuild Perrin Wing	£3m	2008/09
Chelsea Sports Centre - option 1	£18m	2010
Albert Bridge Restoration	£9.4m	2009/10
Albert Bridge Painting and Lighting	£1.0m	2010/11
Brompton Cemetery		Assumes management, no capital

Table 5
Appraisal/ Concept (Stage 1)

Family and Children's Services		
Centre for children with disabilities	£1.4m	Little House rebuild; Long term
Development of primary school stock	?	Building Schools for the Future
Housing, Health and Adult Social Care		
Trellick Tower Garage site	?	
Housing Stock Options	?	
Transport, Environment and Leisure Services		
Notting Hill Gate initiative	£5.1m	
Ladbroke Grove route study	£1.3m	
Chelsea Town Hall remodelling	£20m?	
Kensington water play area	£0.7m	

- 3.21 Clearly these projects represent a very large potential call on resources. As the funding section shows, some form of queuing, rationing or substitution will be necessary in order to bring them in.

COMPLEMENTARY POLICY ISSUES

- 3.22 The Council's Environment Strategy promotes sustainability in design and construction projects (Theme 5). In commissioning studies, operational, financial, environmental sustainability and whole-life costs should be required as a design priority, and long-term social benefits should be identified before schemes are approved for inclusion in the capital programme.
- 3.23 The Equalities Strategy includes the "*Aim to improve the accessibility of buildings within the borough*". The Strategy commits the Council to:
- commissioning access audits that consider physical and communication barriers for all disabled people from qualified experts for all of the Council's existing facilities and buildings by March 2008
 - ensuring that the new Town Hall reception improves the environment for disabled people - including counters at the right height for wheelchair users, automatic doors, disabled toilets and toilets with baby changing facilities for men and women
 - addressing the need for clear inclusive access policies that consider people's diverse needs and aim to break down unnecessary barriers and exclusions, in a manner that benefits the entire community, in our Local Development Framework
 - requiring applications for both outline and full planning permissions to be accompanied by a Design and Access Statement in all developments (except those meeting strict criteria specified in our planning guidance) from August 2006 onwards

- issuing all licensed premises in the Borough with free disability awareness raising material, produced by DisabledGo in partnership with Mencap, the Royal National Institute for the Deaf, the Royal National Institute for the Blind, MIND and the British Council of Disabled People, by March 2007.

Our targets to measure success are:

- i) increase the proportion of qualifying buildings that are accessible to all to 25 per cent in 2006/07; 28 per cent in 2007/08; and 30 per cent in 2008/09, as measured by the national performance indicator – Best Value Performance Indicator 156
- ii) increase the percentage of Council buildings with public areas that have completed costed access audits and are taking follow-up action to 75 per cent by March 2007, and 100 per cent by March 2008 – Royal Borough Performance Indicator 3205
- iii) increase the percentage of qualifying buildings that offer either 'good' to 'excellent' accessibility or alternative ways for users to access services to 60 per cent by 2006/07, as measured by our local performance indicator 3206.

From April 2007, we will expand the list of qualifying buildings assessed under our local performance indicator to include other Council-owned buildings that we consider to have public access - including some education buildings that are excluded from the national performance indicator - and update our improvement targets accordingly.

- 3.24 In parallel, Housing, Health and Adult Social Care Overview and Scrutiny Committee Sub-Group recently published its review of access for disabled people. This registered disappointment that less than half the Council's buildings met our local indicator for access, while only a quarter meet the more stringent measure based on modern building regulations. The latter reflects, in some cases, the listed nature of our buildings. The Sub-Group recommended closer coordination of disability access across Business Groups (possibly through the Facilities Management Group), championed by a Cabinet Member, and the utilisation of a centralised budget.
- 3.25 In total, spending on access issues across the Council is estimated at £1.3 million directly in 2007/08 in the capital programme. This is supplemented by larger schemes that will improve service accessibility, e.g. the Customer Service Centre and the Central Library refurbishment, and by revenue expenditure on smaller schemes. **Appendix 5** identifies the Council's overall position on disability access in its buildings and potential improvements deriving from the Capital Programme.

SUMMARY OF BIDS AND FINANCING THE PROGRAMME

- 3.26 The total capital spending and funding sources for all Business Groups from 2007/08 onwards, are summarised in **Table 6** below.

Table 6
Summary of Business Group Bids and Funding Sources

Service	2007/08	2008/09	2009/10	Subtotal	Later Years	TOTAL
	£'000	£'000	£'000	£'000	£'000	£'000
Family and Children's Services						
External Resources *	3,674	1,607	859	6,140	0	6,140
Internal Cash Funding	737	819	0	1,556	3,519	5,075
Corporate Funding	7,922	21,737	24,607	54,266	14,712	68,978
Total Family and Children's Services	12,333	24,163	25,466	61,962	18,231	80,193
Housing and Health						
External Resources	14,172	10,503	5,849	30,524	0	30,524
Internal Cash Funding	3,233	1,354	50	4,637	0	4,637
Corporate Funding	6,305	6,155	6,155	18,615	135	18,750
Total Housing and Health	23,710	18,012	12,054	53,776	135	53,911
Adult Social Care						
External Resources	415	0	0	415	0	415
Internal Cash Funding	358	0	0	358	0	358
Corporate Funding	1,098	1,001	360	2,459	0	2,459
Total Adult Social Care	1,871	1,001	360	3,232	0	3,232
Housing, Health and Adult Social Care						
External Resources	14,587	10,503	5,849	30,939	0	30,939
Internal Cash Funding	3,591	1,354	50	4,995	0	4,995
Corporate Funding	7,403	7,156	6,515	21,074	135	21,209
Total Housing, Health and Adult Social Care	25,581	19,013	12,414	57,008	135	57,143
Planning and Conservation						
External Resources	20	20	0	40	0	40
Internal Cash Funding	25	30	50	105	0	105
Corporate Funding	70	0	0	70	0	70
Total Planning and Conservation	115	50	50	215	0	215
Transport, Environment and Leisure Services						
External Resources	1,685	9,882	20,532	32,099	2,300	34,399
Internal Cash Funding	6,265	6,850	3,634	16,749	0	16,749
Corporate Funding	4,790	1,731	664	7,185	117	7,302
Total Transport, Environment and Leisure Services	12,740	18,463	24,830	56,033	2,417	58,450
Corporate Services						
External Resources	1,000	0	0	1,000	0	1,000
Internal Cash Funding	2,970	1,488	632	5,090	33	5,123
Corporate Funding	1,603	3,023	2,332	6,958	5,589	12,547
Total Corporate Services	5,573	4,511	2,964	13,048	5,622	18,670
All Business Groups						
External Resources	20,966	22,012	27,240	70,218	2,300	72,518
Internal Cash Funding	13,588	10,541	4,366	28,495	3,552	32,047
Corporate Funding	21,788	33,647	34,118	89,553	20,553	110,106
Total All Business Groups	56,342	66,200	65,724	188,266	26,405	214,671

Notes

* Includes Dedicated Schools Grant within Family and Children's Services.

Corporate Funding includes borrowing, ALMO resources and Usable Capital receipts. Internal Cash Funding includes the Car Parking Reserve and Capital Expenditure Reserves. External Resources includes capital grant and contributions.

External Resources

General Capital Receipts

- 3.27 Capital receipts can be used to fund the programme to the extent that they are not required to be paid to the Government under the 'pooling' arrangements for Housing receipts. The amount payable in respect of non-dwelling receipts may be reduced if the council determines that the receipt is re-invested in affordable housing (i.e. towards the HRA capital programme of £22 million for 2007/08).
- 3.28 The funding proposed assumes that receipts are applied in the year following receipt. In addition, some specific 'earmarked' capital receipts are directly tied to individual schemes or purposes, (such as Elm Park Gardens basement refurbishment) while it is our policy to retain receipts from the sale of freeholds for new freehold acquisitions. The use of capital receipts reduces the borrowing requirement. The expected non-earmarked receipts, and their proposed use, are shown in **Table 7**. The capital receipt from Holland Park School should also be available, possibly phased, at a point from 2008/09.

Table 7
Capital Receipts

	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Balance b/f	2.0	1.3	2.2	2.2
Add receipts in year	1.3	0.9	0.9	0.9
Less used to fund capital expenditure	-2.0	0.0	-0.9	-0.9
Balance c/f	1.3	2.2	2.2	2.2

Capital Grants

- 3.29 Expenditure in the capital programme that is conditional on external funding has been set in line with the latest information about resources. Some further revisions may be necessary as further announcements are made. Some funding for schools capital expenditure is now rolled into the Dedicated Schools Grant, which is assumed to increase approximately in line with funding increases for schools in later years. Details of other specific grants are shown in **Table 8**.

Table 8
External Grant Funding Sources

Sources of External Grant Funding/Contributions	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Totals £'000
Disabled Facilities Grant (CLG)	210	210	210	210	0	840
Gypsy and Travellers Site Grant (CLG)	0	450	0	0	0	450
Health Authority Contribution	733	415	0	0	0	1,148
Improving Information Management (DoH)	0	50	0	0	0	50
Integrated Children's Systems Grant (DfES)	0	147	0	0	0	147
Learning and Skills Council	46	0	0	0	0	46
Lottery	718	100	0	4,000	0	4,818
Major Repairs Allowance - HRA	11,308	11,894	8,650	5,639	0	37,491
Performance Standards Fund (DWP)	159	0	0	0	0	159
Planning Delivery Grant (CLG)	0	20	20	0	0	40
Standards Fund Grant (DfES)	1,271	1,444	833	46	0	3,594
Sure Start Grant (DfES/DWP/DH)	1,202	1,101	0	0	0	2,303
Transport for London	820	1,517	5,482	2,732	800	11,351
Youth Opportunities Fund (DfES)	69	45	0	0	0	114
Contributions from Other Local Authorities	0	48	900	900	0	1,848
Other Contributions	166	1,170	100	0	0	1,436
External Funding Sources to be determined*	0	0	3,400	12,900	1,500	17,800
Total	16,702	18,611	19,595	26,427	2,300	83,635

* Exhibition Road

Note that CLG is the Department for Communities and Local Government

Internal Cash Funding

Reserves

- 3.30 Where there are appropriate earmarked reserves available to fund individual schemes they have been used.
- 3.31 Some £33 million of additional Council funding would be required for pipeline schemes not yet included in the programme and shown in **Table 4**, albeit the amounts are very speculative. Much of this will fall into payment years after 2010/11. In addition there are potential additional resource claims on existing plans, such as Exhibition Road. In order to be able to contemplate these options, we have retained, as a **corporate guideline**, a minimum of £15 million in the Capital Reserve and £20 million in the Car Parking Reserve as at the end of 2009/10.

Car Parking Reserve

- 3.32 Over the next three years £17.4 million of the Car Parking Reserve is planned to be used to fund the capital programme. The forecast reserve balance is shown in **Table 9**. The projection takes account of the impact of the proposed introduction of the Congestion Charge from early 2007.

Table 9
Car Parking Reserve Movements

Description	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Surplus from On Street Parking	22.5	21.5	21.4	21.1
Funding of Revenue Expenditure	-17.4	-17.9	-18.4	-19.0
Net movement - revenue	5.1	3.6	3.0	2.1
Funding of Capital Expenditure *	-4.8	-6.8	-9.6	-6.4
Total movement - revenue and capital	0.3	-3.2	-6.6	-4.3
Balance Brought Forward	36.3	36.6	33.4	26.8
Balance Carried Forward	36.6	33.4	26.8	22.5

* 2008/09 and 2009/10 includes additional York Stone paving approved annually (not in Capital Programme).

Capital Expenditure Reserve

- 3.33 The other main source of funding of the non-HRA capital programme is the Capital Expenditure Reserve (CER), which has been built up from previous revenue contributions. The projection assumes that an additional contribution of £8 million is made to the Reserve from 2006/07 savings.
- 3.34 The capital programme funding assumes that we use the Capital Expenditure Reserve ahead of borrowing subject to retaining at least £15 million for allocation to pipeline and future projects. Under the current prudential borrowing rules it is no longer necessary to take up annual government borrowing approvals to avoid losing them. There is however, a residual risk that the Government may cap local government borrowing increases in future years for macro economic reasons.

Table 10
Capital Expenditure Reserve

Capital Exp Reserve	2006/07 £m	2007/08 £m	2008/09 £m	2009/10 £m
Balance Brought Forward	56.3	57.3	44.5	37.7
Contributions In	13.5	5.5	3.5	3.5
Used	-12.5	-18.3	-10.3	-18.2
Balance Carried Forward	57.3	44.5	37.7	23.0

Corporate Funding

- 3.35 **Table 11** sets out the amounts that have been announced by the Government as borrowing that will be supported through the grant system. As the Council's grant level is largely determined by the grant floor or by scaling back our increases to fund others' floor levels, there is no pound for pound relationship. This is a benchmark for the Council's investment plans, rather than a limit. The figures emphasise that capital

spending outside Education and Housing needs to rely on external funding or the council's own resources. Given the relatively low amounts, the Council's financing requirement is expected to draw on prudential borrowing (i.e. not supported by notional government grant) for bridging finance to rebuild Holland Park school, unless this is financed directly by concurrent capital receipts.

Table 11
Supported Borrowing

Service Block	2006/07 £'000	2007/08 £'000
Education	2,907	3,078
Housing	5,100	5,100
Adult Personal Social Services	126	127
Children's Personal Social Services	29	29
Mental Health Services	142	138
Other	11	11
Sub Total	8,315	8,483
ALMO funding for HRA	7,344	0
Total	15,659	8,483

Summary

- 3.36 The total funding, subject to any amendments to the programme, is shown in **Table 12**. Total spending less capital grants and contributions, use of reserves and capital receipts leaves a balance to be funded from borrowing (the "capital financing requirement").

Table 12
Total Funding

General Fund	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total £'000
Total Expenditure	34,247	49,203	54,685	26,305	164,440
<i>Less Funded From:</i>					
Capital Grants and Contributions	6,717	10,945	20,788	2,300	40,750
Net Balance (Council Funding)	27,530	38,258	33,897	24,005	123,690
Use of Specific Reserves and Direct Revenue Funding	3,544	2,307	632	3,552	10,035
Use of Car Park Reserve	6,811	6,880	3,684	0	17,375
Usable Capital Receipts	0	900	900	0	1,800
Use of Capital Expenditure Reserve	16,438	8,651	17,664	0	42,753
Use of Dedicated Schools Grant	737	774	813		2,324
Net Capital Financing Requirement	0	18,746	10,204	20,453	49,403

Housing Revenue Account	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total £'000
Total Expenditure	22,095	16,997	11,039	100	50,231
<i>Less Funded From:</i>					
Capital Grants and Contributions	11,894	8,650	5,639	0	26,183
Specific Capital Receipts	1,618	1,643	0	0	3,261
Net Balance (Council Funding)	8,583	6,704	5,400	100	20,787
Use of Specific Reserves and Direct Revenue Funding	3,233	1,354	50	0	4,637
Net Capital Financing Requirement	5,350	5,350	5,350	100	16,150

AFFORDABILITY AND REVENUE COST

- 3.37 The principal revenue effect of the programme on the General Fund is the loss of interest as reserves are used up, followed by rising financing charges once borrowing is incurred again in 2008/09 and later years. Borrowing adds interest costs, and a further statutory minimum four per cent provision for debt repayment, which impacts on the following year. Without additional borrowing our debt servicing costs could reduce as we set aside annual amounts to repay debt.
- 3.38 The borrowing requirement, known as the Capital Financing Requirement (CFR) resulting from the proposed capital programme, is set out in **Table 13**.

Table 13
Capital Financing Requirement (CFR) movements

Year	Fund	Opening Balance £'000	Net CFR change - new borrowing £'000	Less Statutory MRP £'000	Less Voluntary MRP £'000	Closing Balance £'000
2006/07	Housing Revenue Account	162,317	12,613	0		174,930
	General Fund	60,608	0	-2,092	-3,297	55,219
	Total	222,925	12,613	-2,092	-3,297	230,149
2007/08	Housing Revenue Account	174,930	5,350	0		180,280
	General Fund	55,219	0	-1,877	-5,994	47,348
	Total	230,149	5,350	-1,877	-5,994	227,628
2008/09	Housing Revenue Account	180,280	5,350	0		185,630
	General Fund	47,348	18,746	-1,562	-5,669	58,863
	Total	227,628	24,096	-1,562	-5,669	244,493
2009/10	Housing Revenue Account	185,630	5,350	0		190,980
	General Fund	58,863	10,204	-2,023	-4,698	62,346
	Total	244,493	15,554	-2,023	-4,698	253,326

Statutory Minimum Revenue Provision is the 4 per cent Minimum Provision required under the Capital Regulations. Voluntary MRP provision has been made to cover ex-ILEA debt, short life assets and a provision to reduce overall indebtedness. The figure may be reviewed for continued affordability in future years.

- 3.39 **Table 14** shows how the Capital Financing Requirement estimate for *additional* borrowing has changed between the new three-year programme and the one agreed in February 2006.

Table 14
Capital Financing Requirement

Description	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000
General Fund				
Capital Financing Requirement - new programme	0	0	18,746	10,204
Capital Financing Requirement - previous programme	0	0	18,746	
Change from previous programme	0	0	0	10,204
Housing Revenue Account				
Capital Financing Requirement - new programme	12,613	5,350	5,350	5,350
Capital Financing Requirement - previous programme	12,698	5,350	9,534	
Change from previous programme	-85	0	-4,184	5,350
Total				
Capital Financing Requirement - new programme	12,613	5,350	24,096	15,554
Capital Financing Requirement - previous programme	12,698	5,350	28,280	0
Change from previous programme	-85	0	-4,184	15,554

3.40 **Table 15** shows the affordability of the capital programme for the General Fund, in terms of the marginal impact on the Council Tax and the share of the total budget taken up by capital financing costs. This is compared to the equivalent figures in the current capital programme, with the impact slipping back in tandem with slippage in expenditure. However, in the next three years the impact of new capital spending for the General Fund can be absorbed within the revenue budget by varying the voluntary MRP.

Table 15
Affordability for the General Fund

Summary	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000
Interest on historic external borrowing	4,436	3,804	3,433	3,578
Statutory Minimum Revenue Provision (MRP) @4%	2,092	1,877	1,562	2,023
Voluntary MRP - accelerated for short life assets	524	719	727	727
Interest on new borrowing (cumulative)	0	0	375	954
Interest loss on use of reserves (cumulative)	624	1,795	2,911	3,907
Total Financing Cost	7,676	8,195	9,008	11,189
Increase in net cost over previous year	794	519	813	2,181
Year on Year Band D equivalent increase (£)	8	5	8	22
2005/06-2007/08 Capital Programme				
Previously Projected Band D equivalent incr (£)	8	7	7	
Variation in Band D cost i.e. draft budget compared to previous years estimated increase (£)		-2	1	22
Ratio of financing cost to revenue budget	4.7%	4.9%	5.2%	6.3%

- 3.41 **Table 15** shows that the 2007/08 Band D increased cost of the programme is slightly less than anticipated last year. This is due to rephased expenditure, lower long-term interest rates and the increase in the Council Tax base. 2009/10 is a new year included in the three-year programme.
- 3.42 In approving the last three year capital programme Cabinet indicated that when the ratio of financing cost to budget requirement exceeded 6.7 per cent, this should be a 'trigger' to consider more carefully the affordability of the capital programme. **Table 15** shows that the budget has been kept within this threshold. All else being equal the ratio will reduce once the capital receipt from the sale of the housing site at Holland Park School is available.
- 3.43 The revenue impact on the HRA depends on subsidy levels, and the programme may need to be trimmed back in future years if it puts too much pressure on expenditure given the statutory constraint on rent increases. The ratio of financing cost to budget for the HRA is as follows: -

2006/07	2007/08	2008/09	2009/10
30.20 %	31.34 %	32.32%	31.03 %

There is no impact on rent levels as a result of the HRA capital programme, due to the rent increase restrictions in place and the fact that expenditure is fully subsidised. Borrowing in excess of subsidy must be absorbed by reductions elsewhere if rent limits are held firm. Affordability for the Housing Revenue Account is secured by aligning the amount borrowed with the HRA subsidy for financing costs. The Council no longer makes a provision to repay debt in the HRA, previously set at 2 per cent. To do so would require the HRA to divert expenditure from its major repairs.

- 3.44 The report on the Treasury Management Strategy for 2007/08, elsewhere on the agenda, describes how finance for the capital programme will be raised and sets the related Treasury Management Prudential Indicators.

LEGAL AND PERSONNEL ISSUES

- 3.45 The capital programme includes a number of schemes to upgrade and improve the buildings portfolio of business groups. This will benefit the built environment for both service users and staff.

DIVERSITY IMPLICATIONS

- 3.46 The establishments within the Royal Borough provide opportunities for various users with a wide range of backgrounds and abilities. The Council's Equality Scheme Action Plan commits the Council to improve

the accessibility of the buildings in the borough. The capital programme therefore includes a number of schemes designed to achieve these improvements. Implications of individual projects are included in the Capital Budget Reports submitted to Overview and Scrutiny Committees or will be included in more detail in relevant key decision reports.

RECOMMENDATIONS

The Council is recommended to:

- (i) Approve the capital programme of expenditure and its funding, subject to confirmation of any external resources where relevant, as summarised in the Capital Programme Book;
- (ii) Note that where external funding is not yet certain, any scheme approved will be subject to review, in the event that the confirmed external funding is not forthcoming to the extent assumed in the budget;
- (iii) Agree the principle that exceptional exploratory funding for feasibility should be managed by the Property Strategy Group and Computer and Communications Advisory Group, drawing down resources from the Capital Expenditure Reserve, up to a reviewable limit of £500k and £100k for 2007/08 and subject to agreement with the Cabinet Member for Finance and Property. This is set out in paragraph **3.12**;
- (iv) Agree that in commissioning work, from feasibility onwards, operational, financial, environmental sustainability and whole-life costs should be considered as a priority, and that long-term social benefits should be identified before schemes are approved for inclusion in the capital programme. This is set out in paragraph **3.22**;
- (v) Note the grading applied to the accessibility to buildings, as set out in **Appendix 5**;
- (vi) Note the potential and pipeline schemes currently excluded for the programme, as set out in **Tables 4 and 5**, and to agree any that should not be progressed for now, or any that are the highest priority to progress quickly;
- (vii) Determine that non Right-to-Buy housing receipts (if any) be set against eligible expenditure of £22 million in the HRA capital programme, as set out in paragraph **3.27**;
- (viii) Agree to retain a minimum of £15 million in the Capital Reserve and £20 million in the Car Parking Reserve at the end of 2009/10, as set out in paragraph **3.31**;

- (ix) Agree the Capital Financing Requirement as a result of the proposed capital programme as set out in paragraph **3.38**;
- (x) Agree the affordability of the revenue impact of the programme on the Council Tax and for the Housing Revenue Account, as set out in paragraphs **3.37 to 3.44**.

FOR DECISION

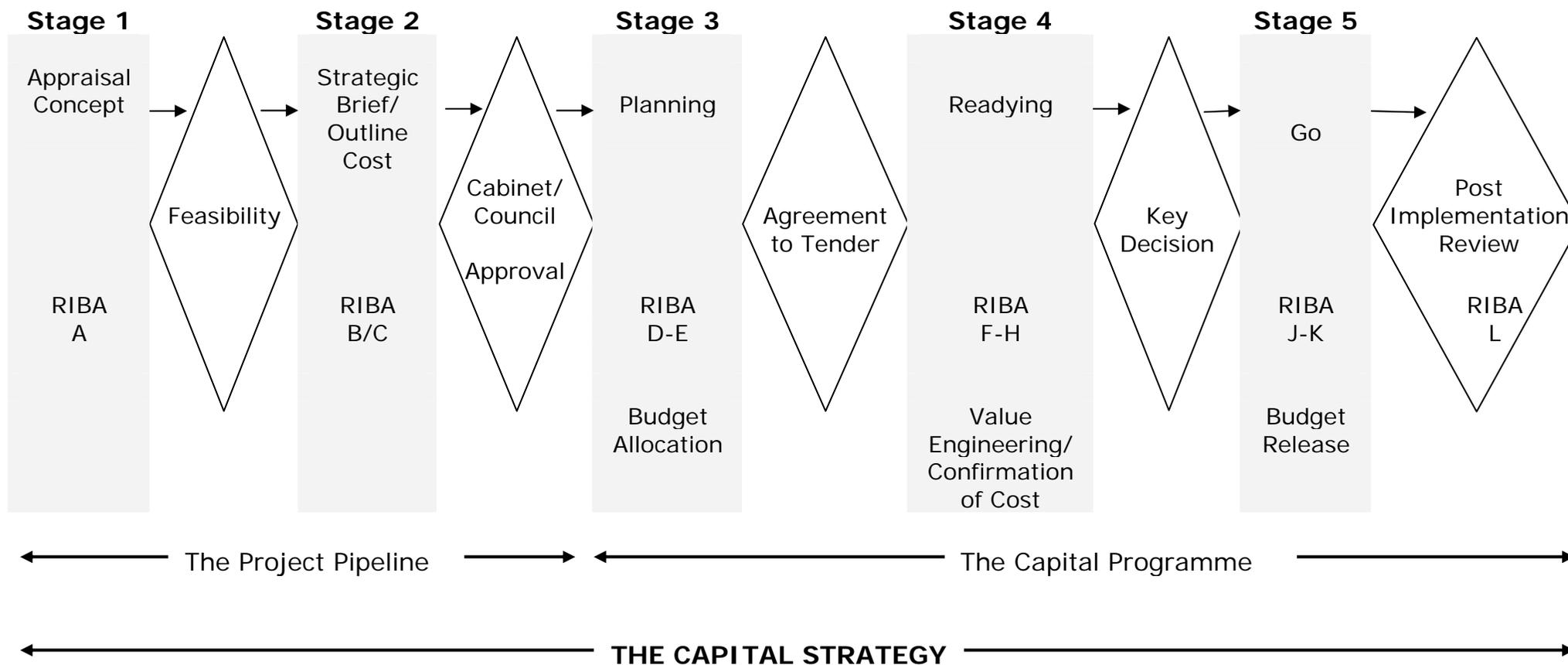
The Royal Borough of Kensington and Chelsea

Capital Programme 2007/08 – 2009/10

Appendices

- 1** Capital Schemes Progression
- 2** Business Group Summary
- 3** Capital Programme by Start Year
- 4** Capital Programme by Service Area
- 5** Accessibility of the Council's Operational Premises
- 6** Business Group Capital Programme 2007/08 – 2009/10
Notes
Family and Children's Services
Housing, Health and Adult Social Care
Planning and Conservation
Transport, Environment and leisure Services
Corporate Services

CAPITAL SCHEMES PROGRESSION



A Appraisal

- 1 Carry out studies to determine the feasibility of the Client's requirement
- 2A Review with client alternative design and construction approaches and the cost implications or
- 2B Provide information for report on cost implications

B Strategic Brief

- 1 Receive strategic brief prepared by the client

C Outline Proposals

- 1 Commence development of Strategic Brief into Project Brief
- 2 Prepare Outline Proposal
- 3A Provide an approximation of construction costs or
- 3B Provide information for cost planning
- 4 Obtain Client approval to Outline Proposals and approximate construction cost
- 5 Co-operate with Planning Supervisor where applicable

D Detailed Proposals

- 1 Complete developments of Project Brief
- 2 Develop the Detailed Proposal from approved Outline Proposals
- 3A Prepare a cost estimate or
- 3B Provide information for preparation of cost estimate
- 4 Consult statutory authorities
- 5 Obtain Client approval to the Detailed Proposal showing spatial arrangements, material and appearance, and a cost estimate
- 6 Prepare and submit application for full planning permission

E Final Proposals

- 1 Design Final Proposals from approved Detailed Proposals
- 2A Revise cost estimate
- 2B Provide information for revision of cost estimate
- 3 Consult statutory authorities on developed design proposals
- 4 Obtain Client approval to type of construction, quality of materials, standard of workmanship and revised cost estimate
- 5 Advise on consequences of any subsequent changes on cost and programme

F Production Information

- 1 Prepare production information for tender purposes
- 2A Prepare schedules of rates and/or quantities and/or schedules of works for tendering purposes and revise cost estimate, or
- 2B Provide information for preparation of tender pricing documents and revision of cost estimate
- 3A Prepare and make submissions under building acts and/or regulations for other statutory requirements or
- 3B Prepare and give building notice under building acts and/or regulations (not applicable in Scotland)
- 4 Prepare further production information for construction purposes

G Tender documents

- 1 Prepare and collate tender documents in sufficient detail to enable a tender or tenders to be obtained
- 2 Where applicable pass final information to Planning Supervisor for pre-tender Health and Safety Plan
- 3A Prepare pre-tender costs or
- 3B Provide information for preparation of pre-tender cost estimate

H Tender Action

- 1 Contribute to appraisal and report on tenders negotiations
- 2 *If instructed revise production information to meet adjustments in the tender sum*

J Mobilisation

- 1 Provide production information as requested for the building contract and for construction

K Construction to Practical Completion

- 1 Make visits to the works in connection with the Architect's design
- 2 Provide further information reasonable required for construction
- 3 Review design information from contractors or specialists
- 4 Provide drawings showing the building and main lines of drainage and other information for the Health and Safety File
- 5 Give general advice on operation and maintenance of the building

L After Practical Completion

- 1 Identify defects and make final inspections
- 2A Settle Final Account or
- 2B Provide information required by others for settling final account

BUSINESS GROUP SUMMARY

Business Group	Capital Programme					
	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total £'000
Family and Children's Services	15,235	12,333	24,163	25,466	18,231	95,428
Housing, Health and Adult Social Care						
- Housing Revenue Account (HRA)	24,675	22,095	16,997	11,039	100	74,906
- Other Housing and Health	1,266	1,615	1,015	1,015	35	4,946
- Adult Social Care	9,271	1,871	1,001	360	0	12,503
Total	35,212	25,581	19,013	12,414	135	92,355
Planning and Conservation	174	115	50	50	0	389
Transport, Environment and Leisure Services	6,926	12,740	18,463	24,830	2,417	65,376
Corporate Services	3,089	5,573	4,511	2,964	5,622	21,759
TOTAL	60,636	56,342	66,200	65,724	26,405	275,307
TOTAL (Excluding HRA)	35,961	34,247	49,203	54,685	26,305	200,401

Funding Source	Capital Programme					
	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total £'000
Specific Capital Receipts	8,529	1,618	1,643	0	0	11,790
Dedicated Schools Grant	702	737	774	813	0	3,026
Other Government Grants	2,957	3,467	3,963	12,156	1,500	24,043
Major Repairs Allowance	11,308	11,894	8,650	5,639	0	37,491
Other Capital Grants	1,538	1,617	5,482	6,732	800	16,169
Contributions from Other Bodies	899	1,633	1,500	1,900	0	5,932
TOTAL EXTERNAL FUNDING	25,933	20,966	22,012	27,240	2,300	98,451
Car Parking Reserve	4,823	6,811	6,880	3,684	0	22,198
Direct Revenue Funding / Use of General Fund Reserves	2,743	1,733	693	182	2,033	7,384
HRA Capital Reserve	0	3,183	1,304	0	0	4,487
Capital Expenditure Reserve - Earmarked	7,495	1,861	1,664	500	1,519	13,039
TOTAL INTERNAL FUNDING	15,061	13,588	10,541	4,366	3,552	47,108
Capital Financing						
- Arms Length Management Organisation (ALMO)	7,344	0	0	0	0	7,344
- Other HRA	5,269	5,350	5,350	5,350	100	21,419
Total HRA	12,613	5,350	5,350	5,350	100	28,763
- General Fund	0	0	18,746	10,204	20,453	49,403
Total General Fund and HRA	12,613	5,350	24,096	15,554	20,553	78,166
- Use of Capital Expenditure Reserve	5,029	16,438	8,651	17,664	0	47,782
- Capital Receipts	2,000	0	900	900	0	3,800
TOTAL CORPORATE FUNDING	19,642	21,788	33,647	34,118	20,553	129,748
TOTAL ALL SOURCES OF FUNDING	60,636	56,342	66,200	65,724	26,405	275,307

CAPITAL PROGRAMME BY START YEAR

Start Year/ Business Group	2006/07 £'000	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total Cost £'000
START YEAR 2006/07 OR EARLIER						
Family and Children's Services	15,235	8,247	21,577	24,242	18,231	87,532
Housing and Health	25,941	1,753	1,643	0	0	29,337
Adult Social Care	9,271	878	420	100	0	10,669
<i>Housing, Health and Adult Social Care</i>	35,212	2,631	2,063	100	0	40,006
Planning and Conservation	174	95	0	0	0	269
Transport, Environment and Leisure Services	6,926	1,634	1,135	899	0	10,594
Corporate Services	3,089	2,969	144	55	0	6,257
Total for START YEAR 2006/07 or EARLIER	60,636	15,576	24,919	25,296	18,231	144,658
START YEAR 2007/08						
Family and Children's Services	0	4,086	490	50	0	4,626
Housing and Health	0	21,957	135	0	0	22,092
Adult Social Care	0	993	461	10	0	1,464
<i>Housing, Health and Adult Social Care</i>	0	22,950	596	10	0	23,556
Planning and Conservation	0	20	20	0	0	40
Transport, Environment and Leisure Services	0	11,106	10,745	4,790	0	26,641
Corporate Services	0	2,604	2,620	1,959	5,622	12,805
Total for START YEAR 2007/08	0	40,766	14,471	6,809	5,622	67,668
START YEAR 2008/09 OR EARLIER						
Family and Children's Services	0	0	2,096	574	0	2,670
Housing and Health	0	0	16,234	135	0	16,369
Adult Social Care	0	0	120	0	0	120
<i>Housing, Health and Adult Social Care</i>	0	0	16,354	135	0	16,489
Planning and Conservation	0	0	30	50	0	80
Transport, Environment and Leisure Services	0	0	6,583	16,224	2,300	25,107
Corporate Services	0	0	1,747	0	0	1,747
Total for START YEAR 2008/09	0	0	26,810	16,983	2,300	46,093
START YEAR 2009/10						
Family and Children's Services	0	0	0	600	0	600
Housing and Health	0	0	0	11,919	135	12,054
Adult Social Care	0	0	0	250	0	250
<i>Housing, Health and Adult Social Care</i>	0	0	0	12,169	135	12,304
Planning and Conservation	0	0	0	0	0	0
Transport, Environment and Leisure Services	0	0	0	2,917	117	3,034
Corporate Services	0	0	0	950	0	950
Total for START YEAR 2009/10	0	0	0	16,636	252	16,888
TOTAL FOR ALL START YEARS						
Family and Children's Services	15,235	12,333	24,163	25,466	18,231	95,428
Housing and Health	25,941	23,710	18,012	12,054	135	79,852
Adult Social Care	9,271	1,871	1,001	360	0	12,503
<i>Housing, Health and Adult Social Care</i>	35,212	25,581	19,013	12,414	135	92,355
Planning and Conservation	174	115	50	50	0	389
Transport, Environment and Leisure Services	6,926	12,740	18,463	24,830	2,417	65,376
Corporate Services	3,089	5,573	4,511	2,964	5,622	21,759
TOTAL FOR ALL START YEARS	60,636	56,342	66,200	65,724	26,405	275,307

CAPITAL PROGRAMME BY SERVICE AREA

Business Group/ Service	2007/08 £'000	2008/09 £'000	2009/10 £'000	Later Years £'000	Total £'000	Share %
Family and Children's Services						
New schools	5,633	18,355	18,446	17,591	60,025	28.0%
Other schools spending	3,098	1,701	744	0	5,543	2.6%
Education - non schools	370	300	200	0	870	0.4%
Children's centres	2,011	490	280	0	2,781	1.3%
Libraries	623	2,972	5,796	640	10,031	4.7%
Social services premises	598	345	0	0	943	0.4%
Total for Family and Children's Services	12,333	24,163	25,466	18,231	80,193	37.4%
Housing, Health and Adult Social Care						
Housing Revenue Account	22,095	16,997	11,039	100	50,231	23.4%
Housing other	1,015	1,015	1,015	35	3,080	1.4%
Social services premises and IT	1,871	1,001	360	0	3,232	1.5%
Environmental health	600	0	0	0	600	0.3%
Total for Housing, Health and Adult Social Care	25,581	19,013	12,414	135	57,143	26.6%
Planning and Conservation	115	50	50	0	215	0.1%
Transport, Environment and Leisure Services						
Highways and street scene	5,448	16,445	23,519	2,300	47,712	22.2%
Waste management, cemeteries and markets	450	285	150	0	885	0.4%
Parks and railings	3,936	346	574	117	4,973	2.3%
Sports centres	1,681	1,240	440	0	3,361	1.6%
Arts and museums	1,130	0	0	0	1,130	0.5%
Community safety	95	147	147	0	389	0.2%
Total for Transport, Environment and Leisure Services	12,740	18,463	24,830	2,417	58,450	27.2%
Corporate Services						
Offices and reception	3,346	4,186	2,832	5,589	15,953	7.4%
Works - waste at Pembroke Rd	234	0	0	0	234	0.1%
Council Tax and Benefits IT	80	0	0	0	80	0.0%
IT - building work	83	0	0	0	83	0.0%
IT and network - other	830	325	132	33	1,320	0.6%
Canalside House	1,000	0	0	0	1,000	0.5%
Total for Corporate Services	5,573	4,511	2,964	5,622	18,670	8.7%
TOTAL	56,342	66,200	65,724	26,405	214,671	100.0%

ACCESSIBILITY OF THE COUNCIL'S OPERATIONAL PREMISES

Property	Current Grading	Comments (Planned Capital Works)	Likely Revised Grading
Alec Clifton-Taylor Memorial Garden/St Mary Abbott	GOOD		
Athlone Gardens	GOOD		
Chelsea Common	GOOD		
Chelsea Embankment Gardens	GOOD		
Cluny Mews Gardens	GOOD		
Colville Square Gardens	GOOD		
Cremorne Riverside Centre (excluding Cremorne Gardens)	N/A	New project under construction and due for completion July 2007.	EXCELLENT
Denyer Street Depot	GOOD		
Dovehouse Green	GOOD		
Gloucester Road Toilets (autoloo and disabled)	GOOD		
Ifield Road Playground	GOOD		
Kensington High Street Bus Shelter Autoloo	GOOD		
Kensington Leisure Centre	GOOD	Works proposed in 2006/07 and 2007/08.	EXCELLENT
Lonsdale Road Autoloo	GOOD		
North Kensington Library	GOOD		
Notting Hill Gate Bus Shelter Autoloo	GOOD		
Powis Square Gardens	GOOD		
Redcliffe Square Gardens	GOOD		
Roper's Gardens	GOOD		
Royal Avenue Gardens	GOOD		
Social Workers Office, Greaves Tower	GOOD		
St Luke's Gardens	GOOD		
Sunbeam Gardens	GOOD		
Tavistock Park	GOOD		
Tavistock Piazza Autoloo	GOOD		
The Parking Shop	GOOD		
Westway Centre (Epics - Ground Floor Only)	GOOD		
Westway Information & Aid Centre	GOOD		
Brompton Library	GOOD		
Avondale Park & Sports Ground	FAIR	Essential works in 2008/09 but no new disabled toilets until 2010/11.	FAIR
Chelsea Old Town Hall (Reception/Halls, Register Office & Social Services)	FAIR	Registrar Office, Halls and Social Services office have good access, Library is let down by insufficient lift access to upper parts. Exploring long term plans.	
Crown Wharf Car Compound	FAIR	Works will be included in ongoing programme for access improvement within the TELS Capital Programme	GOOD
Emslie Horniman Pleasance	FAIR	Awaiting outcome of access audit, which has been commissioned	
Gunnersbury Cemetery (Buildings)	FAIR	New disabled toilet in 2006/07, essential other works in 2008/09.	GOOD

Property	Current Grading	Comments (Planned Capital Works)	Likely Revised Grading
Holland Park (Including Playgrounds, Cafe, Ice House/Orangery/Ecology reception area, WC's and Theatre)	FAIR	Holland Park toilets refurbishment including disabled in 2006/07. Café access ramps to be replaced in 2006/07. Induction loops installed to Stable Yard Reception and Opera Booking Office 2006/07 (completed).	GOOD
Hornnton Street Public Convenience	FAIR	Future use under review.	
Kensal Library	FAIR	Additional access improvements have taken place.	GOOD
Kensington Memorial Park	FAIR	New disabled toilets in 2007/08, other essential works 2008/09.	GOOD
Kensington Town Hall	FAIR	New customer reception planned in 2007/08.	GOOD
Lancaster Green	FAIR	Awaiting outcome of access audit, which has been commissioned	
Pembroke Road Reception Area	FAIR	To be closed after the Kensington Town Hall new reception is opened.	N/A
Royal Hospital South Grounds	FAIR	Awaiting outcome of access audit, which has been commissioned	
Social Services Neighbourhood Team Office - Grenfell Tower	FAIR	Possible Relocation.	
Westbourne Grove Public Convenience	FAIR	Works will be included in ongoing programme for access improvement within the TELS Capital Programme	GOOD
Westfield Park	FAIR	Landscaping works 2007/08 and new disabled toilet 2008/09.	GOOD
Bevington Road Public Convenience	POOR	Underground location means it is not possible to give disabled access.	
Central Library	POOR	Major refurbishment planned 2008/10.	GOOD
Chelsea Sports Centre	POOR	Stair lift to sports hall in 2007/08, essential other works in 2007/08.	FAIR
Cremorne Gardens (excluding the Riverside Centre)	POOR	Awaiting outcome of access audit, which has been commissioned.	
Hanwell Cemetery - Buildings	POOR	Essential works 2008-09, but no disabled toilet provision planned.	FAIR
Leighton House Museum	POOR	Project at Stage 2 "Strategic Brief/Outline Proposal" - Includes works that would improve access for disabled.	
Linley Sambourne House	POOR	Listed building and design make this very difficult to improve.	
Notting Hill Gate Library	POOR	Awaiting planning approval for chair lift (current programme).	FAIR
Portobello Market Managers Office	POOR	Some Access Improvements Underway/Undertaken - no external ramp.	FAIR
Sloane Square Autoloo	POOR	Upgrade is planned as part of the Improvement Scheme for the Sloane Square area.	EXCELLENT
South Kensington Autoloo	POOR	Upgrade planned at contract expiry in 2008/09	EXCELLENT

Basic access needs are defined as; -

- “the ability for ambulant and non ambulant disabled persons to be able to freely and safely enter onto and around the public areas of a building without interference or obstruction by physical barriers.
- Clear and appropriate signage and lighting should be provided and reception areas freely available for use.
- Busy public reception areas should be fitted with an induction loop.
- Where public toilets are provided, at least one suitably equipped disabled WC is to be provided also.
- A dedicated disabled parking space(s) or a suitable drop off point should be available within the immediate vicinity of the building if reasonably practicable”

Explanation of Grading

Poor Accessibility

The Public areas of the building do not fulfil basic access needs and no acceptable alternative means of providing the service is offered.

Fair Accessibility

All Public areas of the building fulfil the majority of basic access needs but additional measures may be necessary to achieve this objective or an acceptable means of providing the service in an alternative method is offered if required.

Good Accessibility

All basic access needs are fulfilled or an acceptable alternative method of providing the service is available if required.

Excellent Accessibility

All basic access needs are met and exceeded.

**BUSINESS GROUP CAPITAL PROGRAMME
2007/08 – 2009/10**

CAPITAL PROGRAMME 2007/08 TO 2009/10 – NOTES

Presentation of the Council's Capital Programme

The Capital Programme is shown for each of the Council's Business Groups with schemes being shown in alphabetic order of the project title and then by budgeted start year. Projects are assigned a Programme Status as outlined in Appendix A3.

Inclusion of schemes in 2007/08 gives authority to proceed, subject to confirmation of business case, external resources or of firmer planning and cost estimates and key decision. Later years are a provisional programme and the inclusion of new starts in these years gives authority to plan for the future schemes.

The Capital Programme schedules show for each project:

- (i) Forecast spending to 31 March 2006 and estimates for 2007/08 and future years.
- (ii) Estimated full year revenue costs.
- (iii) The Royal Borough aims, Community Strategy goals and Capital Strategy objectives that are met.

For each Business Group the sources of capital funding for each year's programme is shown i.e. external cash funding (e.g. capital grants and contributions) and specifically earmarked capital receipts; internal cash funding (e.g. specific capital reserves) or corporate funding (borrowing, general capital receipts, Capital Expenditure Reserve)

Budget Status

All schemes require a funding release before they can commit expenditure, normally through a Key Decision. The detailed project list in **Appendix 6** colour codes as green those individual schemes in 2007/08 that are already assumed to have authority to spend. This includes those that have already achieved a Key Decision and those delegated to officers as too small to require a Key Decision. Rolling programmes (coloured orange) are also treated as having a budget release for the financial year immediately ahead, so that officers can commit expenditure as schemes are ready throughout the year. Also marked in yellow are allowances for feasibility expenditure to be managed by the Property Strategy Group/Computer and Communications Advisory Group. The programme includes a global provision for future years. Schemes with no colour in 2007/08 require further work before approval to commit expenditure.

Financial Conventions:

- (i) Capital costs relate to items which give a long-term benefit to the Council.
- (ii) Revenue costs are items of a recurring nature e.g. running costs for new premises or equipment and financing costs.
- (iii) All costs are shown at outturn prices.

THE ROYAL BOROUGH AIMS, COMMUNITY STRATEGY GOALS AND CAPITAL STRATEGY OBJECTIVES

THE ROYAL BOROUGH AIMS

Ref	Royal Borough Aims	This means:
R1	Responding to our residents	<ul style="list-style-type: none"> • Putting residents first • Listening to and responding to all of our residents • Providing clear information on our services, activities and ambitions • Recognising the diverse needs, ambitions and backgrounds of our residents • Championing residents' interests
R2	Really good services	<ul style="list-style-type: none"> • Providing services that are well-led and well-managed • Setting ambitious and clear goals • Keeping well-informed, being willing to learn and ready to improve • Working successively with our partners
R3	Renewing the legacy	<ul style="list-style-type: none"> • Delivering high quality buildings and public spaces – from schools and libraries to housing and parks • Removing clutter from our streets and using high quality materials to improve our environment • Working with partners to make the borough more attractive • Using our planning powers to protect the borough's character and improve its appearance

COMMUNITY STRATEGY GOALS

Ref	Our Goal	The Council and its partners will work to:
C1	Environment and Transport A borough with an environment and amenities which enhance the quality of life of the whole community.	Protect and improve the borough's environment; Deliver services and work with local people day by day to make the borough a pleasant place to be in; Improve local transport management, services and networks; and Promote energy efficiency recycling and the reduction of pollution.
C2	Culture, Arts and Leisure A borough where everyone has the opportunity to enjoy its public parks and open spaces and a wide variety of high quality cultural, artistic and leisure activities.	Ensure that the conditions for a thriving arts sector are established, maintained and developed; Encourage literacy, reading and lifelong learning for people's economic good and cultural and personal development; Improve the quality and accessibility of sports and leisure provision for all in the Royal Borough and encourage participation in physical activities; and Improve the quality and accessibility for all of the public open space within the Royal Borough.
C3	Safer Communities A borough where people live their lives free of crime and the fear of crime.	Ensure that residents are, and feel, secure in their homes and daily lives; Catch and convict offenders, stop them from re-offending and ensure that victims are properly supported; Reduce the numbers of young people involved in crime and disorder either as victims or perpetrators; Tackle the use of illegal drugs and the misuse of alcohol.
C4	Health and Social Care A borough where everyone has the opportunity to lead a healthy and independent life and can access good quality health and social care services when they need them.	Improve and protect the overall health of people living in the borough and reduce inequalities in health; Improve the quality and choice offered by local health and social care services; Improve the experience of patients, carers and users of local health and social care services; Help children and young people to stay safe and be healthy; and Improve residents' independence and quality of life.
C5	Homes and Housing A borough with good quality housing that is well managed and put to the best possible use to meet people's needs.	Improve the quality of housing; Increase the supply of housing for a wide range of people; Prevent homelessness and ensure temporary accommodation is of a suitable standard; Engage with communities and enhance community life; and Improve the delivery of housing services.
C6	Community, Equality and Inclusivity A borough where all local people feel confident of their place in the wider community and where everyone can access the services they need.	Improve the relevance and accessibility of local services to residents and other service users; Improve the way that partners inform, communicate with and consult local residents; Support and develop community life and leadership in the borough; and The Kensington and Chelsea Partnership Steering Group will act in ways that make it easy for all organisations and individuals to be involved in and contribute to the Partnership's work.
C7	Learning A borough where everyone is a learner with high aspirations and achieves high standards whether for employability or personal development.	Raise educational standards and achievement; Increase accessibility to and participation in learning and development, particularly for those at risk of underachievement and social exclusion; and Ensure that schools and children's centres are an effective community resource that support current and future national education and children's services initiatives.
C8	Work and Business A borough which enjoys high and stable levels of economic growth and employment with the benefits of increasing prosperity enjoyed across the borough.	Create and maintain an attractive business environment in the borough; and Improve the employment prospects of resident including young people, creating opportunities and tackling barriers which make it difficult for them to gain or retain employment.

CAPITAL STRATEGY OBJECTIVES 2007 - 2010

Ref	Capital Planning, Asset Management and Financial Objectives
	Capital Planning Objectives
1	To improve the proportion of housing that meets the decent homes standard.
2	To support the 21 flagship developments that have a major impact on the social, economic and environmental objectives of the Council.
3	To contribute to the well-being of the residents of the borough by maintaining and enhancing the built environment, parks and open spaces, the streetscape, community safety and amenity, the heritage of the area, our environmental responsibilities.
4	To enable residents (especially those with special needs) to live with as much independence as possible.
5	To contribute to the development of a transport infrastructure for the Royal Borough which is safe, efficient, environmentally acceptable, provides for walking, cycling and use of the river.
6	To provide Information Technology and systems that support the efficient and effective operation of services, and widen access to those services.
	Asset Management Objectives
7	To maximise the use of assets in meeting current and future service (and cross-cutting) needs, by ensuring that over time operational premises are maintained in a satisfactory condition, sufficient and suitable for their purpose, sufficiently accessible, safe and secure, in an appropriate location, reviewed regularly to ensure that they continue to meet service needs.
8	To ensure that existing and new assets deliver services in an efficient, cost effective, and sustainable manner, in particular by ensuring that premises and other assets are efficient in terms of property management, intensively used and reviewed to detect opportunities for acquisition, rationalisation, disposal, and/or sharing of property assets, efficient in overall resource use, identifying sustainability improvements where appropriate.
	Financial Objectives
9	To generate an optimum financial return from assets with a commercial element.
10	To re-invest non-Housing Revenue Account (HRA) capital receipts from the disposal of freehold property in other long-term assets for the Royal Borough, except where there is an overriding service objective or economic case.
11	To maximise the use of external sources of funding, where these further the Council's objectives, and act in partnership with other agencies where this is beneficial.

CAPITAL PROGRAMME 2007/08 – 2009/10

FAMILY AND CHILDREN'S SERVICES

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Access - Education and Libraries	Works to provide improved access to buildings in line with Disability Discrimination Act.	2006/07	0	367	0	0	0	0	367	33	0	0	367	4,7,8,11	R1, R2, R3, C1, C2, C4, C6, C7	R
Access - Education and Libraries and Families (inc Clare Gardens Project)	Works to provide improved access to buildings in line with Disability Discrimination Act.	2007/08	0	0	245	0	0	0	245	22	0	0	245	4,7,8,11	R1, R2, R3, C1, C2, C4, C6, C7	R
Access - Family and Children's Business Group	Works to provide improved access to buildings in line with Disability Discrimination Act.	2008/09	0	0	0	270	0	0	270	24	0	0	270	4,7,8,11	R1, R2, R3, C1, C2, C4, C6, C7	R
Access - Family and Children's Business Group	Works to provide improved access to buildings in line with Disability Discrimination Act.	2009/10	0	0	0	0	230	0	230	21	0	0	230	4,7,8,11	R1, R2, R3, C1, C2, C4, C6, C7	R
Bevington Primary	Provision of new entrance and lift	2005/06	93	0	0	0	0	0	93	8	0	0	93	7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Bevington Primary	Provision of new entrance and lift - final phase (previous phase in 2005/06)	2005/06	0	0	330	0	0	0	330	30	0	0	330	7,8,11	R1, R2, R3, C1, C2, C6, C7	4
Big Lottery Fund (Formerly New Opportunities Fund) projects	A range of Sport and PE projects being undertaken funded by Big Lottery.	2005/06	651	691	100	0	0	0	1,442	0	1,442	0	0	3,7,8,11	R1, R2, R3, C1, C3, C4, C6, C7	5
Broadband Infrastructure for schools	Provision to establish broadband links through the London Grid for Learning (LGfL) for secondary schools in the borough and develop further the services provided through the LGfL. This is partially funded through the Standards Fund.	2006/07	0	159	0	0	0	0	159	5	100	0	59	6,11	R1, R2, R3, C1, C3, C4, C6, C7	5
Broadband Infrastructure for schools	Provision to establish broadband links through the London Grid for Learning (LGfL) for secondary schools in the borough and develop further the services provided through the LGfL. This is partially funded through the Standards Fund.	2007/08	0	0	48	0	0	0	48	0	48	0	0	6,11	R1, R2, R3, C1, C3, C4, C6, C7	5
Central Library - Feasibility Study	Heating, lighting and remodelling in line with the Library Strategy findings	2005/06	80	10	0	0	0	0	90	8	0	0	90	3,7,8	R1, R2, R3, C1, C2, C6, C7	5

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Central Library - Design	Heating, lighting and remodelling in line with the Library Strategy findings	2005/06	0	0	300	292	200	40	832	75	0	0	832	3,7,8	R1, R2, R3, C1, C2, C6, C7	3
Central Library - Construction	Heating, lighting and remodelling in line with the Library Strategy findings	2005/06	0	0	0	2,500	5,396	200	8,096	729	0	0	8,096	3,7,8	R1, R2, R3, C1, C2, C6, C7	3
Children's Centre Capital	Development of Children's Centres	2005/06	672	0	0	0	0	0	672	0	672	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Children's Centre Capital	Development of Children's Centre/Extended Schools/Child Care - General Sure Start Grant	2005/06	0	1,202	0	0	0	0	1,202	0	1,202	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Children's Centre Capital	Development of Children's Centre/Extended Schools/Child Care - General Sure Start Grant	2005/06	0	0	1,101	0	0	0	1,101	0	1,101	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	4
City Learning Centre	Grant funding toward running City Learning Centre	2006/07	0	152	0	0	0	0	152	0	152	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7, C8	5
Colville Primary	Provision of new entrance and access to address suitability issues.	2006/07	0	121	0	0	0	0	121	9	25	0	96	7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Consultants Fees/Condition Surveys	Payment of consultants to cover development of projects for future capital programmes. Projects for 06/07 include - 1. Development of primary review; 2. Condition surveys of primary schools, non-schools and Libraries, 3. Completion of Asset Management	2006/07	0	100	0	0	0	0	100	9	0	0	100	3,7,8,9,11	R1, R2, R3, C1, C2, C6, C7	3
Consultants Fees/Condition Surveys	Payment of consultants to cover development of projects for future capital programmes, inc Building Schools for the Future (BSF)	2007/08	0	0	300	0	0	0	300	27	0	0	300	3,7,8,9,11	R1, R2, R3, C1, C2, C6, C7	3
Emergency Lighting Upgrades - Children's Services	To upgrade emergency lighting in properties to meet required standards and comply with Fire Safety Act.	2006/07	0	63	0	0	0	0	63	6	0	0	63	7	R1, R2, R3, C1, C4, C5, C6	5

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Fair Funding (formerly LMS Formula Capital -) schools allocations	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2006/07	0	744	0	0	0	0	744	0	744	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Fair Funding (formerly LMS Formula Capital -) schools allocations	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2007/08	0	0	787	0	0	0	787	0	787	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Fair Funding (formerly LMS Formula Capital -) schools allocations	Schools capital allocations calculated by formula and 100% funded through the Standards Fund.	2008/09	0	0	0	787	0	0	787	0	787	0	0	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Feasibility - pupil database	Investigate feasibility of central and integrated pupil database.(Including Children's Services).	2006/07	0	40	0	0	0	0	40	4	0	0	40	6,9	R1, R2, C1,C2, C6, C7	3
Feasibility - pupil database	Investigate feasibility of central and integrated pupil database.(Including Children's Services).	2006/07	0	0	220	100	0	0	320	29	0	0	320	6,9	R1, R2, C1,C2, C6, C7	3
FINAL ACCOUNTS	Final Accounts	2003/04 or Earlier	43	206	150	150	0	0	549	49	0	0	549	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Golborne Youth Centre	Re-establish the IT network that has been dismantled at the centre	2007/08	0	0	50	0	0	0	50	3	0	0	50	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	3
Holland Park School - Project Management, Design Fees and Construction	Project management, design team fees and anticipated construction costs for the redevelopment of Holland Park School. It is expected that these will be fully funded through capital receipts from the sale of the Southern site.	2005/06	1,928	2,714	0	0	0	0	4,642	418	0	0	4,642	2,7,8,10	R1, R2, R3, C1, C2, C6, C7	3
Holland Park School - Project Management, Design Fees and Construction	Project management, design team fees and anticipated construction costs for the redevelopment of Holland Park School. It is expected that these will be fully funded through capital receipts from the sale of the Southern site.	2005/06	0	0	5,162	17,536	18,446	14,072	55,216	4,969	0	0	55,216	2,7,8,10	R1, R2, R3, C1, C2, C6, C7	3
ICT Feasibility	ICT strategy	2007/08	0	0	60	0	0	0	60	5	0	0	60	6	R1, R2, R3, C1, C2, C3, C6, C7	3

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Information Technology - Integrated Children's Systems	Provision towards the major investment in technology within Children's Services.	2007/08	0	0	325	175	50	0	550	32	197	0	353	6	R1, R2, R3, C1, C2, C3, C6, C7	3
Libraries - Access Point	Development of access to Library services through other council or community buildings - pilot study	2007/08	0	0	18	0	0	0	18	2	0	0	18	6	R1, R2, R3, C1, C2, C3, C6, C7	3
Libraries - General	The implementation of Radio Frequency Identification Systems in RBKC's six libraries.	2006/07	0	40	0	0	0	0	40	4	0	0	40	6,9	R1, R2, R3, C1, C2, C3, C6, C7	3
Libraries - General	The implementation of Radio Frequency Identification Systems in RBKC's six libraries.	2006/07	0	0	20	180	200	400	800	72	0	0	800	6,9	R1, R2, R3, C1, C2, C3, C6, C7	3
Libraries - General	Electronic Data Interchange Project. Allows transmission of data between Library and suppliers computer system	2006/07	0	40	0	0	0	0	40	4	0	0	40	6,9	R1, R2, R3, C1, C2, C3, C6, C7	3
Libraries and Arts - Implementation of Capital Strategy. (All building except Central Library)	Phased programme of works yet to be identified to implement recently agreed Library Strategy 2005-2010.	2006/07	0	10	40	0	0	0	50	5	0	0	50	6,7,8,9	R1, R2, R3, C1, C2, C6, C7	3
Minor Works	Small improvement/ emergency works to be carried out in FCS buildings	2006/07	0	83	0	0	0	0	83	4	41	0	42	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Minor Works	Small improvement/ emergency works to be carried out in FCS buildings	2007/08	0	0	75	0	0	0	75	7	0	0	75	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Minor Works	Small improvement/ emergency works to be carried out in FCS buildings	2008/09	0	0	0	75	0	0	75	7	0	0	75	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Minor Works LSC	Venture Centre Ramp	2006/07	0	9	0	0	0	0	9	0	9	0	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	5
New Secondary School - Preliminary costs, Site Purchase, Project Management and Site Assembly	Fees and feasibility study costs for new school, purchase of site for new secondary school, project management fees and site assembly costs.	2005/06	580	6,441	0	0	0	0	7,021	351	0	7,021	0	2,7,8,11	R1, R2, R3, C1, C2, C6, C7	5

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
New Secondary School - Preliminary costs, Site Purchase, Project Management and Site Assembly	Fees and feasibility study costs for new school, purchase of site for new secondary school, project management fees and site assembly costs.	2005/06	0	0	471	819	0	1,519	2,809	140	0	2,809	0	2,7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Nhood Learning in Deprived Areas	Learning in Deprived Area	2006/07	0	37	0	0	0	0	37	0	37	0	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	5
Non School Education Buildings - Capital Works	Works in non-school buildings arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2006/07	0	180	0	0	0	0	180	11	60	0	120	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	R
New Secondary School - Sponsorship Costs	Sponsorship costs	2005/06	0	0	0	0	0	2,000	2,000	100	0	2,000	0	2,7,8,11	R1, R2, R3, C1, C2, C6, C7	5
Non School Education Buildings - Capital Works	Works in non-school buildings arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2007/08	0	0	90	0	0	0	90	8	0	0	90	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	R
Non School Education Buildings - Capital Works	Works in non-school buildings arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2008/09	0	0	0	200	0	0	200	18	0	0	200	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	R
Non School Education Buildings - Capital Works	Works in non-school buildings arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2009/10	0	0	0	0	200	0	200	18	0	0	200	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	R
North Kensington Library	Restore entrance to original design of listed building.	2006/07	0	60	0	0	0	0	60	5	0	0	60	7,8,11	R1, R2, R3, C1, C2, C6, C7	3
North Kensington Library	External works	2006/07	0	90	0	0	0	0	90	8	0	0	90	7,8,11	R1, R2, R3, C1, C2, C6, C7	3
Notting Hill Gate and Kensal Libraries	To add Notting Hill Gate and Kensal library into the council telephone network.	2006/07	0	10	0	0	0	0	10	1	0	0	10	7,8,11	R1, R2, R3, C1, C2, C6, C7	3

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Nursery/Primary Schools - Capital Works	Works in nursery/primary schools arising from the condition surveys undertaken during development of Asset Management Plans.	2006/07	0	539	0	0	0	0	539	37	132	0	407	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Nursery/Primary Schools - Capital Works	Works in nursery/primary schools arising from the condition surveys undertaken during development of Asset Management Plans.	2007/08	0	0	1,143	0	0	0	1,143	48	609	0	534	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Nursery/Primary Schools - Capital Works	Works in nursery/primary schools arising from the condition surveys undertaken during development of Asset Management Plans.	2008/09	0	0	0	574	0	0	574	48	46	0	528	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Nursery/Primary Schools - Capital Works	Works in nursery/primary schools arising from the condition surveys undertaken during development of Asset Management Plans.	2008/09	0	0	0	0	574	0	574	48	46	0	528	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Premises Improvement Programme - Family and Children's Premises	Fire compartmentation survey and remedial works	2007/08	0	0	50	10	0	0	60	5	0	0	60	7,8	R1, R2, R3, C1, C2, C6, C7	R
Premises Improvement Programme - St Marks Children Home	Ground floor refurbishment	2007/08	0	0	35	5	0	0	40	4	0	0	40	7,8	R1, R2, R3, C1, C3, C4, C5, C6	R
Premises Improvement Programme - St Quintins Children Centre	Remodelling to include Centre for Children with Disabilities	2007/08	0	0	500	300	0	0	800	72	0	0	800	7,8	R1, R2, R3, C1, C3, C4, C5, C6	3
Premises Improvement Programme 2006/07 Children's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Children's premises.	2006/07	0	125	0	0	0	0	125	11	0	0	125	7,8	R1, R2, R3, C1, C3, C4, C5, C6	R
Redevelopment of Oxford Gardens Basement	To transfer basement into office space for use by Children and Families.	2006/07	0	358	42	0	0	0	400	36	0	0	400	7,8	R1, R2, R3, C1, C3, C4, C5, C6	4
School Kitchens - Capital Works	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2006/07	0	60	0	0	0	0	60	1	50	0	10	7,8,11	R1, R2, R3, C1, C4, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
School Kitchens - Capital Works	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2007/08	0	0	70	0	0	0	70	6	0	0	70	7,8,11	R1, R2, R3, C1, C4, C6	R
School Kitchens - Capital Works	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2008/09	0	0	0	70	0	0	70	6	0	0	70	7,8,11	R1, R2, R3, C1, C4, C6	R
School Kitchens - Capital Works	Enables a continuous programme of improvements in School Kitchens to ensure contractual obligations are met as well ensuring the efficient provision of meals.	2009/10	0	0	0	0	70	0	70	6	0	0	70	7,8,11	R1, R2, R3, C1, C4, C6	R
Schools Feasibility	Extended Schools Feasibility.	2006/07	0	20	0	0	0	0	20	2	2	0	18	7,8,11	R1, R2, R3, C1, C2, C6, C7	3
Secondary Schools - Capital Works	Works in secondary schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2006/07	0	20	0	0	0	0	20	0	18	0	2	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Secondary Schools - Capital Works	Works in secondary schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2007/08	0	0	20	0	0	0	20	2	0	0	20	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Secondary Schools - Capital Works	Works in secondary schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2008/09	0	0	0	20	0	0	20	2	0	0	20	7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Special Education Buses	Replacement of three buses to fulfil statutory obligations.	2006/07	0	105	0	0	0	0	105	5	0	105	0	7	R1, R2, R3, C1, C2, C6, C7	5
Special Schools - Capital Works	Works in special schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2006/07	0	151	0	0	0	0	151	11	27	0	124	4,7,8,11	R1, R2, R3, C1, C2, C6, C7	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

FAMILY AND CHILDREN'S SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Special Schools - Capital Works	Works in special schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2007/08	0	0	150	0	0	0	150	14	0	0	150	4,7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Special Schools - Capital Works	Works in special schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2008/09	0	0	0	100	0	0	100	9	0	0	100	4,7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Special Schools - Capital Works	Works in special schools arising from the condition and suitability surveys undertaken during development of Asset Management Plans.	2009/10	0	0	0	0	100	0	100	9	0	0	100	4,7,8,11	R1, R2, R3, C1, C2, C6, C7	R
Suitability	Carlyle and Space KC	2007/08	0	0	120	0	0	0	120	6	50	0	70	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	3
The Little House	To reprove the Little House service in alternative premises	2005/06	9	0	0	0	0	0	9	1	0	0	9	4,7,8	R1, R2, R3, C1, C4, C5, C6	NA
West Chelsea Development - Flashpoint	West Chelsea Development	2006/07	0	54	81	0	0	0	135	7	0	135	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	3
West Chelsea Development - Youth Projects	West Chelsea Development	2006/07	0	40	60	0	0	0	100	5	0	100	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	3
West Development - Westfield Park	West Chelsea Development	2006/07	0	125	125	0	0	0	250	13	0	250	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	3
Youth Opportunities Fund	Providing new opportunities for young people	2006/07	0	69	45	0	0	0	114	0	114	0	0	7,8,11	R1, R2, R3, C1, C2, C3, C6, C7	5
			4,056	15,235	12,333	24,163	25,466	18,231	99,484	7,690	8,498	12,420	78,566			

FAMILY AND CHILDREN'S SERVICES
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							8,498
Transport for London	0	0	0	0	0	0	0
Ear Marked Capital Receipts	0	0	0	0	0	0	0
National Lottery	651	691	100	0	0	0	1,442
HRA Major Repairs Allowance/Reserve	0	0	0	0	0	0	0
Government Grant	672	2,588	2,787	833	46	0	6,926
Contributions Other	0	80	50	0	0	0	130
Internal Cash Funding							12,420
Car Parking Reserve	0	105	0	0	0	0	105
Other Reserves	580	6,660	737	819	0	3,519	12,315
Corporate Funding							78,566
General Resources	2,153	5,111	8,659	22,511	25,420	14,712	78,566
Total	4,056	15,235	12,333	24,163	25,466	18,231	99,484

Dedicated Schools Grant (Capital Element)	702	737	774	813	3,026
---	-----	-----	-----	-----	-------

Applying the capital element of the Dedicated Schools Grant will increase government grant funding and reduce corporate funding in the table above by the amounts specified above for DSG in each year

CAPITAL PROGRAMME 2007/08 – 2009/10
HOUSING, HEALTH AND ADULT SOCIAL CARE

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Compulsory Purchase Order 96 Gloucester Road	Continued deterioration resulted in 96 Gloucester Road being deemed unfit. A Closing Order followed by Compulsory Purchase Order was agreed. The owners have since carried out major repairs and it will no longer be necessary to proceed with the CPO, but	2006/07	0	50	0	0	0	0	50	5	0	0	50	1,3,4,7,8,9	R1, R2, R3, C3, C5	5
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2005/06	419	0	0	0	0	0	419	24	150	0	269	1,2,3,11	R1, R2, R3, C3, C5, C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2006/07	0	381	0	0	0	0	381	15	210	0	171	1,2,3,11	R1, R2, R3, C3, C5, C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2007/08	0	0	350	0	0	0	350	13	210	0	140	1,2,3,11	R1, R2, R3, C3, C5, C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2008/09	0	0	0	350	0	0	350	13	210	0	140	1,2,3,11	R1, R2, R3, C3, C5, C6	R
Disabled Facilities Grant	This scheme allows for resources to fund eligible works to the private stock in the Borough. Expenditure is offset by government subsidy at 60%.	2009/10	0	0	0	0	350	0	350	13	210	0	140	1,2,3,11	R1, R2, R3, C3, C5, C6	R
Elm Park Gardens	This scheme aims to develop basements to be used for social housing whilst funding the development work through the sale of some of the redeveloped basements.	2005/06	66	704	1,618	1,643	0	0	4,031	0	4,031	0	0	1,2,3,4,7,8,9,10	R1, R2, R3, C5	5
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2005/06	7,405	0	0	0	0	0	7,405	-1,730	2,622	50	4,733	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2005/06	14,433	0	0	0	0	0	14,433	0	0	0	14,433	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2006/07	0	16,458	0	0	0	0	16,458	-1,122	11,308	50	5,100	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2006/07	0	7,344	0	0	0	0	7,344	0	0	0	7,344	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2007/08	0	0	20,227	0	0	0	20,227	-621	11,894	3,233	5,100	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2008/09	0	0	0	15,104	0	0	15,104	-903	8,650	1,354	5,100	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H
Housing Revenue Account (HRA) Capital Programme	The HRA capital programme comprises planned investment to the local authority housing stock. This assumes significant new resources through the ALMO bid. The programme will be managed by the ALMO.	2009/10	0	0	0	0	10,789	0	10,789	0	5,639	50	5,100	1,2,3,4,7,8,11	R1, R2, R3, C3, C5, C6	H

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2005/06	10	0	0	0	0	0	10	1	0	0	10	1,3,4,7,9	R1, R2, R3, C3, C5, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2006/07	0	30	0	0	0	0	30	3	0	0	30	1,3,4,7,9	R1, R2, R3, C3, C5, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2007/08	0	0	20	0	0	0	20	2	0	0	20	1,3,4,7,9	R1, R2, R3, C3, C5, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2008/09	0	0	0	20	0	0	20	2	0	0	20	1,3,4,7,9	R1, R2, R3, C3, C5, C6	R
Lets Rent	This scheme aims to target resources at properties in accordance with the LETS RENT Strategy which, when refurbished, will become available for letting to people in housing need in the Borough.	2009/10	0	0	0	0	20	0	20	2	0	0	20	1,3,4,7,9	R1, R2, C4, C6	R
Mortuary	This jointly run facility with Westminster CC requires refurbishment. Some works have been completed. Further discussions with Westminster may involve some further works.	2004/05	6	49	0	0	0	0	55	3	0	55	0	8,9,11	R1, R2, C6	5
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2005/06	347	0	0	0	0	0	347	31	0	0	347	1,4,7,8,9	R1, R2, R3, C1, C3, C5, C6,	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2006/07	0	350	0	0	0	0	350	32	0	0	350	1,4,7,8,9	R1, R2, R3, C1, C3, C5, C6	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2007/08	0	0	430	0	0	0	430	39	0	0	430	1,4,7,8,9	R1, R2, R3, C1, C3, C5, C6	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2008/09	0	0	0	430	0	0	430	39	0	0	430	1,4,7,8,9	R1, R2, R3, C1, C3, C5, C6	R
Private Sector Renewal Grants	Within the new Private Sector Renewal Strategy, provide assistance to residents to improve the energy efficiency of their homes, improve home security and alleviate unfitnes and disrepair.	2009/10	0	0	0	0	430	0	430	39	0	0	430	1,4,7,8,9	R1, R2, C4, C6	R
Private Sector Stock Survey	Survey of private sector housing by using BRE modelling technique with smaller follow up physical surveys of identified areas.	2005/06	27	47	0	0	0	0	74	7	0	0	74	1,2,3,11	R1, R2, R3, C1, C3, C5, C6	5
Regeneration	RSL Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2005/06	188	0	0	0	0	0	188	17	0	0	188	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	HRA Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2005/06	234	19	0	0	0	0	253	3	0	0	253	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Regeneration	HRA Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2006/07	0	150	100	0	0	0	250	3	0	0	250	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	HRA Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2007/08	0	0	150	100	0	0	250	4	0	0	250	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	HRA Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2008/09	0	0	0	150	100	0	250	4	0	0	250	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	HRA Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2009/10	0	0	0	0	150	100	250	13	0	0	250	1,3,4,7,8	R1, R2, R3, C3, C4, C6	R
Regeneration	RSL Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2006/07	0	180	35	0	0	0	215	19	0	0	215	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	RSL Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2007/08	0	0	180	35	0	0	215	19	0	0	215	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

HOUSING AND HEALTH
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Regeneration	RSL Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2008/09	0	0	0	180	35	0	215	19	0	0	215	1,3,4,7,8	R1, R2, R3, C1, C2, C3, C5, C6	R
Regeneration	RSL Element: Regeneration projects support community development initiatives by enhancing estate security, improving tenants clubrooms and making estates more attractive places to live.	2009/10	0	0	0	0	180	35	215	19	0	0	215	1,3,4,7,8	R1, R2, R3, C3, C4, C6	R
Replacement Environmental Health Information System	This system is now being implemented with full completion expected in 2006	2003/04	78	179	0	0	0	0	257	18	0	121	136	1,2,4,6	R1, R2, C6	5
Westway Travellers Site and Stable Way	The travellers site and the access road (Stable Way) has been identified as in need of environmental improvements to improve the amenity and living conditions for travellers and tenants of the trust	2007/08	0	0	600	0	0	0	600	14	450	0	150	3,4,11	R3,R4,R5,R6	4
			23,213	25,941	23,710	18,012	12,054	135	103,065	-3,944	45,584	4,913	52,568			

HOUSING AND HEALTH
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							45,584
Transport for London	0	0	0	0	0	0	0
Ear Marked Capital Receipts	66	704	1,618	1,643	0	0	4,031
National Lottery	0	0	0	0	0	0	0
HRA Major Repairs Allowance/Reserve	2,622	11,308	11,894	8,650	5,639	0	40,113
Government Grant	150	210	660	210	210	0	1,440
Contributions Other	0	0	0	0	0	0	0
Internal Cash Funding							4,913
Car Parking Reserve	0	0	0	0	0	0	0
Other Reserves	134	142	3,233	1,354	50	0	4,913
Corporate Funding							52,568
General Resources	20,241	13,577	6,305	6,155	6,155	135	52,568
Total	23,213	25,941	23,710	18,012	12,054	135	103,065

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

ADULT SOCIAL CARE
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
282 Earl's Court Road - External Upgrades	Work to install double glazing and to externally decorate the adult social care offices	2007/08	0	0	0	110	10	0	120	11	0	0	120	8	C4	4
Assessment System for Community Care (ASCC)	To improve the current ASCC to reflect new business and legislative requirements	2006/07	0	50	320	320	100	0	790	57	0	365	425	6	R1, R2, C4	3
Burgess Field Showers	Upgrade of showers at Burgess Field	2006/07	0	88	0	0	0	0	88	8	0	0	88	4,7	C4,C5	5
Demolition of Edenham	Demolition of building and clearance of land	2007/08	0	0	550	0	0	0	550	50	0	0	550	4	C4	4
Ellesmere Main Scheme	Redevelopment of site in order to meet registration standards, provide care to clients with higher dependency levels and incorporate the Gertrude Street Day Centre. It is expected that the scheme will be largely self funding as a result of the development	2004/05	754	8,704	483	100	0	0	10,041	51	9,470	0	571	2,4,7,8,9,11	R1, R2, R3, C3, C4, C6,	5
Emergency Lighting Upgrades - Adult's Services	To upgrade emergency lighting in properties to meet required standards and comply with Fire Safety Act	2006/07	0	48	2	0	0	0	50	5	0	0	50	7	R2, R3, C3, C4	5
Fire Compartmentation Surveys and Remedial Works	Work to carry out fire compartmentation surveys and remedial works on Adult Social Care properties	2007/08	0	0	50	10	0	0	60	5	0	0	60	7	C3	4
Home Care Electronic Monitoring	Purchase of a system for electronic collection of home care visits data	2007/08	0	0	50	200	0	0	250	21	0	38	212	6	C4	3
Information Technology - Home Care	Development of an IT system to support the improvement of management information on home care	2005/06	0	20	0	0	0	0	20	2	0	0	20	6	R1, R2, C4, C6	5
Information Technology - Person Index	Provision towards the development of a new person index	2003/04	231	0	0	0	0	0	231	21	0	0	231	6	R1, R2, C4, C6	5
Person Index Phase 2	To provide some integration between the Person Index and other IT systems	2007/08	0	0	48	96	0	0	144	13	0	0	144	6	C4,C6	4
Piper House - External Upgrades	Installation of double glazing and external decorations	2007/08	0	0	150	15	0	0	165	15	0	0	165	8	C4	4
Premises Improvement Programme 2006/07 Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2006/07	0	264	0	0	0	0	264	24	0	0	264	7,8	R1, R2, R3, C3, C4, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

ADULT SOCIAL CARE
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Premises Improvement Programme 2008/09 Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2008/09	0	0	0	120	0	0	120	11	0	0	120	7,8	R1, R2, R3, C3, C4, C6	R
Premises Improvement Programme 2009/10 Adult's Services	The project comprises a variety of renewal and refurbishment projects to Social Services - Adult's premises	2009/10	0	0	0	0	250	0	250	23	0	0	250	7,8	R1, R2, R3, C3, C4, C6	R
Replacement of Maintenance System Controls at EPICS	Works to ensure heating and ventilation systems failures can be avoided	2007/08	0	0	55	5	0	0	60	5	0	0	60	8	C4	4
SCOPE Comfort Cooling	Installation of comfort cooling in offices of learning disability teams at SCOPE	2007/08	0	0	50	5	0	0	55	5	0	0	55	8	C4	4
Services on the Web	Provision of on-line assessments and service delivery data via the web and Digital TV	2007/08	0	0	40	20	0	0	60	5	0	0	60	6	R1, R2, R3, C4, C6	4
ShopMobility	A service to provide electronic scooters for disabled and older people	2005/06	0	50	0	0	0	0	50	0	50	0	0	4,5	R1, R2, C4, C6	5
Thamesbrook Air Conditioning	To install air containing at Thamesbrook Home for Older People	2006/07	0	47	73	0	0	0	120	11	0	0	120	7,8	R1, R2, R3	4
			985	9,271	1,871	1,001	360	0	13,488	341	9,520	403	3,565			

ADULT SOCIAL CARE
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							9,520
Transport for London	0	50	0	0	0	0	50
Ear Marked Capital Receipts	100	7,825	0	0	0	0	7,925
National Lottery	0	0	0	0	0	0	0
HRA Major Repairs Allowance/Reserve	0	0	0	0	0	0	0
Government Grant	0	0	0	0	0	0	0
Contributions Other	397	733	415	0	0	0	1,545
Internal Cash Funding							403
Car Parking Reserve	0	0	0	0	0	0	0
Other Reserves	0	45	358	0	0	0	403
Corporate Funding							3,565
General Resources	488	618	1,098	1,001	360	0	3,565
Total	985	9,271	1,871	1,001	360	0	13,488

CAPITAL PROGRAMME 2007/08 – 2009/10

PLANNING AND CONSERVATION

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

PLANNING AND CONSERVATION
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
ENVIRONMENTAL IMPROVEMENTS WARWICK ROAD	Improvements to the land at the corner of Warwick Road and West Brompton Road. A design has been agreed with the advertising agency using the site. Work is programmed to complete in 2006/07 with a small retention remaining to be paid in 2007/08.	2006/07	0	78	5	0	0	0	83	4	11	72	0	3,11	R1, R3, C1, C3, C6	5
LOCAL ENHANCEMENT SCHEMES	A number of local enhancement schemes have been identified in the various Conservation Area Proposal Statements which can be funded from the Car Parking Reserve. For 2006/07 the funding has been used for the Warwick Road scheme	2008/09	0	0	0	30	50	0	80	4	0	80	0	6	R1, R3, C1, C3, C6	R
NORLAND SQUARE RAILINGS	Railings replacement project (costing £300k in total) predominantly funded by local residents with a small grant contribution from the Council and English Heritage (£10k). Work is on site and will complete in 2006/07.	2006/07	0	30	0	0	0	0	30	3	0	0	30	5, 6	R1, R3, C1, C6	5
PEMBRIDGE SQUARE RAILINGS	Railings replacement project (costing £400K in total) mainly funded by local residents with a small grant contribution from the Council. Residents funding is not fully secured yet and so is likely to be on site in 2008/09 at the earliest.	2007/08	0	0	20	20	0	0	40	0	40	0	0	3,11	R1,R3,C1,C6	4
REDCLIFFE SQUARE RAILINGS	This scheme, devised with local residents and businesses, replaces the railings around Redcliffe Square in conjunction with a refurbishment of the garden by Environmental Services. The project is complete with a small defects retention remaining.	2004/05	215	16	0	0	0	0	231	9	45	186	0	3,11	R1, R2, R3, C1, C2, C6	5

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

PLANNING AND CONSERVATION
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
STALLS	A stall has been designed to be used in four locations around the Borough. Stallholders have agreed and the contract has been approved by key decision. The first stall is being constructed off site with installation due at Ladbroke Grove by March 2007.	2006/07	0	50	90	0	0	0	140	12	0	20	120	3,11	R1, R3, C1, C2, C6	5
			215	174	115	50	50	0	604	31	96	358	150			

PLANNING AND CONSERVATION
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							96
Transport for London	0	0	0	0	0	0	0
Ear Marked Capital Receipts	0	0	0	0	0	0	0
National Lottery	0	0	0	0	0	0	0
HRA Major Repairs Allowance/Reserve	0	0	0	0	0	0	0
Government Grant	0	0	20	20	0	0	40
Contributions Other	45	11	0	0	0	0	56
Internal Cash Funding							358
Car Parking Reserve	0	50	20	30	50	0	150
Other Reserves	170	33	5	0	0	0	208
Corporate Funding							150
General Resources	0	80	70	0	0	0	150
Total	215	174	115	50	50	0	604

CAPITAL PROGRAMME 2007/08 – 2009/10

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Avondale Park	This scheme is to restore the ornamental railing and gates to the Walmer Road boundary of the park.	2005/06	162	4	0	0	0	0	166	7	28	138	0	3,7,8,11	R1, R2, R3, C1,C2, C3, C6	5
Bus Priority - TfL	TfL will fund some studies, reviews and works relating to bus priorities.	2006/07	0	15	0	0	0	0	15	0	15	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Bus Priority - TfL	TfL will fund some studies, reviews and works relating to bus priorities.	2008/09	0	0	0	15	0	0	15	0	15	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Bus Priority - TfL	TfL will fund some studies, reviews and works relating to bus priorities.	2009/10	0	0	0	0	15	0	15	0	15	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Bus Stop Accessibility -TfL	This rolling programme, subject to TfL funding, is to ensure bus stop layout and design meet pedestrian and bus priority needs and improve the streetscape.	2006/07	0	50	0	0	0	0	50	0	50	0	0	3,5,8,11	R1, R2, R3, C1, C3, C5, C6	R
Bus Stop Accessibility -TfL	This rolling programme, subject to TfL funding, is to ensure bus stop layout and design meet pedestrian and bus priority needs and improve the streetscape.	2007/08	0	0	25	0	0	0	25	0	25	0	0	3,5,8,11	R1, R2, R3, C1, C3, C5, C6	R
Bus Stop Accessibility -TfL	This rolling programme, subject to TfL funding, is to ensure bus stop layout and design meet pedestrian and bus priority needs and improve the streetscape.	2008/09	0	0	0	25	0	0	25	0	25	0	0	3,5,8,11	R1, R2, R3, C1, C3, C5, C6	R
Bus Stop Accessibility -TfL	This rolling programme, subject to TfL funding, is to ensure bus stop layout and design meet pedestrian and bus priority needs and improve the streetscape.	2009/10	0	0	0	0	25	0	25	0	25	0	0	3,5,8,11	R1, R2, R3, C1, C3, C5, C6	R
CCTV Digital Recording System	This community safety proposal is to replace the analogue recording system which will maximise efficiency in monitoring, offer better resolution and image retrieval.	2006/07	0	120	0	0	0	0	120	6	0	120	0	3,5,7,11	R1, R2, R3, C1, C3, C5, C6, C8	5
Chelsea Bridge Repainting and Relighting	This scheme is for the planned maintenance for the bridge. Repainting and relighting works will be completed in 2006.	2005/06	982	182	0	0	0	0	1,164	53	114	1,050	0	2,3,5,7,8,11	R1, R2, R3, C1, C6	4

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Chelsea Sports Centre Refurbishment Works	This scheme is for works to the pool hall, historic tiling, roof supports, changing rooms and reception area.	2007/08	0	0	491	0	0	0	491	44	0	0	491	3,7,8,9	R1, R2, R3, C1,C2, C6	3
Cycling - TfL	This BSP rolling programme scheme is for the promotion and provision of bicycle training. It also covers parking facilities in existing developments including housing, popular destinations and places of interest.	2006/07	0	42	0	0	0	0	42	0	42	0	0	3,5,8,11	R1, R2, R3, C1, C2, C3, C4, C6	R
Cycling - TfL	This BSP rolling programme scheme is for the promotion and provision of bicycle training. It also covers parking facilities in existing developments including housing, popular destinations and places of interest.	2007/08	0	0	95	0	0	0	95	0	95	0	0	3,5,8,11	R1, R2, R3, C1, C2, C3, C4, C6	R
Cycling - TfL	This BSP rolling programme scheme is for the promotion and provision of bicycle training. It also covers parking facilities in existing developments including housing, popular destinations and places of interest.	2008/09	0	0	0	40	0	0	40	0	40	0	0	3,5,8,11	R1, R2, R3, C1, C2, C3, C4, C6	R
Cycling - TfL	This BSP rolling programme scheme is for the promotion and provision of bicycle training. It also covers parking facilities in existing developments including housing, popular destinations and places of interest.	2009/10	0	0	0	0	40	0	40	0	40	0	0	3,5,8,11	R1, R2, R3, C1, C2, C3, C4, C6	R
Disability Discrimination Act (DDA) Works - Leisure Sites	Planned programme of essential & desirable DDA works to meet legislative requirements and to increase accessibility to parks, leisure centres and cemeteries for people with disabilities.	2007/08	0	0	65	0	0	0	65	6	0	0	65	3,4,7	R1, R2, R3, C1, C2, C4, C6	R
Disability Discrimination Act (DDA) Works - Leisure Sites	Planned programme of essential & desirable DDA works to meet legislative requirements and to increase accessibility to parks, leisure centres and cemeteries for people with disabilities.	2008/09	0	0	0	71	74	0	145	13	0	0	145	3,4,7	R1, R2, R3, C1, C2, C4, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Disability Discrimination Act (DDA) Works - Leisure Sites	Planned programme of essential & desirable DDA works to meet legislative requirements and to increase accessibility to parks, leisure centres and cemeteries for people with disabilities.	Later Years	0	0	0	0	0	117	117	11	0	0	117	3,4,7	R1, R2, R3, C1, C2, C4, C6	R
Exhibition Road	A TfL award has been made with contributions from WCC, The Royal Borough and lottery funding to complete the feasibility and design element of this scheme. The progression to a live works scheme is shown in the list of uncommitted projects.	2003/04	1,527	443	0	0	0	0	1,970	36	1,247	723	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C7, C8	3
Exhibition Road - Pedestrian Tunnel	The proposal is for the refurbishment of the tunnel consistent with its recent listing by English Heritage. The glazed brickwork would be cleaned and repaired, and a more attractive floor installed, more sympathetic to its context.	2008/09	0	0	0	900	9,400	1,500	11,800	30	11,800	0	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C7, C8	4
Exhibition Road - Phase 1 - Traffic Management	Making Thurloe Place two-way west of Exhibition Road. This will permit most traffic and buses to be removed from the southernmost section of Exhibition Road and Thurloe Street, providing a vastly improved environment for pedestrians.	2007/08	0	0	300	3,300	0	0	3,600	50	2,600	1,000	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C7, C8	4
Exhibition Road - Phase 2 & Phase 3 - Westminster	The main elements of these phases are the introduction of the single surface treatment on the remaining sections of Exhibition Road north of Imperial College Road up to Hyde Park, and streetscape improvements in Prince Consort Road.	2007/08	0	0	200	3,900	4,100	0	8,200	0	8,200	0	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C7, C8	4
Exhibition Road - Phase 4 - Thurloe Place to Imperial College Road	The main element of this scheme is the introduction of the single surface treatment of Exhibition Road between Thurloe Place and Imperial College Road.	2008/09	0	0	0	200	6,500	800	7,500	0	7,500	0	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C7, C8	4

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Golborne Road Area Improvement	This scheme is to undertake a major traffic and socio economic study of the area. Proposals would be developed which could lead to a major programme of works.	2005/06	101	0	0	0	0	0	101	0	100	1	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C6, C8	3
Golborne Road Area Improvement	This scheme is to undertake a major programme of works resulting from the traffic and socio economic study of the area. It is assumed that any works would not attract major TfL funding but some minor TfL allocations are possible.	2006/07	0	50	0	0	0	0	50	0	50	0	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C6, C8	3
Golborne Road Area Improvement	This scheme is to undertake a major programme of works resulting from the traffic and socio economic study of the area. It is assumed that any works would not attract major TfL funding but some minor TfL allocations are possible.	2006/07	0	0	50	750	899	0	1,699	80	100	1,599	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C6, C8	3
Gunnersbury Cemetery - Car Park and Toilets	There are no parking facilities at the cemetery. This scheme provides safe and secure parking facilities for funerals and visitors. It also incorporates a garage/toilet block incorporating a disabled toilet.	2004/05	176	77	0	0	0	0	253	13	0	253	0	7,8,9	R1, R2, R3, C1, C2, C6	5
Gunnersbury Cemetery - Garden of Remembrance	This new facility for cremated remains will offer more choice and preserve land space thus extending the useful life of the cemetery. It will preserve existing income and potentially generate a modest amount of new income.	2004/05	50	9	0	0	0	0	59	5	0	0	59	7,8,9	R1, R2, R3, C1, C6	5
Hans Crescent	This bid is included as a potential scheme dependent on the TfL decision on the closure of the junction with Brompton Road. A pedestrian scheme, potentially with a S106 agreement and TfL funding could be considered to the borough owned part of the road.	2006/07	0	50	0	0	0	0	50	3	0	50	0	3,5,7,8,11	R1, R2, R3, C1,C2, C3, C6, C8	3

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Hans Crescent	This bid is included as a potential scheme dependent on the TfL decision on the closure of the junction with Brompton Road. A pedestrian scheme, potentially with a S106 agreement and TfL funding could be considered to the borough owned part of the road.	2006/07	0	0	250	250	0	0	500	10	300	200	0	3,5,7,8,11	R1, R2, R3, C1,C2, C3, C6, C8	3
Holland House Repairs	Works are required to conserve and make safe the existing Holland House structure.	2006/07	0	20	50	0	0	0	70	4	0	70	0	3,7,8	R1, R2, R3, C1,C2	5
Holland Park Adventure Playground Refurbishment	Planned programme of essential works to the playground surface and to some of the netted equipment - all of which has become worn through over-use.	2007/08	0	0	130	0	0	0	130	12	0	0	130	3,7,8,9,11	R1, R2, R3, C1,C2, C6, C7, C8	4
Holland Park Borehole	This scheme is to tap into the water table under Holland Park to provide irrigation and pond water. Savings in water bills should at least cover the capital financing costs.	2004/05	76	64	0	0	0	0	140	11	15	0	125	2,3,7,8,9,11	R1, R2, R3, C1,C2, C6, C8	5
Holland Park Borehole Phase 4 - Irrigation	This proposal is to optimise the use of water provided by the bore hole project by providing permanent automatic irrigation to several areas that rely on manual labour in dry weather.	2007/08	0	0	117	0	0	0	117	6	0	117	0	2,3,7,8,9,11	R1, R2, R3, C1, C2, C6, C8	4
Holland Park Café	This capital payment is to repay the outgoing contractor the outstanding capital investment for the purchase of equipment under the terms of the agreement with them.	2006/07	0	68	0	0	0	0	68	3	0	68	0	2,3,7,8,9	R2,R3,C1,C2	5
Holland Park North Wall	This proposal is to stabilise the existing historic retaining wall, bank and land, including foundations to Ireton Lodge.	2007/08	0	0	288	0	0	0	288	14	0	288	0	3,7,8	R3, C1,C2, C3	4
Holland Park Theatre Canopy	The current canopy is close to the end of its useful life and a new canopy will be in place for the 2007 season.	2005/06	3	157	440	0	0	0	600	48	0	154	446	3,7,8,9,11	R1, R2, R3, C1,C2, C6, C7, C8	5
Holland Park Theatre Seating	This scheme is to purchase a new seating structure which when combined with the new canopy will raise the profile of Opera Holland Park.	2007/08	0	0	430	0	0	0	430	39	0	0	430	3,7,8,9,11	R1, R2, R3, C1,C2, C6, C7, C8	4

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Holland Park Toilets Refurbishment	These toilets are in need of a high quality refurbishment to provide the type of facility park users and private events in the Orangery require. Disabled access also needs improvement.	2006/07	0	95	0	0	0	0	95	5	0	95	0	3,4,7,8,9	R1, R2, R3, C1,C2, C6	5
Kensington Sports Centre All Weather Surface	This forms part of the structure of the sports centre and is therefore a Council responsibility. The current surface is worn out and in need of replacement.	2005/06	91	10	0	0	0	0	101	9	0	0	101	3,7,8,9	R1, R2, R3, C1,C2, C4, C6, C7	5
KTH Car Park Management System and CCTV	This budget is for a replacement pay on foot system and CCTV. CCTV has been installed and the TAMS system is being installed.	2003/04	55	150	3	0	0	0	208	10	0	208	0	3,5,6,8,9	R2,C1,C3,C6,C8	5
Ladbroke Grove Bridge Repainting	This project is to repaint Ladbroke Grove Bridge. The cost is shared equally with Westminster CC. Painting was completed in 2005.	2004/05	66	3	0	0	0	0	69	3	0	69	0	3,5,7,8	R1, R2, R3, C1, C6, C8	5
Leighton House and Linley Sambourne House	This bid addresses a programme of works to improve the condition of the two houses as identified in a consultant's report.	2007/08	0	0	210	0	0	0	210	19	0	0	210	1,3,7,9	R1, R2, R3, C1,C2, C6, C7, C8	4
Local Area Accessibility - TFL	A TFL grant award has been made to promote mobile scooter loan, dropped kerbs and Chelsea and Westminster Hospital.	2007/08	0	0	100	0	0	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C5, C6	3
Old Brompton Road	This scheme is to repave and relight the area between Queensgate and Glendower Place should proposals for Exhibition Road and South Kensington exclude this area. It is eligible for CPR funding.	2008/09	0	0	0	55	250	0	305	15	0	305	0	3,5,8	R1, R2, R3, C1, C3, C6, C8	3
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2006/07	10	100	0	0	0	0	110	6	0	110	0	3,7,8,9,11	R1, R2, R3, C1,C2, C3, C4, C5, C6, C7, C8	R
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2007/08	0	0	1,335	0	0	0	1,335	70	0	1,260	75	3,7,8,9,11	R1, R2, R3, C1,C2, C3, C4, C5, C6, C7, C8	R
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2008/09	0	0	0	140	0	0	140	7	0	140	0	3,7,8,9,11	R1, R2, R3, C1,C2, C3, C4, C5, C6, C7, C8	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Parks Strategy and Development Plan	This proposal is for a strategy and capital investment plan covering all parks over a 10 year period.	2009/10	0	0	0	0	500	0	500	25	0	500	0	3,7,8,9,11	R1, R2, R3, C1,C2, C3, C4, C5, C6, C7, C8	R
Pembroke Road Northside Garages	This proposal is to replace the existing accommodation which is no longer fit for the purpose and to look at enhancing the space to take both Council and contract staff so that space at Pembroke Road can be used for alternative purposes.	2006/07	0	10	0	0	0	0	10	1	0	0	10	7,8	R2, R3, C1, C6	3
Pembroke Road Northside Garages	This proposal is to replace the existing accommodation which is no longer fit for the purpose and to look at enhancing the space to take both Council and contract staff so that space at Pembroke Road can be used for alternative purposes.	2006/07	0	0	130	135	0	0	265	24	0	0	265	7,8	R2, R3, C1, C6	3
Rebuilding Denyer Street Depot	This building is in poor condition. This project is to replace the existing prefabricated building with a new prefabricated building or portacabins.	2006/07	0	30	170	0	0	0	200	18	0	0	200	7,8	R2, R3, C1, C6	4
Redcliffe Square	The landscaping works were finished in 2004/05. The Council agreed extra funding for the play equipment.	2005/06	16	9	0	0	0	0	25	1	0	25	0	3,7,8	R1, R2, R3, C1,C2, C3, C4, C5, C6	5
Road Safety Education and Publicity - TfL	This BSP bid is for safe driving plans for local companies and understanding road safety initiative.	2006/07	0	12	0	0	0	0	12	0	12	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Road Safety Education and Publicity - TfL	This BSP bid is for safe driving plans for local companies and understanding road safety initiative.	2007/08	0	0	22	0	0	0	22	0	22	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Road Safety Education and Publicity - TfL	This BSP bid is for safe driving plans for local companies and understanding road safety initiative.	2008/09	0	0	0	47	0	0	47	0	47	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Road Safety Education and Publicity - TfL	This BSP bid is for safe driving plans for local companies and understanding road safety initiative.	2009/10	0	0	0	0	47	0	47	0	47	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
School Travel Plans and Travel Awareness - TfL	This is a rolling programme in the BSP. The actual programme is adjusted in line with any grant awards made.	2006/07	0	151	0	0	0	0	151	0	151	0	0	3,5,8,11	R1, R2, R3, C1, C3, C4, C6, C7	R
School Travel Plans and Travel Awareness - TfL	This is a rolling programme in the BSP. The actual programme is adjusted in line with any grant awards made.	2007/08	0	0	70	0	0	0	70	0	70	0	0	3,5,8,11	R1, R2, R3, C1, C3, C4, C6, C7	R
School Travel Plans and Travel Awareness - TfL	This is a rolling programme in the BSP. The actual programme is adjusted in line with any grant awards made.	2008/09	0	0	0	100	0	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C4, C6, C7	R
School Travel Plans and Travel Awareness - TfL	This is a rolling programme in the BSP. The actual programme is adjusted in line with any grant awards made.	2009/10	0	0	0	0	100	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C4, C6, C7	R
Sloane Square - Environmental Improvements - Design Stage	Several alternatives have emerged ranging from a footway widening and simplified pedestrian crossing and access scheme into a major project with changes to the traffic layout and creation of paved area. The scheme is dependent on external funding levels.	2003/04	682	250	0	0	0	0	932	33	265	667	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C8	4
Sloane Square - Environmental Improvements - Build Stage	This budget is for the implementation of a Sloane Square scheme. TfL will contribute just over £2 million if the proposals meet with their approval.	2007/08	0	0	700	3,410	690	0	4,800	132	2,160	2,640	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C8	4
South Kensington Traffic Management	The proposal here is to 'unravel' the existing one-way system south of the Underground station in order to provide an improved environment for pedestrians, with simpler and more direct pedestrian crossing facilities.	2008/09	0	0	0	2,500	0	0	2,500	115	200	2,300	0	2,3,4,5,8,11	R1, R2, R3, C1,C2, C3, C5, C6, C8	3
Sports Centres Planned Maintenance programme	This project is for the replacement of plant, electrical installations and alarm systems at the sports centres.	2006/07	0	300	0	0	0	0	300	27	0	0	300	3,7,8,9	R1, R2, R3, C1,C2, C6	R
Sports Centres Planned Maintenance programme	This project is for the replacement of plant, electrical installations and alarm systems at the sports centres.	2007/08	0	0	1,190	0	0	0	1,190	107	0	0	1,190	3,7,8,9	R1, R2, R3, C1,C2, C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Sports Centres Planned Maintenance programme	This project is for the replacement of plant, electrical installations and alarm systems at the sports centres.	2008/09	0	0	0	1,240	0	0	1,240	112	0	0	1,240	3,7,8,9	R1, R2, R3, C1,C2, C6	R
Sports Centres Planned Maintenance programme	This project is for the replacement of plant, electrical installations and alarm systems at the sports centres.	2009/10	0	0	0	0	440	0	440	40	0	0	440	3,7,8,9	R1, R2, R3, C1,C2, C6	R
St Lukes - Railing	The railings to the southern perimeter of the site are the responsibility of the Council. Their replacement will enhance the appearance of the site and remove a potential future safety hazard.	2007/08	0	0	270	0	0	0	270	14	0	270	0	3,7	R1, R2, R3, C1,C2, C3, C6	4
St Lukes Playground and Multi-Use Games Areas	This proposal is to renew the children's playground, provide three MUGA's floodlighting, changing rooms and toilet facilities.	2006/07	0	30	0	0	0	0	30	3	0	0	30	2,3,7,8,9	R1, R2, R3, C1,C2, C3, C4, C6	3
St Lukes Playground and Multi-Use Games Areas	This proposal is to renew the children's playground, provide three MUGA's floodlighting, changing rooms and toilet facilities.	2007/08	0	0	1,313	135	0	0	1,448	130	0	0	1,448	2,3,7,8,9	R1, R2, R3, C1,C2, C3, C4, C6	4
Stanley Bridge	This scheme is for the painting the steel substructure of the bridge.	2005/06	3	10	83	0	0	0	96	2	48	48	0	3,5,7,8,11	R1, R2, R3, C1, C6	3
Street Scene Improvements Boroughwide Programme	This bid is to extend the programme across the remainder of the Borough. It is shown as a rolling programme and would cost approximately £10 million over a ten or more year life span. Expenditure is eligible for CPR funding.	2006/07	0	200	0	0	0	0	200	10	0	200	0	2,3,4,5,8	R1, R2, R3, C1, C5, C6, C8	R
Street Scene Improvements Boroughwide Programme	This bid is to extend the programme across the remainder of the Borough. It is shown as a rolling programme and would cost approximately £10 million over a ten or more year life span. Expenditure is eligible for CPR funding.	2007/08	0	0	500	0	0	0	500	25	0	500	0	2,3,4,5,8	R1, R2, R3, C1, C5, C6, C8	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Street Scene Improvements Boroughwide Programme	This bid is to extend the programme across the remainder of the Borough. It is shown as a rolling programme and would cost approximately £10 million over a ten or more year life span. Expenditure is eligible for CPR funding.	2008/09	0	0	0	500	0	0	500	25	0	500	0	2,3,4,5,8	R1, R2, R3, C1, C5, C6, C8	R
Street Scene Improvements Boroughwide Programme	This bid is to extend the programme across the remainder of the Borough. It is shown as a rolling programme and would cost approximately £10 million over a ten or more year life span. Expenditure is eligible for CPR funding.	2009/10	0	0	0	0	1,000	0	1,000	50	0	1,000	0	2,3,4,5,8	R1, R2, R3, C1, C5, C6, C8	R
Structural Maintenance of Roads TfL	This is a rolling programme in the BSP. The programme will proceed from existing budgets with any TfL award reducing the call on revenue funding drawn from the CPR.	2006/07	0	108	0	0	0	0	108	0	108	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Structural Bridge Maintenance TfL	A Grant award has been made towards bridge strengthening and assessment.	2007/08			10				10	0	10	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Structural Maintenance of Roads TfL	This is a rolling programme in the BSP. The programme will proceed from existing budgets with any TfL award reducing the call on revenue funding drawn from the CPR.	2007/08	0	0	100	0	0	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Structural Maintenance of Roads TfL	This is a rolling programme in the BSP. The programme will proceed from existing budgets with any TfL award reducing the call on revenue funding drawn from the CPR.	2008/09	0	0	0	100	0	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R
Structural Maintenance of Roads TfL	This is a rolling programme in the BSP. The programme will proceed from existing budgets with any TfL award reducing the call on revenue funding drawn from the CPR.	2009/10	0	0	0	0	100	0	100	0	100	0	0	3,5,8,11	R1, R2, R3, C1, C3, C6, C8	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Tavistock Mews Adoption	There is a proposal to adopt this site. The Royal Borough owns part of the frontage (50%) and would need to pay its share in bringing the area to the standard required for adoption. Progress is dependent on CG Other owners making their contributions.	2006/07	0	40	40	0	0	0	80	2	40	40	0	3,5,7,8	R2, R3, C1,C3, C6, C8	4
Transport Action Plans - Car Parking Reserve Funded	This rolling programme budget, funded from the CPR, is for general schemes that the Council wishes to implement but will not attract TfL funding.	2006/07	0	500	0	0	0	0	500	25	0	500	0	3,4,5,6,7,8	R2, C1	R
Transport Action Plans - Car Parking Reserve Funded	This rolling programme budget, funded from the CPR, is for general schemes that the Council wishes to implement but will not attract TfL funding.	2007/08	0	0	100	0	0	0	100	5	0	100	0	3,4,5,6,7,8	R2, C1	R
Transport Action Plans - Car Parking Reserve Funded	This rolling programme budget, funded from the CPR, is for general schemes that the Council wishes to implement but will not attract TfL funding.	2008/09	0	0	0	400	0	0	400	20	0	400	0	3,4,5,6,7,8	R2, C1	R
Transport Action Plans - Car Parking Reserve Funded	This rolling programme budget, funded from the CPR, is for general schemes that the Council wishes to implement but will not attract TfL funding.	2009/10	0	0	0	0	400	0	400	20	0	400	0	3,4,5,6,7,8	R2, C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that TfL will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2006/07	0	100	0	0	0	0	100	0	100	0	0	3,4,5,6,7,8,1 1	R2, C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that TfL will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2007/08	0	0	175	0	0	0	175	0	175	0	0	3,4,5,6,7,8,1 1	R2, C1	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that TfL will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2008/09	0	0	0	100	0	0	100	0	100	0	0	3,4,5,6,7,8,11	R2, C1	R
Transport Action Plans - TfL Funded	This rolling programme of road safety and environmental measures is for specific schemes that TfL will agree to fund. An indicative allocation is received each year but grant is only given when individual schemes are approved.	2009/10	0	0	0	0	100	0	100	0	100	0	0	3,4,5,6,7,8,11	R2, C1	R
WM&L Asset Management Plans	This rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2006/07	0	168	0	0	0	0	168	15	0	0	168	3,7,8,9	R3, C1,C2, C6	R
Walking - TfL	This award has been made for improved pedestrian facilities.	2007/08	0	0	20	0	0	0	20	0	20	0	0	3,4,5,6,7,8,11	R2, C1	4
WM&L Asset Management Plans	This rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2007/08	0	0	150	0	0	0	150	14	0	0	150	3,7,8,9	R3, C1,C2, C6	R
WM&L Asset Management Plans	This rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2008/09	0	0	0	150	0	0	150	14	0	0	150	3,7,8,9	R3, C1,C2, C6	R
WM&L Asset Management Plans	This rolling programme bid is included to carry out a programme of essential maintenance emanating from the stock condition surveys.	2009/10	0	0	0	0	150	0	150	14	0	0	150	3,7,8,9	R3, C1,C2, C6	R
Worlds End Place	This scheme is to transform Worlds End Place into an area of high quality open space.	2004/05	128	799	418	0	0	0	1,345	67	0	1,345	0	2,3,7,8,11	R1, R2, R3, C1, C2, C3, C5, C6	3
York Stone Paving and Highway Improvements	A one-off extra budget was agreed for 2004/05 and 2005/06 to enable the planned maintenance programme to be carried out in York Stone. This bid continues the programme in 2006/07.	2006/07	0	2,500	0	0	0	0	2,500	125	0	2,500	0	2,3,5,8	R1, R2, R3, C1,C2, C3, C6, C8	4

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
York Stone Paving and Highway Improvements	A one-off extra budget was agreed for 2004/05, 2005/06 and 2006/07 to enable the planned maintenance programme to be carried out in York Stone. This bid requests the continuation of the programme in 2007/08.	2007/08	0	0	2,700	0	0	0	2,700	135	0	2,700	0	2,3,5,8	R1, R2, R3, C1, C2, C3, C6, C8	4
			4,128	6,926	12,740	18,463	24,830	2,417	69,504	1,995	36,716	24,653	8,135			

TRANSPORT, ENVIRONMENT AND LEISURE SERVICES
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							36,716
Transport for London	1,255	770	1,517	5,482	2,732	800	12,556
Ear Marked Capital Receipts	0	0	0	0	0	0	0
National Lottery	49	27	0	0	4,000	0	4,076
HRA Major Repairs Allowance/Reserve	0	0	0	0	0	0	0
Government Grant	0	0	0	2,900	11,900	1,500	16,300
Contributions Other	141	75	168	1,500	1,900	0	3,784
Internal Cash Funding							24,653
Car Parking Reserve	1,592	4,582	5,925	6,850	3,634	0	22,583
Other Reserves	874	856	340	0	0	0	2,070
Corporate Funding							8,135
General Resources	217	616	4,790	1,731	664	117	8,135
Total	4,128	6,926	12,740	18,463	24,830	2,417	69,504

CAPITAL PROGRAMME 2007/08 – 2009/10

CORPORATE SERVICES

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

CORPORATE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Alternative Server Farm	Creation of an alternative server farm in the Council Offices to the one sited at the Town Hall to allow key systems to be split across two locations and provide a disaster recovery capability	2005/06	6	560	83	0	0	0	649	150	0	649	0	6,7,8	R2, C6	5
Canalside House Development	Extension to Canalside House to provide additional office space and accessibility works in line with DDA Act 1995. Fully funded by external sources	2007/08	0	0	1,000	0	0	0	1,000	0	1,000	0	0	7,8,9,11	R1, R2, R3, C6	3
Chelsea Town Hall - Lighting and small power	Programmed maintenance.	2007/08	0	0	107	0	0	0	107	5	0	107	0	7	R2, C6	R
Chelsea Town Hall - Boiler House	Programmed maintenance.	2008/09	0	0	0	170	0	0	170	15	0	0	170	7	R2, C6	R
Chelsea Town Hall - Hot & Cold Water services	Programmed maintenance.	2008/09	0	0	0	114	0	0	114	10	0	0	114	7	R2, C6	R
Council Offices - Hot & cold water services	Programmed maintenance.	2008/09	0	0	0	182	0	0	182	9	0	182	0	7	R2, C6	R
Council Offices -Mechanical and Engineering modernisation including replacement of air conditioning system	Programmed maintenance.	2007/08	0	0	20	0	127	189	336	30	0	0	336	7	R2, C6	R
Customer Relationship Management Software	Purchase and Implementation of Microsoft Customer Relationship Management software for the 'Here to Help' contact lines.	2007/08	0	0	174	225	32	33	464	23	0	464	0	6	R1, R2	3
Electronic government projects	Continued implementation of electronic government projects across the council.	2005/06	63	130	122	0	0	0	315	16	0	315	0	6	R1, R2, C6,	5
Feasibility Study Budget - Computer and Communications Advisory Group	Feasibility budget to Computer and Communications Advisory Group	2007/08	0	0	20	0	0	0	20	1	0	20	0	N/A	N/A	F
Feasibility Study Budget - Computer and Communications Advisory Group	Feasibility budget to Computer and Communications Advisory Group	2008/09	0	0	0	100	0	0	100	5	0	100	0	N/A	N/A	F
Feasibility Study Budget - Computer and Communications Advisory Group	Feasibility budget to Computer and Communications Advisory Group	2009/10	0	0	0	0	100	0	100	5	0	100	0	N/A	N/A	F
Feasibility Study Budget - Property Strategy Group	Feasibility budget to the Property Strategy Group	2007/08	0	0	160	0	0	0	160	8	0	160	0	N/A	N/A	F

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

CORPORATE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Feasibility Study Budget - Property Strategy Group	Feasibility budget to the Property Strategy Group	2008/09	0	0	0	500	0	0	500	25	0	500	0	N/A	N/A	F
Feasibility Study Budget - Property Strategy Group	Feasibility budget to the Property Strategy Group	2009/10	0	0	0	0	500	0	500	25	0	500	0	N/A	N/A	F
Garage Works at Pembroke Road - North Side	Remedial work to the basement and ground floors of the north side garage at Pembroke Road used by the Council's waste management contractor.	2005/06	4	50	234	0	0	0	288	14	0	288	0	7	R2, R3, C6	R
Internet Content Management System and Search Engine.	Replacement content management system with additional functionality.	2006/07	0	100	150	0	0	0	250	13	0	250	0	6	R1, R2, C6	5
IT Infrastructure Development	Investment and renewal of IT Infrastructure, network & telecommunications	2007/08	0	0	240	0	0	0	240	-78	0	240	0	6	R1, R2, C6	3
Kensington & Chelsea Community Transport - Mini bus	Purchase of one new vehicle for the fleet to replace ageing vehicle.	2006/07	0	36	0	0	0	0	36	2	0	36	0	4	R1, R2, C1,C3, C4, C6	5
Kensington Town Hall - External Cleaning of Building	Programmed maintenance.	2008/09	0	0	0	331	0	0	331	17	0	331	0	7	R2, C6	R
Kensington Town Hall - Mechanical and Electrical installation refurbishment (Phase 1) and Reception Project (ICE).	Project to modernise the Mechanical and Electrical services in Kensington Town Hall Reception area in addition to reconfiguration of the Reception itself.	2005/06	101	1,070	2,092	90	0	0	3,353	199	0	2,564	789	7,8	R2, R3, C6	5
Kensington Town Hall - Mechanical and Electrical installation refurbishment.	Modernisation of the Mechanical & Electrical services at Kensington Town Hall, which are nearing the end of their useful life	2007/08	0	0	750	2,395	1,800	5,400	10,345	931	0	0	10,345	7,8	R2, R3, C6	3
Kensington Town Hall - Roof Coping works	Programmed maintenance.	2007/08	0	0	83	0	0	0	83	4	0	83	0	7	R2, C6	R
New Supply Transformers	Programmed maintenance.	2006/07	0	155	0	0	0	0	155	8	0	155	0	7	R3,C6	R
Office Accommodation	Re-design of Kensington Town Hall office accommodation to improve the office environment and make better use of space including flexible working initiatives.	2003/04 or Earlier	67	20	104	54	55	0	300	26	0	50	250	6,7	R1,R2,C6	R
Office Accommodation	Re-design of Kensington Town Hall office accommodation to improve the office environment and make better use of space including flexible working initiatives.	2008/09	0	0	0	350	0	0	350	-763	0	150	200	6,7	R1,R2,C6	R

ORANGE=rolling programme
 GREEN=authorised to spend
 YELLOW=feasibility expenditure

CORPORATE SERVICES
 CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)

APPENDIX 6

Project Title	Project Description	Start Year	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost	Full Year Revenue Cost	External Cash Funding and Receipts	Internal Cash Funding	Corporate Funding	Capital Strategy Objectives	Borough Aims, Community Strategy Goals	Programme Status
Office Accommodation	Re-design of Kensington Town Hall office accommodation to improve the office environment and make better use of space including flexible working initiatives.	2009/10	0	0	0	0	350	0	350	32	0	0	350	6,7	R1,R2,C6	R
Refurbishment of B118 (old Canteen)	Programmed maintenance	2005/06	338	374	30	0	0	0	742	37	0	742	0	7,8	R2, C6	5
Revenues & Benefits System	Replacement Benefits and Council Tax IT system.	2003/04 or Earlier	692	455	80	0	0	0	1,227	74	402	0	825	6	R1, R2, C4, C6	5
Server & Disk Consolidation (SAN)	Installation of a centralised disk sub system to hold all data held on individual servers.	2005/06	244	113	124	0	0	0	481	24	0	481	0	6	R2, C6	5
Telecommunications Upgrade	The continued 'roll-out' of contact centre technology to further areas of the Council.	2003/04 or Earlier	511	26	0	0	0	0	537	48	0	0	537	6	R1, R2, C6	5
			2,026	3,089	5,573	4,511	2,964	5,622	23,785	916	1,402	8,467	13,916			

CORPORATE SERVICES
CAPITAL PROGRAMME 2007/08 - 2009/10 (£'000)
SUMMARY OF CAPITAL FUNDING SOURCE

APPENDIX 6

FUNDING SOURCE	Exp to 31 March 2006	2006/07	2007/08	2008/09	2009/10	Later Years	Total Cost
External Cash Funding and Receipts							1,402
Transport for London	0	0	0	0	0	0	0
Ear Marked Capital Receipts	0	0	0	0	0	0	0
National Lottery	0	0	0	0	0	0	0
HRA Major Repairs Allowance/Reserve	0	0	0	0	0	0	0
Government Grant	243	159	0	0	0	0	402
Contributions Other	0	0	1,000	0	0	0	1,000
Internal Cash Funding							8,467
Car Parking Reserve	4	86	866	0	0	0	956
Other Reserves	752	2,502	2,104	1,488	632	33	7,511
Corporate Funding							13,916
General Resources	1,027	342	1,603	3,023	2,332	5,589	13,916
Total	2,026	3,089	5,573	4,511	2,964	5,622	23,785